2026/11/6
三菱自動車工業株式会社
MITSUBISHI MOTORS CORPORATION

補足資料：Additional Information Material.

1. 連結主要数値の推移 Primary consolidated financial figures

（億円, JPY 100M）		FY24	FY25						FY26			FY26 (Plan)
		Full Year	1Q	2Q	1H	3Q	4Q	Full Year	1Q	2Q	1H	Full Year
売上高 Net Sales		27,882	6,091	6,522	12,613	7,152	9,200	28,965	6,199	6,889	13,088	29,600
	Japan	6,316	1,492	1,328	2,820	1,683	2,091	6,594	1,629	1,669	3,298	7,400
	North America	7,342	1,486	1,489	2,975	1,606	2,036	6,617	1,798	1,554	3,352	6,800
	Europe	1,271	308	426	734	561	825	2,120	255	477	732	1,900
	Asia	5,699	1,277	1,522	2,799	1,580	1,867	6,246	1,092	1,411	2,503	6,150
	China and others	35	7	10	17	32	62	111	15	23	38	50
	ASEAN	5,664	1,270	1,512	2,782	1,548	1,805	6,135	1,077	1,388	2,465	6,100
	Australia/NZ	3,211	612	739	1,351	658	851	2,860	627	531	1,158	2,500
	LATAM, Middle East, Africa and South Asia	4,043	916	1,018	1,934	1,064	1,530	4,528	798	1,247	2,045	4,850
営業利益 Operating Profit		1,388	56	117	173	143	439	755	101	205	306	700
	(Margin)	*5.0%*	*0.9%*	*1.8%*	*1.4%*	*2.0%*	*4.8%*	*2.6%*	*1.6%*	*3.0%*	*2.3%*	*2.4%*
	Japan	-74	22	27	49	54	75	178	22	25	47	
	North America	769	-30	-9	-39	2	228	191	57	106	163	
	Europe	65	22	17	39	18	14	71	-3	-3	-6	
	Asia	204	56	54	110	53	84	247	27	16	43	
	Others	6	1	2	3	2	13	18	4	2	6	
	ASEAN	198	55	52	107	51	71	229	23	14	37	
	Australia/NZ	252	-31	-11	-42	-18	-15	-75	-6	12	6	
	LATAM, Middle East, Africa and South Asia	172	17	39	56	34	53	143	4	49	53	
経常利益 Ordinary Profit		986	48	110	158	168	463	789	97	41	138	480
	(Margin)	*3.5%*	*0.8%*	*1.7%*	*1.3%*	*2.3%*	*5.0%*	*2.7%*	*1.6%*	*0.6%*	*1.1%*	*1.6%*
親会社株主に帰属する当期純利益 Profit attributable to owners of parent		410	7	-99	-92	47	145	100	14	-44	-30	100
	(Margin)	*1.5%*	*0.1%*	*-1.5%*	*-0.7%*	*0.7%*	*1.6%*	*0.3%*	*0.2%*	*-0.6%*	*-0.2%*	*0.3%*

売上レート（円）												
	USD	153	145	147	146	154	155	151	160	161	160	157
	EUR	163	163	171	167	179	184	176	185	185	185	184
	THB	4.37	4.35	4.51	4.42	4.74	4.96	4.65	4.89	4.86	4.87	4.90

ネット・キャッシュ・フロー Net Cash Flow		-2,241						-112				
	Operating	1,747						358				
	Investing	-1,148						-1,224				
	Financing	-2,748						469				
現金の期末残高 Cash Balance*		4,501						4,389				
フリー・キャッシュ・フロー Free Cash Flow		599						-866				

＊ 現金の期末残高は連結キャッシュ・フロー計算書の現金及び現金同等物の期末残高。
Cash balance refers to the end of period cash and cash equivalents balance on the consolidated statement of cash flows.
＊ 現金に係る換算差額、適用範囲変更増減を含む（億円）。
Contains a cash related translation adjustment (JPY 100M)
(FY25:285, FY24:-92)

（億円, JPY 100M）		FY25				FY26		
		Jun. 25	Sep. 25	Dec. 25	Mar. 26	Jun. 26	Sep. 26	
総資産 Total Assets		21,490	21,588	23,242	24,181	23,135	23,365	
負債 Liabilities		12,332	12,509	13,873	14,548	13,518	13,926	
自己資本比率 Equity ratio (%)		40.6	40.2	38.4	38.0	39.6	38.7	
純資産 Net Assets		9,158	9,079	9,369	9,633	9,616	9,439	
発行済み普通株式数（千株） Total number of issued shares (000shares)		1,460,477	1,460,477	1,460,477	1,460,477	1,460,477	1,460,477	

2. 地域別の状況 Regional performance

主要国別卸売台数 Wholesale volume by major country

(千台 000 units)			FY24	FY25						FY26			FY26 (Plan)
			Full Year	1Q	2Q	1H	3Q	4Q	Full Year	1Q	2Q	1H	Full Year
Japan			259	63	45	108	74	83	265	59	61	120	267
	Non-Mini		48	12	14	26	7	17	50	13	13	26	
	Mini		66	23	12	35	21	20	76	17	16	33	
	OEM		145	28	19	47	46	46	139	29	32	61	
North America			192	39	37	76	38	51	165	42	35	77	155
	U.S.A.		112	21	20	41	21	27	89	21	19	40	
	Canada		43	9	8	17	9	10	36	10	8	18	
	OEM		0	0	0	0	0	2	2	2	0	2	
Europe			31	7	9	16	11	16	43	5	8	13	34
Asia			252	56	66	122	63	74	259	41	55	96	223
	Others		8	1	0	1	2	4	7	0	1	1	3
	ASEAN		244	55	66	121	61	70	252	41	54	95	220
		Thailand	26	7	7	14	6	8	28	4	7	11	
		Indonesia	59	17	23	40	14	20	74	10	21	31	
		Philippines	92	21	22	43	20	24	87	13	13	26	
		Vietnam	44	8	9	17	19	13	49	10	9	19	
		OEM	3	1	1	2	0	1	3	1	0	1	
Australia/NZ			84	18	19	37	17	20	74	14	12	26	53
	Australia		71	15	14	29	13	14	56	10	7	17	
	OEM							3	3	1	1	2	
LATAM, Middle East, Africa and South Asia			143	32	36	68	35	51	154	25	41	66	167
	Latin America		62	17	16	33	15	20	68	15	18	33	
	Middle East and Africa		81	15	20	35	20	31	86	10	23	33	
Grand Total			961	215	212	427	238	295	960	186	212	398	899

主要国別小売台数 Retail volume by major country

(千台 000 units)			FY24	FY25						FY26			FY26 (Plan)
			Full Year	1Q	2Q	1H	3Q	4Q	Full Year	1Q	2Q	1H	Full Year
Japan			118	28	30	58	27	37	122	29	33	62	136
	Non-Mini		48	11	14	25	9	14	48	14	13	27	63
	Mini		70	17	16	33	18	23	74	15	20	35	73
North America			186	42	38	80	40	45	165	41	36	77	154
	U.S.A.		113	22	20	42	21	27	90	23	19	42	81
	Canada		38	11	10	21	8	9	38	9	10	19	38
Europe			51	15	8	23	11	8	42	9	7	16	40
Asia			262	57	60	117	73	66	256	54	53	107	230
	Others		12	3	2	5	2	4	11	4	3	7	14
	ASEAN		250	54	58	112	71	62	245	50	50	100	216
		Thailand	27	7	6	13	6	8	27	5	6	11	29
		Indonesia	71	15	17	32	21	19	72	16	16	32	61
		Philippines	92	21	21	42	21	21	84	16	14	30	62
		Vietnam	43	8	9	17	19	12	48	10	10	20	48
Australia/NZ			86	18	18	36	17	18	71	13	12	25	52
	Australia		73	15	14	29	14	14	57	10	8	18	38
LATAM, Middle East, Africa and South Asia			139	34	36	70	37	34	141	33	38	71	152
	Latin America		59	17	17	34	16	15	65	17	16	33	66
	Middle East and Africa		80	17	19	36	21	19	76	16	22	38	86
Grand Total			842	194	190	384	205	208	797	179	179	358	764

3. 主要な製作所別生産状況 Production volume by plant

(千台 000 units)		FY24	FY25						FY26		
		Full Year	1Q	2Q	1H	3Q	4Q	Full Year	1Q	2Q	1H
Japan	Okazaki	205	52	53	105	52	61	218	46	47	93
	Mizushima	260	59	41	100	82	82	264	59	58	117
Overseas	MMTh (Thailand)	201	41	42	83	46	50	179	33	36	69
	MMKI (Indonesia)	147	37	47	84	42	45	171	48	56	104
	MMPC (Philippines)	42	10	12	22	7	6	35	5	3	8

最終組立地をベースにカウントしており、自工会の統計データとは異なる
Production volume indicates number of vehicles locally produced based on MMC's counting method. (Different from JAMA.)

4. 連結減価償却費・設備投資 Consolidated depreciation & capital expenditure

(億円 JPY 100M)	FY24	FY25						FY26			FY26 (Plan)
	Full Year	1Q	2Q	1H	3Q	4Q	Full Year	1Q	2Q	1H	Full Year
減価償却費 Depreciation	740	189	205	394	211	221	826	219	220	439	880
設備投資* Capital expenditure*	1,006	121	242	363	212	278	853	99	459	558	1,100

* 計上ベース Accrual basis.

5. 研究開発費 R&D expenses

(億円 JPY 100M)	FY24	FY25						FY26			FY26 (Plan)
	Full Year	1Q	2Q	1H	3Q	4Q	Full Year	1Q	2Q	1H	Full Year
研究開発費 R&D expenses	1,267	301	276	577	297	294	1,168	279	286	565	1,160

連結ベース Consolidated basis.

6 子会社数・関連会社数 Number of subsidiaries and associates

		FY25				FY26	
		Jun. 25	Sep. 25	Dec. 25	Mar. 26	Jun. 26	Sep. 26
連結子会社 Consolidated subsidiaries		35	35	35	35	35	35
持分法適用会社 Equity-method associates		16	15	16	16	16	14

7. 有利子負債の状況 Interest bearing debt

(億円 JPY 100M)		FY25				FY26	
		Jun. 25	Sep. 25	Dec. 25	Mar. 26	Jun. 26	Sep. 26
MMC 単独 Non-consolidated		17	21	120	118	116	114
MMC Group		3,890	3,864	4,146	4,263	4,744	4,924
連結調整 Consolidation Adjustment		-638	-208	-52	-427	-724	-566
Grand Total		3,269	3,677	4,214	3,954	4,136	4,472

8. 主な経営指標 Management Index

(円 JPY)	FY24	FY25						FY26			FY26(Plan)
	Full Year	1Q	2Q	1H	3Q	4Q	Full Year	1Q	2Q	1H	Full Year
総資産経常利益率 (ROA)	4.2%						3.4%				
自己資本当期純利益率 (ROE)	4.2%						1.1%				
1 株当たり当期純利益 (EPS)	28.70						7.48				7.47
普通配当 Ordinary dividend	15.0			5.0			10.0			5.0	10.0

総資産経常利益率(ROA)=〔経常利益／総資産（当・前年度末の平均値）〕×100
Ratio of ordinary profit to total assets (ROA) = (Ordinary profit / Total assets (Average of year end and beginning))*100
自己資本当期利益率(ROE)=〔当期利益／自己資本（当・前年度末の平均値）〕×100
Return on equity (ROE) = (Profit attributable to owners of parent / Shareholders' Equity (Average of year end and beginning))*100
1株当り当期純利益(EPS)＝当期利益／期中平均株式数
Basic earnings per share (EPS) = Profit attributable to owners of parent / Average number of shares during the period

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