Message from
the President & CEO

Sustainability Management
Environment
Social
Governance
The TCFD Recommendations

Corporate Overview (As of March 31, 2024)

Company Name MITSUBISHI MOTORS CORPORATION

Established April 22, 1970

Head Office 1-21, Shibaura 3 chome, Minato-ku, Tokyo, 108-8410

Business Description MITSUBISHI MOTORS Group carries out development,

production and sales of vehicles and vehicle parts and

engages in the financial businesses.

Brand Name MITSUBISHI MOTORS

Common Stock ¥284,382 million

Total number of issued shares

1,490,282,496 (including treasury stock)

Group Companies Consolidated Subsidiaries: 34

Equity-Method Affiliates: 17

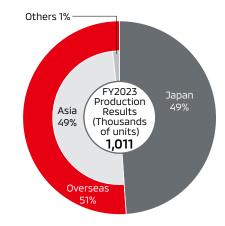
Number of Employees Consolidated: 28,982 Non-consolidated: 13,844

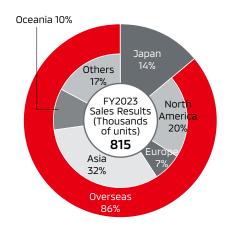
Performance Highlights

(million yen)

	FY2019	FY2020	FY2021	FY2022	FY2023
Net sales	2,270,276	1,455,476	2,038,909	2,458,141	2,789,589
Operating income (loss)	12,788	(95,321)	87,331	190,495	190,971
Ordinary income (loss)	(3,843)	(105,203)	100,969	182,022	209,040
Profit (loss) attributable to owners of the parent	(25,779)	(312,317)	74,037	168,730	154,709

Global Sales and Production Volumes





Production Volume by Region

(Thousands of units)

	FY2019	FY2020	FY2021	FY2022	FY2023
Japan	620	367	420	457	499
Overseas	717	447	604	562	511
Asia	697	434	579	542	498
Others	20	13	25	20	13
Total	1,337	814	1,024	1,019	1,011

Sales Volume by Region

(Thousands of units)

	FY2019	FY2020	FY2021	FY2022	FY2023
Japan	95	73	75	92	111
Overseas	1,032	728	862	742	704
North America	160	113	156	133	163
Europe	215	144	131	61	59
Asia	433	294	331	310	262
Oceania	88	72	97	88	84
Others	136	105	147	150	136
Total	1,127	801	937	834	815

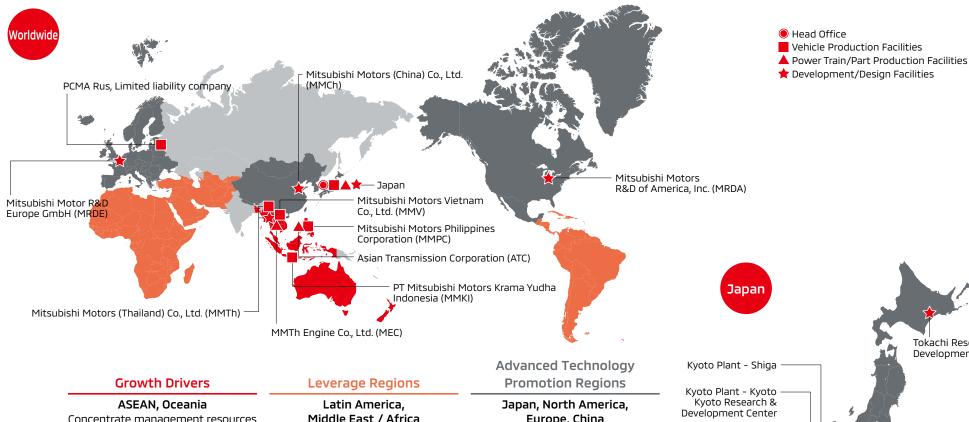






Message from Sustainability Management Environment Social Governance Disclosure Based on ESG Data the President & CEO

Principal Facilities (As of the end of June 2024)



Concentrate management resources into these core business regions, and aim to grow sales volume, market share and revenue

Middle East / Africa
Second pillar of business
development maximizing use of
ASEAN products

Europe, China
Move to advanced
technologies by leveraging
the Alliance / partners

	Kyoto Plant - Shiga	Tokachi Research & Development Center
-	Kyoto Plant - Kyoto ———————————————————————————————————	4
	Mizushima Plant	Okazaki Plant Research & Development Center EV Research & Development Center Design Center

Production Facilities	Vehicles	Japan, Thailand, Indonesia, the Philippines, Vietnam and Russia		
	Power Train/Parts	Japan, Thailand and the Philippines		
Development/Design Facilities		Japan, United States, Germany, China and Thailand		