Translation

November 6, 2026

Consolidated Financial Results for the Second Quarter (Semi-annual) of the Fiscal Year Ending March 31, 2027 [Under Japanese GAAP]

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Listing: Prime Market, the Tokyo Stock Exchange
Stock code: 7211
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Scheduled date to file semi-annual securities report: November 11, 2026
Scheduled date to deliver cash dividends: December 2, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes

1. Consolidated performance for the second quarter (Semi-annual) of fiscal year ending March 31, 2027 (April 1, 2026 to September 30, 2026)

(Figures less than one million yen are rounded down)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2026	1,308,821	3.8	30,638	77.6	13,750	(13.1)	(2,961)	-
September 30, 2025	1,261,259	(3.5)	17,253	(81.0)	15,824	(77.1)	(9,231)	-

Note: Comprehensive income For the six months ended September 30, 2026: ¥(6,465) million (-%)
For the six months ended September 30, 2025: ¥(4,231) million (-%)

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2026	(2.21)	-
September 30, 2025	(6.90)	-

Note: Diluted earnings per share are not shown even though there are potential shares, because basic loss per share is reported for the periods.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
September 30, 2026	2,336,522	943,945	38.7
March 31, 2026	2,418,145	963,318	38.0

Reference: Net assets excluding share acquisition rights and non-controlling interests
As of September 30, 2026: ¥903,906 million As of March 31, 2026: ¥919,462 million

2. Cash dividends

	Cash dividend per share				
Record Date	First quarter end	Second quarter end	Third quarter end	Fiscal year end	Total
	Yen	Yen	Yen	Yen	Yen
FY2025	-	5.00	-	5.00	10.00
FY2026	-	5.00			
FY2026 (Forecast)			-	5.00	10.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Consolidated earnings forecasts for fiscal year 2026 (from April 1, 2026 to March 31, 2027)

(Percentages indicate changes from the previous fiscal year)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	2,960,000	2.2	70,000	(7.3)	48,000	(39.2)	10,000	(0.2)	7.47

Note: Revisions to the consolidated earnings forecasts most recently announced: Yes

Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Application of accounting treatment specific to the preparation of semi-annual consolidated financial statements: Yes

Note: Please refer to “2. Semi-annual consolidated financial statements (4) Notes on semi-annual consolidated financial statements -Notes on accounting treatment specific to the preparation of semi-annual consolidated financial statements” in page 10 for details.

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations : None

(ii) Changes in accounting policies other than (i): None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of shares issued and outstanding (common shares)

(i) Total number of shares issued and outstanding at the end of the period (including treasury shares)

As of September 30, 2026: 1,460,476,846 shares

As of March 31, 2026: 1,460,476,846 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2026: 121,641,224 shares

As of March 31, 2026: 122,124,170 shares

(iii) Average number of shares during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2026: 1,338,609,567 shares

Six months ended September 30, 2025: 1,338,246,825 shares

Note: The number of treasury shares at the end of each period includes shares of the Company held by the BIP Trust Account (1,645,894 shares as of September 30, 2026 and 2,128,940 shares as of March 31, 2026). The shares of the Company held by the BIP Trust Account is included in the number of treasury shares deducted in the calculation of average number of shares during each period (1,871,974 shares in the six months ended September 30, 2026 and 2,235,075 shares in the six months ended September 30, 2025).

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters:

(Note for the description about financial forecast)

This material contains forward-looking statements, based on judgments and estimates that have been made on the basis of currently available information. By nature, such statements are subject to uncertainty and risk. Therefore, you are advised that the final results might be significantly different from the aforementioned statements due to changes in economic environments related to our business, market trends, fluctuations in interest rates and exchange rates, changes in laws, regulations and government policies, etc.

Potential risks and uncertainties are not limited to the above and Mitsubishi Motors Corporation (MMC) is not under any obligation to update the information in this material to reflect any developments or events in the future.

If you are interested in investing in MMC, you are requested to make a final investment decision at your own risk, taking the foregoing into consideration. Please note that neither MMC nor any third party providing information shall be responsible for any damage you may suffer due to investment in MMC based on the information shown in this material.

(How to obtain supplementary material on financial results / details of the financial results briefing)

Supplementary material on financial results are disclosed on the MMC web site on the same day as publication of the results. In addition, an audio recording of the financial results briefing held on the same day will, together with the material used for the briefing, be posted on the MMC website promptly following the briefing.

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1. Overview of Financial Results, etc.

(1) Overview of Financial Results

During the interim period, amid rising fuel prices triggered by the situation in the Middle East, the shift to electrified vehicles accelerated faster and on a larger scale than anticipated, and price competition intensified. We were also affected, mainly in ASEAN and Australia, and sales volume fell below the same period of the previous year. However, supported by solid sales in Japan and the Middle East and FX effects, among other factors, net sales increased year on year. In addition, owing partly to improvements in various expenses, net loss attributable to the owners of the parent company narrowed year on year.

The number of vehicles sold for the six months ended September 30, 2026 was 358,000 units globally, down 7% year on year, and consolidated net sales were up 4% year on year to 1,308.8 billion yen. Consolidated operating profit was 30.6 billion yen (an increase of 13.3 billion yen year on year). Consolidated ordinary profit was 13.8 billion yen (a decrease of 2.0 billion yen year on year) and net loss attributable to the owners of the parent company was 3.0 billion yen (an improvement of 6.2 billion yen year on year).

The operating status by business segment is as shown below.

(i) Automobile business

Net sales for the six months ended September 30, 2026 were 1,287.0 billion yen (an increase of 42.1 billion yen year on year), and operating profit was 29.7 billion yen (an increase of 14.1 billion yen year on year).

(ii) Financial service business

Net sales for the six months ended September 30, 2026 were 31.1 billion yen (an increase of 6.1 billion yen year on year), and operating profit was 0.9 billion yen (a decrease of 0.6 billion yen year on year).

(2) Overview of Financial Position

Total assets as of September 30, 2026 amounted to 2,336.5 billion yen (down 81.6 billion yen from the end of the previous fiscal year). Cash and deposits amounted to 300.5 billion yen (down 138.4 billion yen from the end of the previous fiscal year). Total liabilities amounted to 1,392.6 billion yen (down 62.2 billion yen from the end of the previous fiscal year). Of total liabilities, the interest-bearing debt balance was 447.2 billion yen (up 51.8 billion yen from the end of the previous fiscal year). Net assets amounted to 943.9 billion yen (down 19.4 billion yen from the end of the previous fiscal year). As a result, the equity ratio was 38.7% (38.0% at the end of the previous fiscal year).

(3) Overview of Cash Flow

The balance of cash and cash equivalents as of September 30, 2026 decreased by 138.5 billion yen from 438.9 billion yen at the end of the previous fiscal year to 300.4 billion yen. The status of each cash flow for the six months ended September 30, 2026 and their factors are as follows:

(Cash flows from operating activities)

Net cash used in operating activities was 115.1 billion yen. This net outflow was mainly attributable to a decrease in trade payables. Net cash used in operating activities increased by 14.2 billion yen from the same period of the previous fiscal year. This increase was mainly due to a decrease in trade payables.

(Cash flows from investing activities)

Net cash used in investing activities amounted to 50.2 billion yen. This net outflow was mainly due to expenditures for the acquisition of property, plant and equipment. Net cash used in investing activities decreased by 16.5 billion yen from the same period of the previous fiscal year. This decrease was mainly due to a decrease in expenditures for the acquisition of property, plant and equipment.

(Cash flows from financing activities)

Net cash provided by financing activities amounted to 34.5 billion yen. This net inflow was mainly due to an increase in short-term borrowings. Net cash provided by financing activities increased by 2.8 billion yen from the same period of the previous fiscal year. This increase was mainly due to an increase in proceeds from long-term borrowings.

(4) Financial Forecast

Regarding the full-year consolidated business performance forecast, we have revised our sales volume forecast, as higher fuel prices triggered by the Middle East conflict have caused the shift to electrified vehicles to progress faster and on a larger scale than expected, and price competition has also intensified. In addition, with the Middle East conflict prolonged, higher fuel prices and the shift to electrified vehicles are expected to continue, and cost deterioration from rising material prices is expected to worsen. In light of this situation, we have revised our business performance forecast.

For details, please refer to the "Notice regarding Revision of Consolidated Financial Forecasts for Fiscal Year 2026" announced today (November 6, 2026).

Revision of Consolidated Financial Forecasts for Fiscal Year 2026 (April 1, 2026 – March 31, 2027)

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent	Basic earnings per share
Previously released forecast (A)	Millions of yen 3,260,000	Millions of yen 90,000	Millions of yen 80,000	Millions of yen 25,000	Yen 18.68
Revised forecast (B)	2,960,000	70,000	48,000	10,000	7.47
Variance (B – A)	-300,000	-20,000	-32,000	-15,000	-
Variance (%)	-9.2%	-22.2%	-40.0%	-60.0%	-
(Ref.) Results of previous fiscal year (Fiscal Year 2025)	2,896,536	75,517	78,908	10,015	7.48

2. Semi-annual consolidated financial statements

(1) Semi-annual consolidated balance sheet

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	438,891	300,470
Notes and accounts receivable - trade, and contract assets	248,614	189,221
Finance receivables	328,967	346,249
Merchandise and finished goods	285,237	325,588
Work in process	27,862	24,694
Raw materials and supplies	75,293	84,222
Other	208,155	244,120
Allowance for doubtful accounts	(3,153)	(3,041)
Total current assets	1,609,869	1,511,525
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	105,216	105,235
Machinery, equipment and vehicles, net	207,490	246,536
Tools, furniture and fixtures, net	76,868	65,742
Land	123,180	120,944
Construction in progress	38,427	24,572
Total property, plant and equipment	551,183	563,031
Intangible assets	49,415	45,719
Investments and other assets		
Investment securities	52,235	60,645
Retirement benefit asset	12,406	12,162
Deferred tax assets	74,507	70,620
Other	73,402	76,986
Allowance for doubtful accounts	(4,874)	(4,169)
Total investments and other assets	207,676	216,246
Total non-current assets	808,275	824,997
Total assets	2,418,145	2,336,522

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	447,143	367,651
Electronically recorded obligations - operating	114,286	94,157
Short-term borrowings	69,901	133,361
Commercial papers	30,000	27,500
Current portion of long-term borrowings	117,538	115,610
Lease liabilities	5,385	4,626
Accounts payable - other, and accrued expenses	219,977	211,227
Income taxes payable	8,253	3,417
Provision for product warranties	65,482	62,372
Other	88,545	85,242
Total current liabilities	1,166,513	1,105,168
Non-current liabilities		
Long-term borrowings	140,749	134,282
Lease liabilities	31,846	31,836
Retirement benefit liability	37,746	40,363
Other	77,971	80,926
Total non-current liabilities	288,313	287,408
Total liabilities	1,454,827	1,392,576
Net assets		
Shareholders' equity		
Share capital	284,382	284,382
Capital surplus	185,780	185,780
Retained earnings	451,014	442,326
Treasury shares	(56,310)	(56,133)
Total shareholders' equity	864,866	856,356
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,160	6,531
Deferred gains or losses on hedges	(1,404)	(288)
Foreign currency translation adjustment	56,183	43,680
Remeasurements of defined benefit plans	(1,343)	(2,373)
Total accumulated other comprehensive income	54,596	47,549
Share acquisition rights	6	6
Non-controlling interests	43,849	40,033
Total net assets	963,318	943,945
Total liabilities and net assets	2,418,145	2,336,522

(2) Semi-annual consolidated statement of income and semi-annual consolidated statement of comprehensive income

Semi-annual consolidated statement of income (Millions of yen)

	Six months ended September 30, 2025 (from Apr.1,2025 to Sep.30,2025)	Six months ended September 30, 2026 (from Apr.1,2026 to Sep.30,2026)
Net sales	1,261,259	1,308,821
Cost of sales	1,068,064	1,089,524
Gross profit	193,194	219,297
Selling, general and administrative expenses		
Advertising expenses	21,522	23,675
Freight costs	41,204	47,976
Provision of allowance for doubtful accounts	(66)	777
Remuneration, salaries and allowances for directors (and other officers)	42,318	43,200
Retirement benefit expenses	2,312	1,988
Depreciation	10,501	11,066
Research and development expenses	32,139	32,216
Other	26,009	27,758
Total selling, general and administrative expenses	175,941	188,658
Operating profit (loss)	17,253	30,638
Non-operating income		
Interest income	4,623	4,050
Dividend income	869	723
Other	1,483	2,614
Total non-operating income	6,976	7,388
Non-operating expenses		
Interest expenses	2,832	3,453
Foreign exchange losses	159	10,061
Litigation expenses	493	5,561
Share of loss of entities accounted for using equity method	1,976	1,627
Other	2,941	3,572
Total non-operating expenses	8,405	24,276
Ordinary profit (loss)	15,824	13,750
Extraordinary income		
Gain on sale of non-current assets	862	152
Gain on sale of investment securities	2,500	-
Other	159	137
Total extraordinary income	3,522	290

(Millions of yen)

	Six months ended September 30, 2025 (from Apr.1,2025 to Sep.30,2025)	Six months ended September 30, 2026 (from Apr.1,2026 to Sep.30,2026)
Extraordinary losses		
Loss on retirement of non-current assets	1,288	1,169
Loss on sale of investments in capital of subsidiaries and associates	6,271	—
Loss on valuation of U.S. environmental credits	7,061	—
Other	614	568
Total extraordinary losses	15,236	1,738
Profit (loss) before income taxes	4,111	12,302
Income taxes	9,321	11,355
Profit (loss)	(5,210)	946
Profit (loss) attributable to non-controlling interests	4,020	3,908
Profit (loss) attributable to owners of parent	(9,231)	(2,961)

Semi-annual consolidated statement of comprehensive income

(Millions of yen)

	Six months ended September 30, 2025 (from Apr.1,2025 to Sep.30,2025)	Six months ended September 30, 2026 (from Apr.1,2026 to Sep.30,2026)
Profit (loss)	(5,210)	946
Other comprehensive income		
Valuation difference on available-for-sale securities	(61)	5,370
Deferred gains or losses on hedges	(1,370)	1,056
Foreign currency translation adjustment	7,497	(13,867)
Remeasurements of defined benefit plans, net of tax	144	(1,007)
Share of other comprehensive income of entities accounted for using equity method	(5,230)	1,035
Total other comprehensive income	978	(7,412)
Comprehensive income	(4,231)	(6,465)
Comprehensive income attributable to:		
Comprehensive income attributable to owners of parent	(7,081)	(8,373)
Comprehensive income attributable to non-controlling interests	2,849	1,908

(3) Semi-annual consolidated statement of cash flows

(Millions of yen)

	Six months ended September 30, 2025 (from Apr.1,2025 to Sep.30,2025)	Six months ended September 30, 2026 (from Apr.1,2026 to Sep.30,2026)
Cash flows from operating activities		
Profit (loss) before income taxes	4,111	12,302
Depreciation	39,367	43,859
Loss on valuation of U.S. environmental credits	7,061	-
Increase (decrease) in allowance for doubtful accounts	(264)	(26)
Increase (decrease) in retirement benefit liability	3,001	2,608
Interest and dividend income	(5,493)	(4,773)
Interest expenses	2,832	3,453
Foreign exchange losses (gains)	(1,883)	4,258
Share of loss (profit) of entities accounted for using equity method	1,976	1,627
Loss (gain) on sales and retirement of non-current assets	455	1,062
Decrease (increase) in trade receivables	343	55,245
Decrease (increase) in financial receivables	(23,781)	(19,597)
Decrease (increase) in inventories	(31,786)	(49,374)
Increase (decrease) in trade payables	(32,367)	(87,781)
Increase (decrease) in accounts payable - other, and accrued expenses	(28,083)	(26,927)
Other, net	(20,377)	(41,124)
Subtotal	(84,888)	(105,187)
Interest and dividends received	6,824	5,807
Interest paid	(2,679)	(3,700)
Income taxes paid	(20,138)	(12,036)
Net cash provided by (used in) operating activities	(100,882)	(115,117)
Cash flows from investing activities		
Purchase of property, plant and equipment	(57,043)	(48,063)
Proceeds from sale of property, plant and equipment	1,825	830
Purchase of intangible assets	(6,276)	(3,194)
Decrease (increase) in short-term loans receivable	18	43
Other, net	(5,240)	151
Net cash provided by (used in) investing activities	(66,715)	(50,232)

(Millions of yen)

	Six months ended September 30, 2025 (from Apr.1,2025 to Sep.30,2025)	Six months ended September 30, 2026 (from Apr.1,2026 to Sep.30,2026)
Cash flows from financing activities		
Increase (decrease) in short-term borrowings	67,495	65,629
Increase (decrease) in commercial papers	11,500	(2,500)
Proceeds from long-term borrowings	15,375	47,533
Repayments of long-term borrowings	(44,465)	(54,931)
Dividends paid	(10,033)	(6,709)
Dividends paid to non-controlling interests	(4,782)	(5,604)
Other, net	(3,438)	(8,953)
Net cash provided by (used in) financing activities	31,651	34,464
Effect of exchange rate change on cash and cash equivalents	4,073	(7,535)
Net increase (decrease) in cash and cash equivalents	(131,872)	(138,421)
Cash and cash equivalents at beginning of period	450,111	438,860
Increase (decrease) in cash and cash equivalents resulting from change in scope of consolidation	6,713	-
Cash and cash equivalents at end of period	324,952	300,439

(4) Notes on semi-annual consolidated financial statements

Notes on accounting treatment specific to the preparation of semi-annual consolidated financial statements

(Tax expense calculation)

Tax expenses are calculated first by reasonably estimating the effective tax rate after applying tax effect accounting against profit (loss) before income taxes for the fiscal year including the six months ended September 30, 2026, and next by multiplying the profit (loss) before income taxes by such estimated effective tax rate. In case where the estimated effective tax rate is unavailable, statutory effective tax rate is used.

Notes on additional information

(Against a consolidated subsidiary)

In a product liability lawsuit filed in the Philadelphia Court of Common Pleas, Pennsylvania, the United States in November 2018, a judgment was entered on May 6, 2024 (U.S. local time) against MMC's North American subsidiary, Mitsubishi Motors North America, Inc. (MMNA), ordering MMNA to pay damages in the amount of 1,010 million U.S. dollars. On May 28, 2024 (U.S. local time), MMNA filed an appeal against the above judgment to the Superior Court of Pennsylvania, the United States. On December 22, 2025 (U.S. local time), the court ruled that the first-instance judgment be vacated and the case be remanded.
Subsequently, a settlement has been reached with the plaintiff and the litigation was concluded on October 6, 2026 (U.S. local time). The loss arising from the resolution of this lawsuit was recorded for the six months ended September 30, 2026.

Notes on segment information

I. For the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

1. Information on the amounts of net sales and profit (loss) by reportable segment

(Millions of yen)

	Automobiles	Financial services	Total	Adjustment (Note 1)	Grand total (Note 2)
Net sales					
(1) External customers					
Revenue from contracts with customers	1,240,974	9,810	1,250,785	-	1,250,785
Other revenue	266	10,207	10,473	-	10,473
Subtotal	1,241,241	20,018	1,261,259	-	1,261,259
(2) Intersegment sales	3,651	4,938	8,590	(8,590)	-
Total	1,244,892	24,956	1,269,849	(8,590)	1,261,259
Segment profit (loss)	15,573	1,540	17,114	138	17,253

(Notes) 1. The adjustment resulted from eliminating transactions among segments.
2. Segment profit (loss) agrees to the amount of operating profit (loss) presented in the semi-annual consolidated statement of income.

(Supplementary information about geographic information)

1. Net sales to the external customers, classified by the geographic location of the external customers

(Millions of yen)

	Japan	North America	Europe	Asia	Oceania	Other	Total
Net sales							
External customers							
Revenue from contracts with customers	272,011	297,264	73,389	279,679	135,113	193,327	1,250,785
Other revenue	10,036	205	-	221	10	-	10,473
Total	282,047	297,470	73,389	279,901	135,123	193,327	1,261,259

(Notes) Main countries and regions outside Japan are grouped as follows:
(1) North America…… The United States, Canada, Mexico
(2) Europe…… Germany, Spain, the Netherlands
(3) Asia…… The Philippines, Indonesia, Vietnam, Thailand
(4) Oceania..... Australia, New Zealand
(5) Other……... U.A.E., Brazil

II. For the Six months ended September 30, 2026 (from April 1, 2026 to September 30, 2026)

1. Information on the amounts of net sales and profit (loss) by reportable segment

(Millions of yen)

	Automobiles	Financial services	Total	Adjustment (Note 1)	Grand total (Note 2)
Net sales					
(1) External customers					
Revenue from contracts with customers	1,282,422	14,361	1,296,783	-	1,296,783
Other revenue	260	11,778	12,038	-	12,038
Subtotal	1,282,682	26,139	1,308,821	-	1,308,821
(2) Intersegment sales	4,291	4,959	9,251	(9,251)	-
Total	1,286,974	31,098	1,318,073	(9,251)	1,308,821
Segment profit (loss)	29,702	854	30,557	81	30,638

(Notes) 1. The adjustment resulted from eliminating transactions among segments.
2. Segment profit (loss) agrees to the amount of operating profit (loss) presented in the semi-annual consolidated statement of income.

(Supplementary information about geographic information)

1. Net sales to the external customers, classified by the geographic location of the external customers

(Millions of yen)

	Japan	North America	Europe	Asia	Oceania	Other	Total
Net sales							
External customers							
Revenue from contracts with customers	319,080	334,956	73,224	249,137	115,811	204,572	1,296,783
Other revenue	10,662	189	-	1,177	9	-	12,038
Total	329,743	335,145	73,224	250,314	115,820	204,572	1,308,821

(Notes) Main countries and regions outside Japan are grouped as follows:
(1) North America…… The United States, Canada, Mexico
(2) Europe…… Germany
(3) Asia…… The Philippines, Indonesia, Vietnam, Thailand
(4) Oceania..... Australia, New Zealand
(5) Other…….. Brazil, U.A.E.

Notes on significant changes in the amount of shareholders' equity

There is no item to be reported.

Notes on the going concern assumption

There is no item to be reported.