

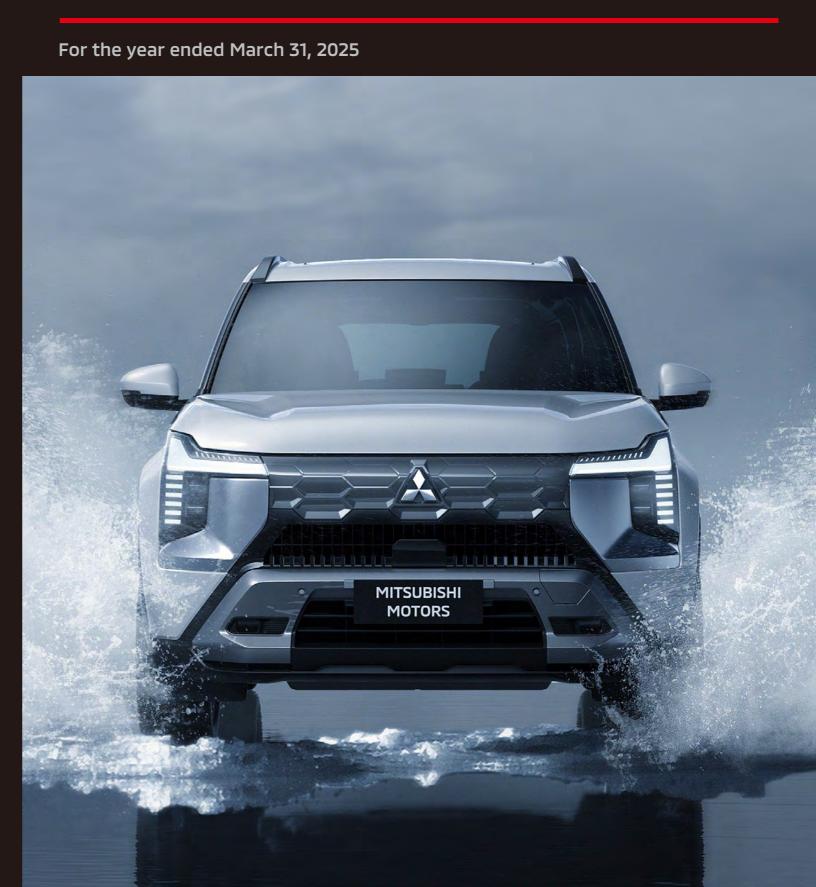
INTEGRATED REPORT 2025



Published in September 2025

MITSUBISHI MOTORS CORPORATION IR Office
1-21, Shibaura 3-chome, Minato-ku, Tokyo 108-8410 Japan
TEL. +81-3-3456-1111

https://www.mitsubishi-motors.com/en/



Contents

Value Creation at Mitsubishi Motors	Governance to Support Sustainable Growt
■ Mitsubishi Motors' Philosophy System 2	■ Governance2
■ Vision & Mission	■ Executives
■ Brand Message 4	
■ Message from the President & CEO 6	Business and Corporate Overview
■ The Value Creation Process12	■ Mitsubishi Motors' History3
■ Message from the CFO14	■ Business and Financial Condition3
Our New Models	■ Financial and Data Section3
The All-New <i>Destinator</i>	■ Consolidated Subsidiaries and Affiliates4
Midsize SUV16	■ Principal Facilities
HEV Model of the <i>Xforce</i> Compact SUV18	■ Investor Information

Editorial Policy

This report:

In the *Integrated Report 2025*, we introduce Mitsubishi Motors' efforts toward value creation for sustainable growth.

• Period Covered:

This report primarily covers fiscal 2024 (the business year from April 1, 2024 to March 31, 2025), but includes some activities before and after that period.

• Positioning of the integrated report

The Company discloses information in the following websites:

Financial Information

Non-Financial informati

Integrated Report

https://www.mitsubishi-motors.com/en/investors/library/anual.html

Summary of Financial Results https://www.mitsubishi-motors.com/en/

investors/library/earning.html

Annual Securities Report

https://www.mitsubishi-motors.com/en/investors/library/yuka.html

Sustainability Report

https://www.mitsubishi-motors.com/en/ sustainability/esg/report/index.html

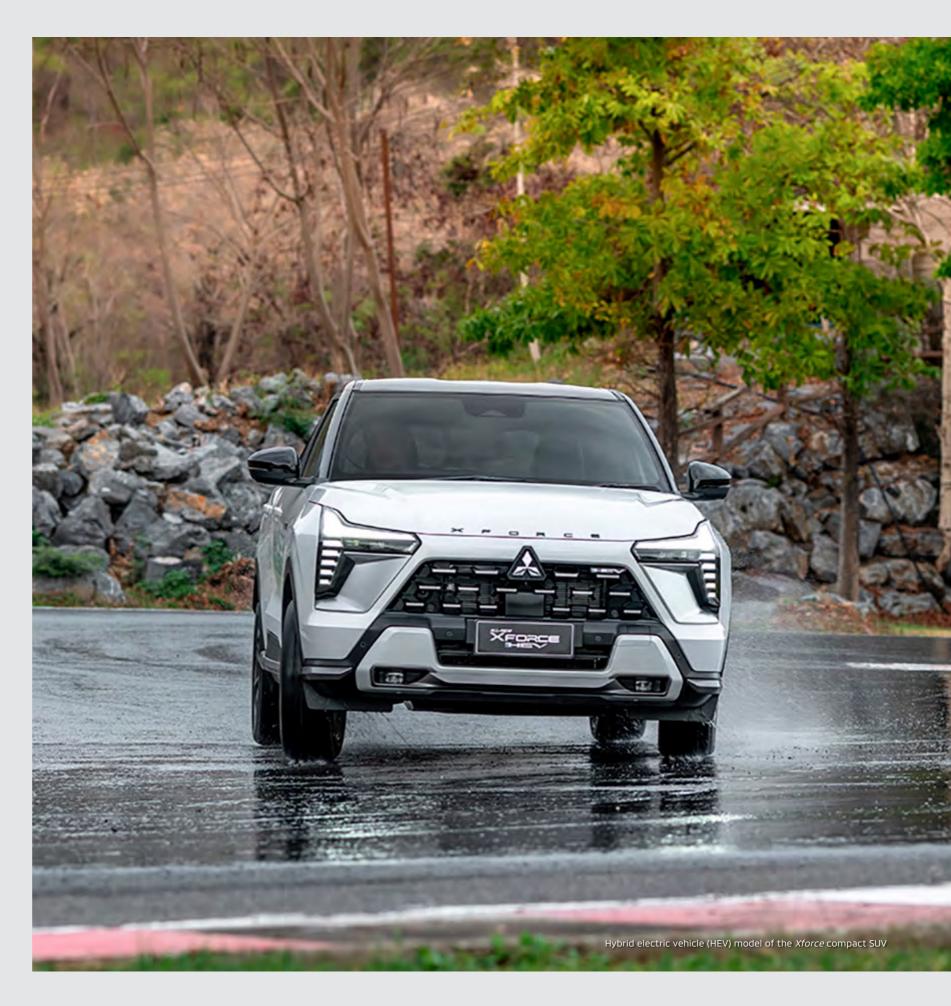
Corporate Governance Report

https://www.mitsubishi-motors.com/en/ sustainability/pdf/governance.pdf

Note: The sales volumes stated in this report represent retail figures.

Forward-looking Statements

Current plans, strategies, beliefs, performance outlook and other statements of Mitsubishi Motors Corporation (sometimes referred to as we, the Company, Mitsubishi Motors or MMC) in this Integrated Report that are not historical facts are forward-looking statements. These forward-looking statements are based on management's beliefs and assumptions drawn from current expectations, estimates, forecasts and projections are subject to a number of risks, uncertainties and assumptions that may cause actual results to differ materially from those indicated in any forward-looking statement. Mitsubishi Motors Corporation, therefore, cautions readers not to place undue reliance on forward-looking statements. Furthermore, any forward-looking statements are subject to change as a result of new information, future events or other developments.



MITSUBISHI MOTORS CORPORATION Integrated Report 2025 01