

MITSUBISHI MOTORS CORPORATION



INTEGRATED REPORT 2025

For the year ended March 31, 2025



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Editorial Policy

- This report:
In the *Integrated Report 2025*, we introduce Mitsubishi Motors' efforts toward value creation for sustainable growth.
- Period Covered:
This report primarily covers fiscal 2024 (the business year from April 1, 2024 to March 31, 2025), but includes some activities before and after that period.
- Positioning of the integrated report
The Company discloses information in the following websites:

Financial Information	Non-Financial Information
Integrated Report https://www.mitsubishi-motors.com/en/investors/library/anual.html	
Summary of Financial Results https://www.mitsubishi-motors.com/en/investors/library/earning.html	Sustainability Report https://www.mitsubishi-motors.com/en/sustainability/esg/report/index.html
Annual Securities Report https://www.mitsubishi-motors.com/en/investors/library/yuka.html	Corporate Governance Report https://www.mitsubishi-motors.com/en/sustainability/pdf/governance.pdf

Note: The sales volumes stated in this report represent retail figures.

Forward-looking Statements

Current plans, strategies, beliefs, performance outlook and other statements of Mitsubishi Motors Corporation (sometimes referred to as we, the Company, Mitsubishi Motors or MMC) in this Integrated Report that are not historical facts are forward-looking statements. These forward-looking statements are based on management's beliefs and assumptions drawn from current expectations, estimates, forecasts and projections. These expectations, estimates, forecasts and projections are subject to a number of risks, uncertainties and assumptions that may cause actual results to differ materially from those indicated in any forward-looking statement. Mitsubishi Motors Corporation, therefore, cautions readers not to place undue reliance on forward-looking statements. Furthermore, any forward-looking statements are subject to change as a result of new information, future events or other developments.



Hybrid electric vehicle (HEV) model of the *Xforce* compact SUV