



FACTS & FIGURES 2010

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MITSUBISHI MOTORS

Mitsubishi Motors Corporation Facts & Figures is published annually to help the media, researchers and analysts concerned with the auto industry better understand its activities.

All of us at Mitsubishi Motors hope that this publication will give all readers an even better understanding of the company and its products.

September 2010
Public Relations Department
Mitsubishi Motors Corporation

MMC is on the World Wide Web at the following URL

<http://www.mitsubishi-motors.com/corporate/e/>

Other information disclosure



Annual Report 2010



Social and Environmental Report 2010

<http://www.mitsubishi-motors.com/corporate/ir/irlibrary/e/index.html>

Mitsubishi Motors Corporate Philosophy

"We are committed to providing the utmost driving pleasure and safety for our valued customers and our community.

On these commitments we will never compromise.

This is the Mitsubishi Motors way."

While, as a member of Mitsubishi Group, we carefully follow the Group's "The Three Principles," we also maintain our own corporate philosophy defining our own fundamental purposes and directions that include maintaining our "Corporate Responsibility to society," practicing "Integrity and Fairness" and promoting "International Understanding through Trade."

Contents

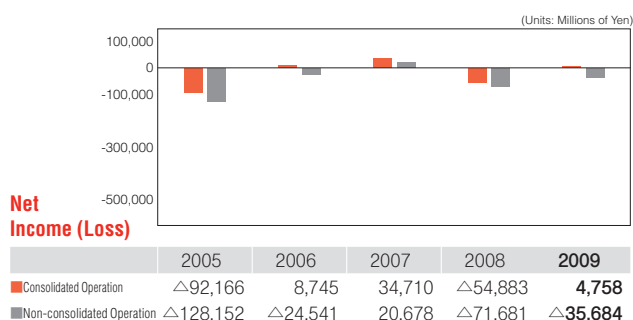
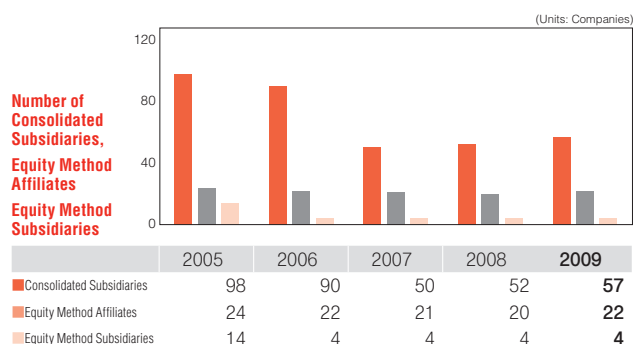
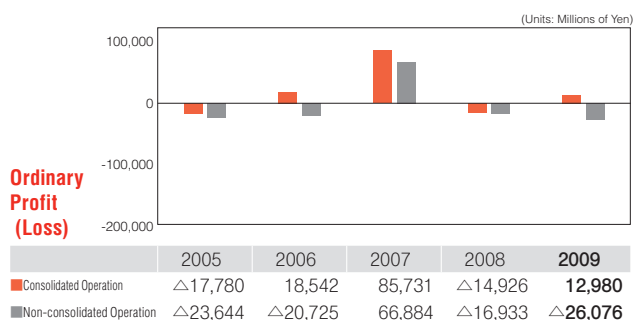
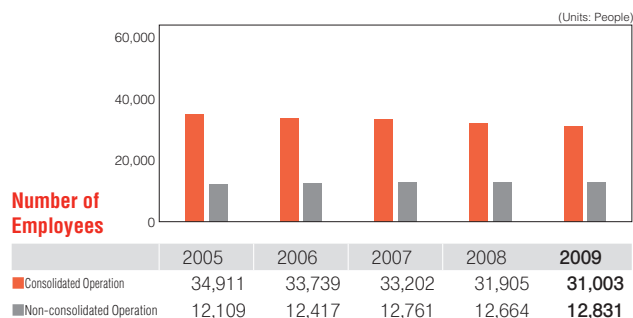
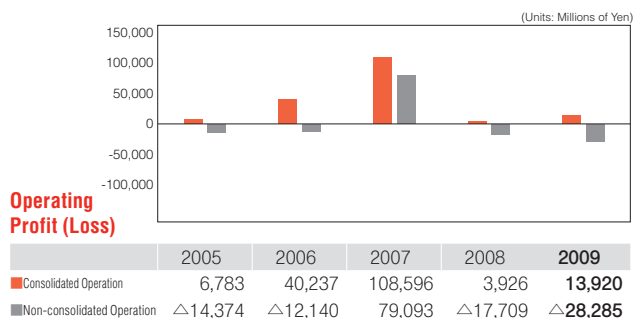
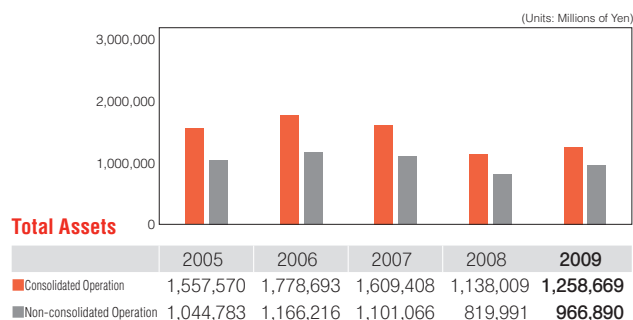
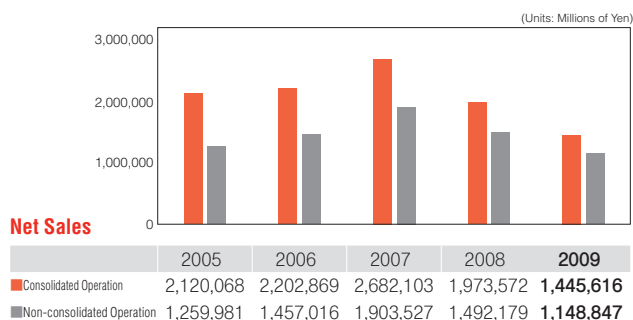
Company Overview / Investor Information	2
Principal Management Indices	3
Subsidiaries and Affiliates	4
Net Sales, Production and Sales Volume by Region	6
Activities by Region	
Japan	8
North America	12
Europe	14
Asia, ASEAN and Other Regions	17
Members of the Board and Executive Officers	25
Milestones	26
Products Over the Years (Japan)	28
Notable MMC Cars	30
Major Production and Sales Models	32
Derivation of MMC Major Models Name	33

Company Overview / Investor Information

Company Overview		(As of March 31, 2010, unless specified otherwise)
Name	Mitsubishi Motors Corporation	
Established	April 22, 1970	
Head office	33-8, Shiba 5-chome, Minato-ku, Tokyo 108-8410 Japan	
Number of employees	Consolidated 31,003 ; Non-consolidated 13,554	
Capitalization	JPY 657,355 million	
Purposes of incorporation	<ol style="list-style-type: none"> 1. Development, design, manufacture, assembly, sales and purchase, importing and other transactions relating to automobiles and to component parts and replacement parts of said automobiles. 2. Development, design, manufacture, assembly, sales and purchase, importing and other transactions relating to agricultural machinery and industrial engines and to component parts and replacement parts of said agricultural machinery and industrial engines. 3. Sales and purchase of used automobiles as well as component parts, replacement parts and accessories of said used automobiles. 4. Sales of measuring equipment. 5. Acting as insurance agents in accordance with laws relating to property damage insurance and to automobile damage indemnity insurance. 6. Financing business. 7. Any other business related to the purposes set out above. 	
	Note: MMC is not currently engaged in agricultural machinery related business	
Chairman of the Board	[Representative Director] Takashi Nishioka	
President	[Representative Director] Osamu Masuko	
Board of Management	Consists of 13 members (As of June 23, 2010)	
Net Sales	JPY 1445.6 billion (in FY2009, consolidated)	
Automotive Sales	960 thousands units	
Products Sold in	More than 160 countries	
Car Manufacturing Facilities	7 facilities in 5 countries (Plus more than 11 business partners' facilities in about 9 countries)	
Engine / Transmission / Parts Manufacturing Facilities	8 facilities in 5 countries	
Research & Development / Design	7 facilities in 4 countries	
Subsidiaries and affiliates	57 consolidated subsidiaries (Plus 4 equity method subsidiaries and 22 equity method affiliates)	
Global Brand	Mitsubishi Motors	
Investor Information		(As of March 31, 2010)
Total number of authorized shares	9,961,597,000	
	Type / Number of shares	
	Common Shares	9,958,285,000
	Class A	438,000
	Class B	374,000
	Class C	500,000
	Class D	500,000
	Class E	500,000
	Class F	500,000
	Class G	500,000
Number of Issued Shares	5,538,394,433 shares (incl. preferred Shares)	
	Type / Number of shares	
	Common Shares	5,537,956,840
	Preferred Shares	
	Class A	99,000
	Class G	338,593
Number of Shareholders	Type / Number of shares	
	Common Shares	411,513
	Preferred Shares	
	Class A	12
	Class G	7

Principal Management Indices

As of March 31, 2010



Management Indices 2009

Consolidated Operations	
Net Sales	1,445,616
Operating Profit	13,920
Ordinary Profit (Loss)	12,980
Net Income (Loss)	4,758
Total Assets	1,258,669
Number of Employees	31,003
Number of Consolidated Subsidiaries	57
Number of Equity Method Affiliates	22
Number of Equity Method Subsidiaries	4

(Units: Millions of Yen; Companies; People)

Non-consolidated Operations	
Net Sales	1,148,847
Operating Profit (Loss)	△28,285
Ordinary Profit (Loss)	△26,076
Net Income (Loss)	△35,684
Total Assets	966,890
Number of Employees	12,831

Subsidiaries and Affiliates

As of March 31, 2010

Affiliates (57)

Consolidated Subsidiaries in Japan

Company	Location	Business Lines	Capitalization (Millions of Yen)	MMC Share of Voting Rights (%)
Hokkaido Mitsubishi Motors Sales Co., Ltd.	Hokkaido	Automobile sales	100	100.0
Higashi Nihon Mitsubishi Motors Sales Co., Ltd.	Fukushima	Automobile sales	100	100.0
Kanto Mitsubishi Motors Sales Co., Ltd.	Tokyo	Automobile sales	100	100.0
Niigata Mitsubishi Motors Sales Co., Ltd.	Niigata	Automobile sales	100	100.0
Chubu Mitsubishi Motors Sales Co., Ltd.	Aichi	Automobile sales	100	100.0
Nishi Nihon Mitsubishi Motors Sales Co., Ltd.	Osaka	Automobile sales	100	100.0
Mitsubishi Motors Parts Sales Co., Ltd.	Kanagawa	Automobile parts sales	100	100.0 (31.5)
Higashi Kanto MMC Parts Sales Co., Ltd.	Chiba	Automobile parts sales	100	56.0 (10.0)
Shikoku MMC Parts Sales Co., Ltd.*	Kagawa	Automobile parts sales	100	50.0 (8.0)
Pajero Manufacturing Co., Ltd.	Gifu	Automobile and parts manufacturing, sales	610	100.0
Mitsubishi Automotive Accessories & Products Co., Ltd.	Tokyo	Sales of automobile accessories, air conditioners	300	100.0
Mitsubishi Automotive Logistics Technology Co., Ltd.	Kanagawa	Automobile inspection, maintenance, transport, storage and packaging	436	82.8
Mitsubishi Automotive Engineering Co., Ltd.	Aichi	Design and testing of automobiles and parts	350	100.0
Suiryo Plastics Co., Ltd.	Okayama	Manufacture, sales of automobile parts	100	100.0

Note: Figures in parentheses in the "MMC Share of Voting Rights" column represent indirect shares.

*The affiliate is listed as a subsidiary although MMC's equity holding is less than 50% because it exercises effective control over the company.

Major Consolidated Subsidiaries Outside Japan

Company	Location	Business Lines	Capitalization (Millions)	MMC Share of Voting Rights (%)
Mitsubishi Motors North America, Inc. (MMNA)	U.S.A.	Automobile importing, manufacturing and sales	USD 398.8	100.0
Mitsubishi Motors R&D of America, Inc. (MRDA)	U.S.A.	Product development, design, testing and certification	USD 2.0	100.0 (100.0)
Mitsubishi Motor Sales of Canada, Inc. (MMSCAN)	Canada	Automobile importing and sales	USD 1.3	100.0 (100.0)
Mitsubishi Motors Credit of America, Inc. (MMCA)	U.S.A.	Automobile financing and leasing	USD 260.0	100.0 (100.0)
Mitsubishi Motor Sales of Caribbean, Inc. (MMSC)	Puerto Rico	Automobile importing and sales	USD 47.5	100.0
Mitsubishi Motors Europe B.V. (MME)	Netherlands	Holding company, imports and sales of automobiles and parts	EUR 1,282.9	100.0
Mitsubishi Motor R&D Europe GmbH (MRDE)	Germany	Product development, design, testing and certification	EUR 0.8	100.0 (100.0)
Mitsubishi Motor Sales Netherlands B.V.	Netherlands	Automobile importing and sales	EUR 6.8	100.0 (100.0)
Mitsubishi Motors Deutschland GmbH	Germany	Automobile importing and sales	EUR 30.0	100.0 (100.0)
Mitsubishi Motors France S.A.S	France	Automobile importing and sales	EUR 10.0	100.0 (100.0)
Mitsubishi Motors Belgium NV	Belgium	Automobile importing and sales	EUR 3.0	100.0 (100.0)
MMC International Finance (Netherlands) B.V.	Netherlands	Procurement of funds, group company financing	EUR 0.1	100.0
Netherlands Car B.V. (NedCar)	Netherlands	Manufacturing and sales of automobiles and parts	EUR 250.0	100.0 (15.0)
Mitsubishi Motors Australia, Ltd. (MMAL)	Australia	Automobile importing and sales	AUD 1,789.9	100.0
Mitsubishi Motors New Zealand Ltd. (MMNZ)	New Zealand	Automobile importing and sales	NZD 48.0	100.0
Mitsubishi Motors (Thailand) Co., Ltd. (MMTh)	Thailand	Automobile importing, assembly and sales	THB 7,000.0	100.0
MMTh Engine Co., Ltd.	Thailand	Manufacturing of automobile engines	THB 20.0	100.0 (100.0)
Mitsubishi Motors Philippines Corp. (MMPC)	Philippines	Automobile importing, assembly and sales	PHP 1,640.0	51.0
Asian Transmission Corp. (ATC)	Philippines	Manufacturing of automobile transmissions	PHP 420.0	94.7 (89.4)
Mitsubishi Motors Middle East and Africa FZE	U.A.E.	Importing and sales of automobile parts	UAD 10.0	100.0

MMC has 23 other subsidiaries outside Japan in addition to the above.

Note: Figures in parentheses in the "MMC Share of Voting Rights" column represent indirect shares.

Equity Method Affiliates (22)

Company	Location	Business Lines	Capitalization (Millions)	MMC Share of Voting Rights (%)
Muroran Mitsubishi Motors Sales Co., Ltd.	Hokkaido	Automobile sales	100	29.0 (29.0)
Tokachi Mitsubishi Motors Sales Co., Ltd.	Hokkaido	Automobile sales	60	35.0
Ibaraki Mitsubishi Motors Sales Co., Ltd.	Ibaraki	Automobile sales	30	40.0
Meihoku Mitsubishi Motors Sales Co., Ltd.	Aichi	Automobile sales	70	28.6
Mie Mitsubishi Motors Sales Co., Ltd.	Mie	Automobile sales	58	24.8
Kagawa Mitsubishi Motors Sales Co., Ltd.	Kagawa	Automobile sales	50	23.0
Miyazaki Mitsubishi Motors Sales Co., Ltd.	Miyazaki	Automobile sales	60	38.8
MMC Diamond Finance Corp.	Tokyo	Auto sales financing, leasing and rentals	3,000	47.0
Mitsubishi Motors do Portugal S.A.	Portugal	Importing and sales of automobiles	EUR 16.5	50.0 (50.0)
Vina Star Motors Corp.	Vietnam	Manufacturing and marketing of automobiles and parts	USD 16.0	25.0

MMC has 12 other affiliates in addition to the above.

Note: Figures in parentheses in the "MMC Share of Voting Rights" column represent indirect shares.

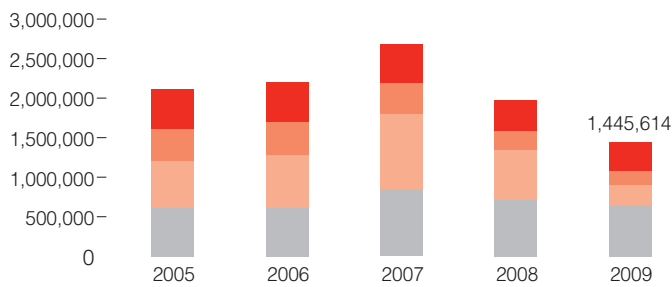
Net Sales, Production and Sales Volume by Region

Note: Fiscal years: April to March. Sales volume normally reflect retail sales.

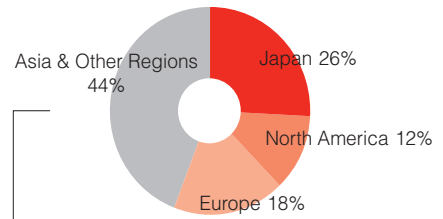


Net Sales, Production and Sales Volume by Region

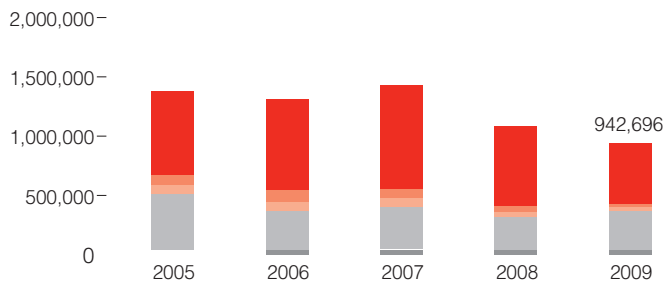
Net Sales (Unit: Millions of Yen)



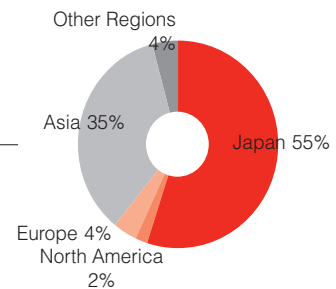
Breakdown of Net Sales (2009)



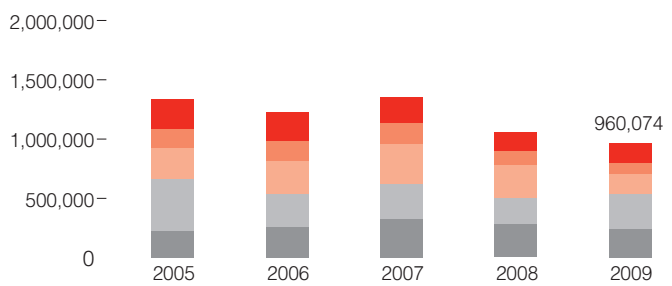
Production Volume (Unit: Vehicles)



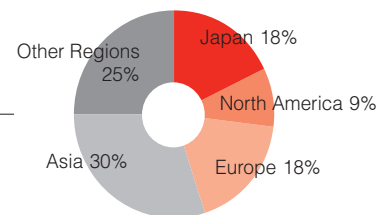
Breakdown of Production Volume (2009)



Sales Volume (Unit: Vehicles)



Breakdown of Sales Volume (2009)



Net Sales, Production and Sales Volume by Region (MMC In-house Classification)

(Units: Net Sales = Millions of Yen; Volume = Vehicles)

MMC In-house Classification	Model	2005	2006	2007	2008	2009
Japan	Net Sales.....	504,153	505,964	488,542	398,381	368,481
	Production Volume.....	706,048	775,648	875,698	681,688	513,585
	Sales Volume.....	256,220	246,435	218,632	168,046	170,692
North America	Net Sales.....	415,614	423,611	402,650	232,202	175,391
	Production Volume.....	89,139	93,240	75,527	43,877	22,696
	Sales Volume.....	155,952	164,223	171,892	118,984	87,642
Europe	Net Sales.....	586,167	662,815	931,618	631,658	269,221
	Production Volume.....	68,551	80,315	68,434	47,320	38,960
	Sales Volume.....	267,220	282,333	340,490	272,208	169,700
Asia & Other Regions	Net Sales.....	614,134	610,478	859,290	711,332	632,521
Asia & ASEAN	Production Volume.....	470,244	324,974	358,154	275,867	328,127
Middle East & Africa	Sales Volume.....	433,999	271,790	298,891	223,264	291,894
Central & South America	Production Volume.....	9,289	10,082	9,963	4,115	3,898
Oceania	Sales Volume.....	108,935	134,094	171,064	136,962	108,706
Central & South America	Production Volume.....	19,500	20,970	33,210	35,370	35,430
Oceania	Sales Volume.....	57,847	65,685	85,339	83,959	69,470
Oceania	Production Volume.....	18,657	10,560	10,230	91	—
Oceania	Sales Volume.....	62,405	63,548	73,189	61,983	61,970
Total	Net Sales	2,120,068	2,202,869	2,682,103	1,973,572	1,445,614
	Production Volume	1,381,428	1,315,789	1,431,216	1,088,328	942,696
	Sales Volume	1,343,825	1,230,033	1,359,497	1,065,406	960,074

Note: 1. Overseas production volume indicates the number of vehicles produced locally using parts shipped by MMC from Japan for assembly overseas. (knockdown [KD] kit production excluded).
 2. Puerto Rico included in North America up until FY2007 and classified into Central and South America, effective from FY2008.
 3. Figures in Oceania refer to the sum of those in Australia and New Zealand.

Global Production and Sales Volume

(Unit: Vehicles)

MMC In-house Classification		2005	2006	2007	2008	2009
Production Volume	Japan	706,048	775,648	875,698	681,688	513,585
	Other Regions.....	675,380	540,141	555,518	406,640	429,111
Total		1,381,428	1,315,789	1,431,216	1,088,328	942,696
Sales Volume	Japan Domestic.....	255,984	245,878	218,357	167,869	170,515
	Import	236	557	275	177	177
	Total	256,220	246,435	218,632	168,046	170,692
	Other Regions.....	1,087,605	983,598	1,140,865	897,360	789,382
Total		1,343,825	1,230,033	1,359,497	1,065,406	960,074

(Unit: Vehicles)

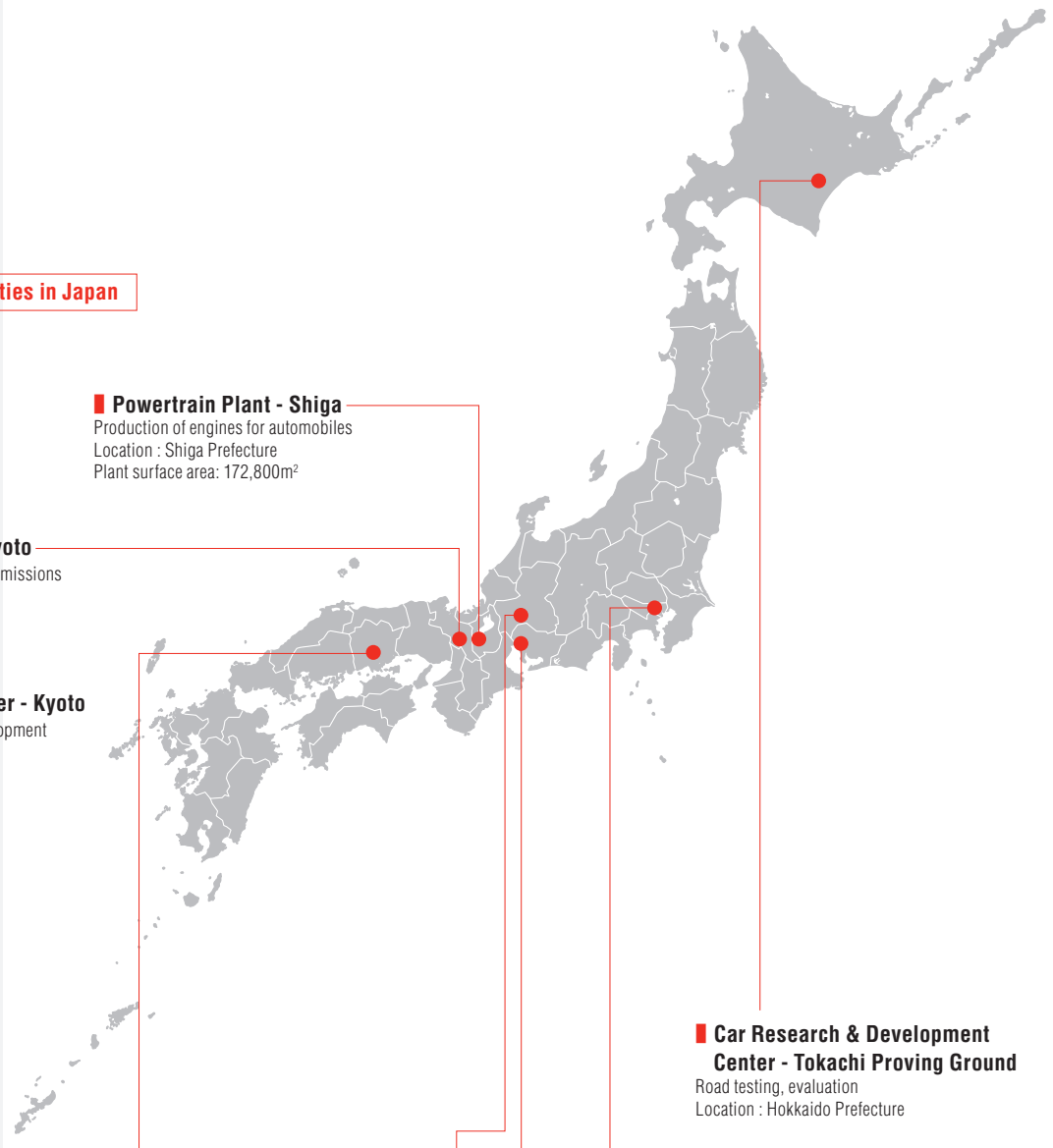
Japan Automobile Manufacturers Association, Inc. (JAMA) Classification		2005	2006	2007	2008	2009
Production Volume	Japan Passenger Cars	583,145	657,277	787,759	608,996	438,162
	Commercial Vehicles.....	122,903	118,371	87,939	72,692	75,423
	Total	706,048	775,648	875,698	681,688	513,585
	Other Regions.....	675,380	540,141	555,518	406,640	429,111
Global		1,381,428	1,315,789	1,431,216	1,088,328	942,696
Sales Volume	Japan Passenger Cars	177,777	179,702	164,044	126,053	128,130
	Commercial Vehicles.....	78,443	66,733	54,588	41,993	42,562
	Total	256,220	246,435	218,632	168,046	170,692
	Other Regions.....	1,087,605	983,598	1,140,865	897,360	789,382
Global		1,343,825	1,230,033	1,359,497	1,065,406	960,074

Note: The JAMA classification includes imports in sales volume.

Activities by Region

Japan

Principal Operational Facilities in Japan



- Powertrain Plant - Shiga**
 Production of engines for automobiles
 Location : Shiga Prefecture
 Plant surface area: 172,800m²
- Powertrain Plant - Kyoto**
 Production of engines and transmissions for automobiles
 Location : Kyoto Prefecture
 Plant surface area: 299,000m²
- Car Research & Development Center - Kyoto**
 Power plant research and development
 Location : Kyoto Prefecture
- Car Research & Development Center - Tokachi Proving Ground**
 Road testing, evaluation
 Location : Hokkaido Prefecture

- Mizushima Plant**
 Production of vehicles, engines and transmissions for automobiles
 Location : Okayama Prefecture
 Plant surface area: 1,245,700m²
- MMC Head Office**
 Tokyo

- Powertrain Plant - Mizushima**
 Production of engines and transmissions for automobiles
 Location : Okayama Prefecture

- Nagoya Plant**
 Vehicle production
 Location : Aichi Prefecture
 Plant surface area: 425,000m²
- Car Research & Development Center - Okazaki**
 Fundamental research, product development
 Location : Aichi Prefecture

- Pajero Manufacturing Co., Ltd.**
 Vehicle production
 Location : Gifu Prefecture
 Plant surface area: 189,183m²

Production Facilities

- Nagoya Plant
- Mizushima Plant
- Pajero Manufacturing Co., Ltd. (PMC)

Engine Production

- Powertrain Plant Kyoto, Shiga

Transmission Production

- Powertrain Plant Kyoto

R&D Facilities

R&D

- Research & Development Center Okazaki, Kyoto, Tokachi Proving Ground

Sales Organization

Sales Companies: 112

Consolidated Subsidiaries 6, Independent Dealerships 106

New Car Sales Outlets: 705

(As of April 1, 2010)

■ MMC and Consolidated Subsidiaries

Production Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2005	2006	2007	2008	2009
■ Nagoya Plant	Diamante.....	696	—	—	—	—
	Galant.....	5,648	—	—	—	—
	Colt.....	20,939	18,042	11,543	12,899	17,831
	Colt Plus.....	11,129	7,672	5,020	5,690	8,207
	Grandis.....	29,466	17,928	15,549	8,583	6,802
	Pajero iO.....	3,592	2,564	505	—	—
	Perdana*.....	3,660	4,770	780	—	—
	L200 Strada**.....	1,840	1,610	—	—	—
	RVR.....	—	—	—	—	6,915
	Outlander.....	—	—	—	—	98,718
■ Mizushima Plant	Delica.....	16,644	16,041	14,824	11,573	8,153
	Mirage.....	—	—	1,020	1,470	960
	Dion.....	1,797	—	—	—	—
	Lancer (Cargo and Galant Fortis included).....	202,893	235,931	307,984	251,923	150,697
	Outlander.....	21,173	81,883	170,084	129,383	—
	Airtrek.....	49,596	31,326	10,857	5,714	—
	i.....	19,705	31,725	12,163	8,501	6,344
	Minica.....	23,527	21,064	12,928	9,256	11,111
	Pajero Mini.....	10,445	9,436	9,279	17,033	11,195
	eK Wagon***.....	118,480	122,294	77,875	63,943	50,914
	minicab***.....	67,179	65,251	57,318	52,106	48,206
	Town Box***.....	4,143	3,357	10,105	8,241	3,892
	Toppo.....	—	—	—	14,116	12,969
i-MiEV.....	—	—	—	—	1,710	
■ PMC	Pajero.....	69,142	75,933	112,103	57,903	48,055
	Delica D:5.....	—	10,931	25,992	13,709	18,008
	Challenger.....	23,773	17,455	19,349	9,210	2,364
	Jeep.....	581	435	420	435	534
Registered Vehicle Total		462,569	538,871	696,030	512,641	375,378
Minicar Total		243,479	236,777	179,668	169,047	140,047
Total		706,048	775,648	875,698	681,688	513,585

■ MMC and Consolidated Subsidiaries

Note: 1. Figures in the table are totals of built-up and knockdown production
 2. * export to Malaysia
 3. ** export only
 4. *** Including commissioned OEM production at Nissan Motor

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2005	2006	2007	2008	2009
■ Nagoya Plant	Diamante.....	709	14	2	1	1
	Galant.....	531	5	—	—	4
	Colt.....	16,886	13,198	10,949	9,358	15,546
	Colt Plus.....	10,698	6,648	6,090	5,177	7,116
	Grandis.....	4,490	1,756	674	281	5
	Chariot Grandis.....	1	—	—	—	—
	Pajero iO.....	3,395	2,915	597	—	—
	RVR.....	—	—	—	—	5,505
■ Mizushima Plant	Outlander.....	18,919	16,734	11,194	6,531	7,638
	Galant Fortis.....	—	—	10,013	5,203	2,460
	Galant Fortis Sportback.....	—	—	—	1,678	1,769
	Delica Space Gear.....	3,428	1,451	4	—	—
	Dion.....	2,149	33	—	—	—
	Mirage / Lancer / Cedia.....	8,649	7,866	3,983	2,397	1,227
	Lancer Evolution X.....	—	—	4,108	2,074	1,109
	Lancer Wagon / Cedia Wagon.....	4,461	2,877	468	—	—
	Lancer Cargo.....	3,538	3,780	3,296	1,643	10
	Airtrek.....	1,030	10	—	—	1
	i.....	16,105	29,498	15,540	8,793	6,439
	Minica.....	22,782	21,795	14,141	9,955	10,656
	Pajero Mini.....	10,611	9,367	9,195	11,456	8,646
	eK Wagon.....	73,277	67,052	56,686	39,972	33,735
	minicab.....	43,895	39,158	35,823	28,095	28,909
	Town Box.....	4,171	3,649	3,696	3,162	2,171
	Toppo.....	—	—	—	12,472	13,469
i-MiEV.....	—	—	—	—	1,426	
■ PMC	Pajero.....	2,781	6,025	3,818	2,738	2,198
	Delica D:5.....	—	9,187	25,765	14,706	17,664
OEM Supplied by Mazda	Delica.....	3,477	2,860	2,313	1,822	1,399
OEM Supplied by Nissan	Lancer Cargo.....	—	—	—	355	1,412
	Others.....	1	—	1	—	—
Registered Vehicle Total		85,142	75,359	83,276	53,964	65,063
Minicar Total		170,842	170,519	135,081	113,905	105,451
Domestically Produced Model Total		255,984	245,878	218,357	167,869	170,515
Imports Total		236	557	275	177	177
Total		256,220	246,435	218,632	168,046	170,692
Total Japanese Market Volume		5,312,146	5,361,987	5,055,667	4,514,310	4,704,873

■ MMC and Consolidated Subsidiaries

Export Shipments [Export Shipments by Region]

(Unit: Vehicles)

	2005	2006	2007	2008	2009
North America.....	36,484	69,065	59,924	48,349	52,230
Europe.....	77,214	88,670	152,551	112,469	48,427
Asia and Other Regions.....	206,707	224,736	293,972	218,278	180,825
Asia	37,640	33,074	42,980	33,421	40,894
Middle East & Africa.....	85,644	97,428	138,332	98,719	61,217
Central & South America.....	53,710	51,256	66,158	47,047	32,850
Oceania.....	29,713	42,978	46,502	39,091	45,864
Other (United Nations, etc.)	58,173	59,817	108,001	83,992	13,863
Total	378,578	442,288	614,448	463,088	295,345

Note: Export shipments are the total of built-up vehicles and knockdown kits.

Export Shipments by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2005	2006	2007	2008	2009
■ Nagoya Plant	Galant.....	5,170	36	—	—	—
	Grandis.....	24,507	16,870	15,161	8,283	6,653
	Colt.....	3,126	4,641	3,228	3,853	1,268
	Colt Plus.....	833	903	575	645	354
	Pajero iO.....	240	—	—	—	—
	Perdana*.....	3,540	4,800	990	—	—
	L200 Strada*.....	1,470	2,010	—	—	—
	RVR (ASX).....	—	—	—	—	6
■ Mizushima Plant	i.....	3	454	892	267	36
	i-MiEV.....	—	—	—	—	164
	Outlander.....	273	61,661	157,292	115,849	89,896
	Galant Fortis (Lancer).....	—	14,817	159,317	144,941	79,341
	Lancer Evolution.....	—	—	5,229	5,645	2,027
	Lancer Sportback.....	—	—	—	32,077	25,159
	Lancer / Cedia.....	171,999	190,567	105,300	61,384	34,066
	Lancer Wagon.....	11,090	10,888	8,792	2,756	—
	Airtrek.....	302	248	—	—	—
	Outlander (Airtrek Sport Gear).....	48,549	30,032	11,306	5,967	—
	Delica Space Gear.....	352	—	117	193	143
	L300 Delica*.....	12,597	14,634	14,919	11,713	7,856
Lancer / Mirage*.....	4,350	3,690	3,360	1,260	1,230	
■ PMC	Pajero.....	66,773	68,563	108,982	58,000	44,896
	Challenger*.....	23,404	17,473	18,883	10,225	2,245
	Delica D:5.....	—	—	105	30	5
	Others.....	—	1	—	—	—
Total	378,578	442,288	614,448	463,088	295,345	

■ MMC and Consolidated Subsidiaries

Note: 1. * export only

2. () in the model column indicates the local name of each model.

3. "Others" refers to models produced in Japan which are not listed in the above table.

4. Export shipments are the total of built-up vehicles and knockdown kits.

Activities by Region

North America

Principal Operational Facilities in North America



Supervision of Operations

■ **MMNA (Head Office)**
Mitsubishi Motors North America, Inc.

Location: Cypress, California
 Capitalization: USD 398.8 million
 Activities: Automobile importing, sales and manufacturing
 MMC Voting Rights: 100.0%

■ **MMNA (Manufacturing)**
Mitsubishi Motors North America, Inc.
 Production Facility Location: Normal, Illinois

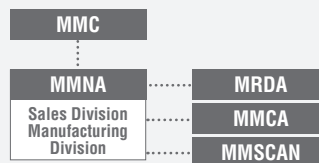
Sales Organization (United States)
 Sales Outlets: 405

Sales Financing
 ■ **Mitsubishi Motors Credit of America, Inc. (MMCA)**
 Location: Cypress, California
 Capitalization: USD 260.0 million
 Activities: Automobile financing and leasing
 MMC Voting Rights: 100.0%

Sales Organization (Canada)
 Sales Outlets: 86

Distributor
 ■ **Mitsubishi Motor Sales of Canada, Inc. (MMSCAN)**
 Location: Mississauga, Ontario
 Capitalization: USD 1.3 million
 Activities: Automobile importing and sales
 MMC Voting Rights: 100.0%

R&D Facility
 ■ **MRDA**
Mitsubishi Motors R&D of America, Inc.
 Location: Ann Arbor, Michigan
 Capitalization: USD 2.0 million
 Activities: Market research, product development, design, testing and certification
 MMC Voting Rights: 100.0%



----- Consolidated Subsidiaries

(As of March 31, 2010)

■ MMC and Consolidated Subsidiaries

Production Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2005	2006	2007	2008	2009
■ MMNA (Illinois, U.S.A.)	Galant	29,337	35,541	37,729	27,747	15,017
	Eclipse / Eclipse Spyder	37,399	39,602	24,333	13,814	2,278
	Endeavor	22,403	18,097	13,465	2,316	5,401
Total		89,139	93,240	75,527	43,877	22,696

■ MMC and Consolidated Subsidiaries

Sales Volume by Model

(Unit: Vehicles)

U.S.A		2005	2006	2007	2008	2009
Production Facility / Assembler	Model					
■ MMNA (Illinois, U.S.A.)	Galant	28,283	27,517	27,885	22,010	13,265
	Eclipse / Eclipse Spyder	26,554	35,763	25,569	15,338	4,955
	Endeavor	18,568	14,043	10,669	4,342	4,057
■ Mizushima Plant (Japan)	Lancer	24,100	23,650	32,132	26,341	19,592
	Lancer Wagon	483	—	—	—	—
	Outlander	11,733	14,988	20,531	12,624	10,718
■ PMC (Japan)	Pajero (Montero)	2,354	1,390	164	6	—
	Challenger (Montero Sport)	358	1	—	—	—
■ MMAL (Australia)	Diamante	20	—	—	—	—
OEM Supplied by Chrysler	Raider	2,715	7,156	7,479	3,349	1,188
Total		115,168	124,508	124,429	84,010	53,775
Total Market Volume		16,991,179	16,509,052	15,837,708	11,869,839	10,770,741

■ MMC and Consolidated Subsidiaries

MMAL: Mitsubishi Motors Australia, Ltd.

Note: () in the model column indicates the local name of each model.

Canada

	2005	2006	2007	2008	2009
Total	10,293	11,801	17,790	18,874	20,062
Total Market Volume	1,588,691	1,618,806	1,678,207	1,556,747	1,503,263

Mexico

	2005	2006	2007	2008	2009
Total	15,568	16,868	17,710	16,100	13,805
Total Market Volume	1,136,169	1,137,756	1,083,608	957,047	748,427

	2005	2006	2007	2008	2009
Total	155,952	164,223	171,892	118,984	87,642
Total Market Volume	19,853,419	19,377,322	18,701,102	14,383,633	13,022,431

Note: Figures in FY2007 and preceding years include those of Puerto Rico, which is currently included in Central and South America, effective from FY2008.

Activities by Region

Europe

Principal Operational Facilities in Europe

Activities by Region / Europe

Supervision of Operations

■ MME

Mitsubishi Motors Europe B.V.

Location: Schiphol-Rijk, Netherlands

Capitalization: EUR 1,282.9 million

Activities: Holding company, imports and sales of automobiles and parts

MMC Voting Rights: 100.0%

Production Facility

■ NedCar

Netherlands Car B.V.

Location: Born, Netherlands

Capitalization: EUR 250.0 million

Activities: Manufacturing of automobiles and parts

MMC Voting Rights: 100.0%

R&D Facility

■ MRDE

Mitsubishi Motor R&D Europe GmbH (MRDE)

Location: Trebur, Germany

Capitalization: EUR 0.8 million

Activities: Research, testing and investigation about automobiles

MMC Voting Rights: 100.0%

Production Facility

■ PCMA Rus

PCMA RUS Limited Company

* Manufacturing of Mitsubishi vehicles started in September 2010.

Location: Kaluga, Russia

Initial Investment: USD 470 million

Shareholders: PSA Peugeot Citroën 70.0%, MMC 30.0%

Activities: Manufacturing of automobiles

Sales Organization

Distributors :36

Sales Outlets :2,500 sales outlets approx.

(As of March 31, 2010)

■ MMC and Consolidated Subsidiaries

Production Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2005	2006	2007	2008	2009
■ NedCar (Netherlands)	Colt	68,551	70,194	63,637	45,538	38,960
■ PF (Italy)	Colt CZC Cabriolet.....	—	10,121	4,797	1,782	—
Total		68,551	80,315	68,434	47,320	38,960

■ MMC and Consolidated Subsidiaries
PF: Pininfarina S.p.A.

Sales Volume by Country

(Unit: Vehicles)

Country	2005	2006	2007	2008	2009
Germany	41,077	37,258	31,786	28,913	23,954
Austria.....	3,555	3,744	4,294	3,836	3,011
United Kingdom.....	37,812	34,467	30,953	16,745	18,176
Ireland.....	3,735	3,596	3,534	1,246	1,226
The Netherlands.....	9,011	9,007	8,870	7,104	4,921
Belgium.....	5,050	5,343	5,100	3,518	3,622
France.....	8,548	6,787	7,301	4,047	3,897
Italy	17,807	19,033	19,012	6,832	5,152
Portugal	5,289	6,046	5,230	3,891	3,832
Spain.....	17,507	16,877	15,818	7,948	7,421
Greece	7,232	7,016	6,539	4,938	4,061
Denmark	2,730	3,541	4,651	3,630	2,793
Finland.....	1,422	1,667	1,492	1,440	759
Sweden.....	5,535	4,992	3,809	3,027	3,732
Switzerland.....	5,127	3,707	5,019	3,706	3,910
Norway.....	3,561	4,447	6,191	4,585	3,802
Iceland.....	745	515	481	141	88
Russia.....	57,160	69,731	107,160	96,313	38,783
Ukraine.....	8,183	16,023	31,855	33,785	9,539
Others	26,134	28,536	41,395	36,563	27,021
Total	267,220	282,333	340,490	272,208	169,700
Total Market Volume	17,580,271	17,929,641	18,145,523	15,824,567	16,293,333

Note: The total market volume represents the sum of the sales volumes of 27 EU countries and 3 EFTA countries. (Passenger Cars + Light Commercial Vehicles).

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2005	2006	2007	2008	2009
■ NedCar (The Netherlands)	Carisma.....	426	72	1	—	—
	Space Star.....	10,193	612	32	3	—
	Colt.....	79,108	71,348	67,550	48,308	40,058
PF (Italy)	Pajero iO (Pajero Pinin).....	4,456	575	2	—	—
	Colt CZC Cabridet.....	—	6,080	5,275	3,260	1,281
■ MMNA (Illinois, U.S.A)	Galant.....	—	1,755	3,935	3,320	1,696
	■ Nagoya Plant (Japan)	Galant.....	94	—	—	—
Legnum.....		122	—	—	—	—
Chariot Grandis (Space Wagon).....		110	2	1	—	—
Grandis.....		12,670	12,953	10,237	6,212	3,951
RVR (Space Runner).....		9	2	—	—	—
■ Mizushima Plant (Japan)	i.....	—	—	382	145	6
	i-MiEV.....	—	—	—	—	25
	L300 Delica (L300).....	2,191	1,932	2,141	1,924	622
	Mirage (Colt).....	135	3	—	—	—
	Lancer.....	57,278	67,397	88,969	90,191	50,003
■ PMC (Japan)	Lancer Wagon.....	10,126	9,383	7,647	3,636	113
	Outlander.....	16,025	23,116	69,493	57,083	35,516
	Pajero.....	24,590	23,801	29,932	19,504	11,234
■ MMTh (Thailand)	Challenger (Pajero Sport).....	13,145	12,858	9,132	7,253	3,437
	L200 Strada.....	36,542	50,444	45,761	31,369	21,758
Total		267,220	282,333	340,490	272,208	169,700
Total Market Volume		17,580,271	17,929,641	18,145,523	15,824,567	16,293,333

■ MMC and Consolidated Subsidiaries

Note: 1. () in the model column indicates the local name of each model.

2. The total market volume represents the sum of the sales volumes of 27 EU countries and 3 EFTA countries. (Passenger Cars + Light Commercial Vehicles).

Russian Federation

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2005	2006	2007	2008	2009
■ NedCar	Space Star.....	1	—	—	—	—
(The Netherlands)	Colt.....	4,015	3,691	4,647	2,110	307
PF (Italy)	Pajero iO (Pajero Pinin)	153	—	—	—	—
■ MMNA (Illinois, U.S.A)	Galant.....	—	1,516	3,386	2,042	836
■ MMTh (Thailand)	L200.....	1,741	1,824	7,201	6,630	2,944
■ Nagoya Plant (Japan)	Grandis.....	665	1,054	1,197	710	207
	Pajero Sport.....	2,620	4,268	5,687	5,499	3,204
	Outlander.....	4,060	5,920	20,281	20,715	9,966
■ Mizushima Plant (Japan)	Lancer.....	38,601	45,249	53,055	48,779	18,462
	Lancer Wagon.....	2,757	2,992	3,488	2,208	12
■ PMC (Japan)	Pajero.....	2,547	3,217	8,218	7,620	2,845
Total		57,160	69,731	107,160	96,313	38,783

■ MMC and Consolidated Subsidiaries

Note: () in the model column indicates the local name of each model.

Ukraine

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2005	2006	2007	2008	2009
■ NedCar	Space Star.....	176	—	—	—	—
(The Netherlands)	Colt.....	920	1,615	2,347	2,564	344
PF (Italy)	Pajero iO (Pajero Pinin)	5	—	—	—	—
■ MMNA (Illinois, U.S.A)	Galant.....	—	211	443	1,235	561
■ MMTh (Thailand)	L200.....	—	75	490	1,552	693
■ Nagoya Plant (Japan)	Grandis.....	759	1,500	1,456	1,490	305
	Pajero Sport.....	1,000	1,498	1,965	1,592	14
	Outlander.....	1,825	2,798	7,633	9,186	3,001
■ Mizushima Plant (Japan)	Lancer.....	2,998	7,429	16,336	13,644	4,103
	Lancer Wagon.....	153	264	87	40	—
■ PMC (Japan)	Pajero.....	347	633	1,103	2,482	518
Total		8,183	16,023	31,855	33,785	9,539

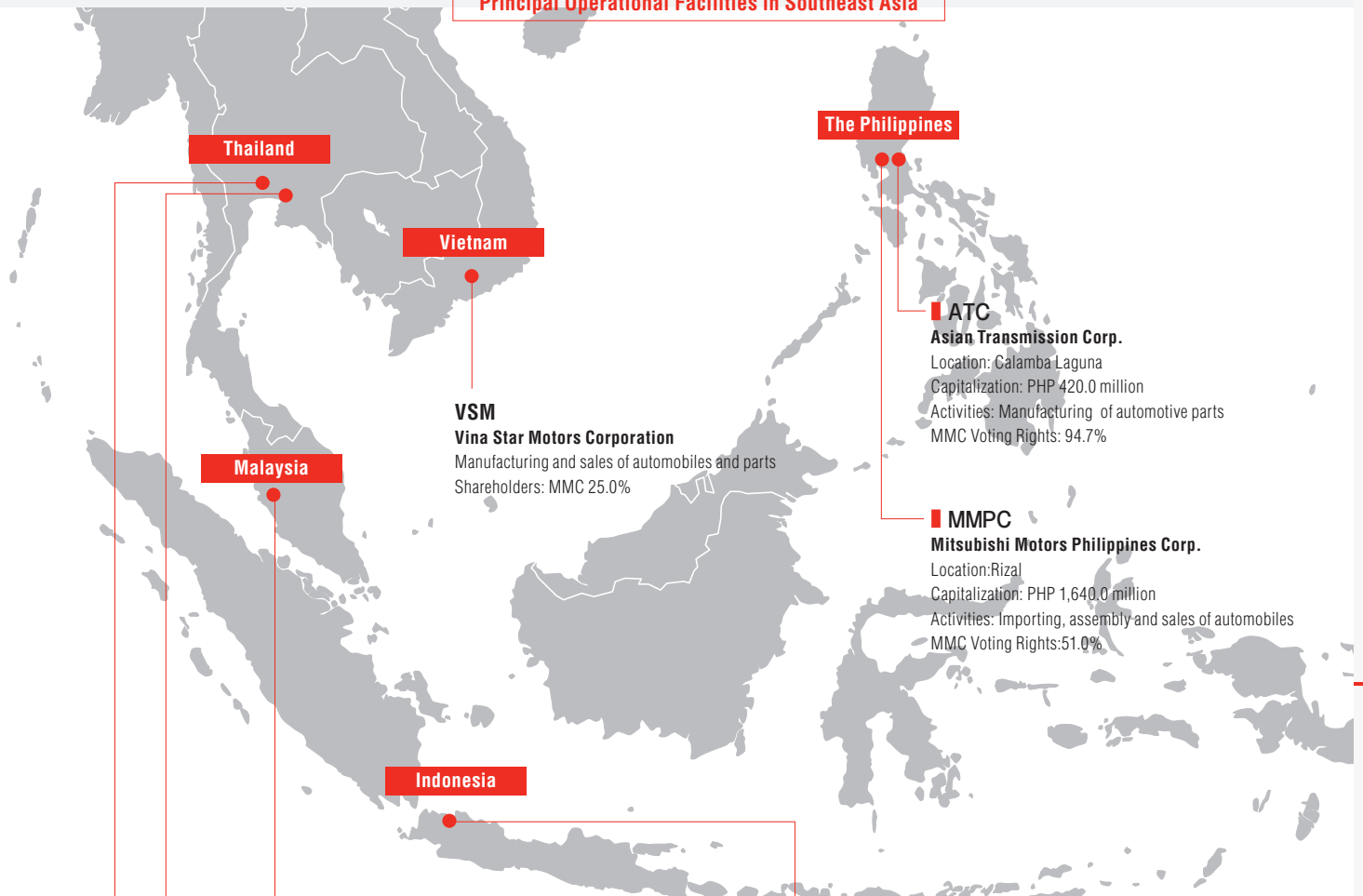
■ MMC and Consolidated Subsidiaries

Note: () in the model column indicates the local name of each model.

Activities by Region

Asia, ASEAN and Other Regions

Principal Operational Facilities in Southeast Asia



Thailand

MMTh

Mitsubishi Motors (Thailand) Co., Ltd.
 Location: Phatumthani
 Capitalization: THB 7,000.0 million
 Activities: Importing, assembly and sales of automobiles and parts
 MMC Voting Rights: 100%

MEC

MMTh Engine Co., Ltd.
 Location: Cholburi
 Capitalization: THB 20.0 million
 Activities: Manufacture of automobile engines
 MMC Voting Rights: 100.0%

MMM

Mitsubishi Motors Malaysia Sdn. Bhd.
 Vehicle sales
 Shareholders: MMC 0.0%, MC 52%

PROTON

PROTON Holdings Berhad
 Vehicle production
 Shareholders: MMC 0.0%

Vietnam

VSM

Vina Star Motors Corporation
 Manufacturing and sales of automobiles and parts
 Shareholders: MMC 25.0%

Malaysia

Indonesia

The Philippines

ATC

Asian Transmission Corp.
 Location: Calamba Laguna
 Capitalization: PHP 420.0 million
 Activities: Manufacturing of automotive parts
 MMC Voting Rights: 94.7%

MMPC

Mitsubishi Motors Philippines Corp.
 Location: Rizal
 Capitalization: PHP 1,640.0 million
 Activities: Importing, assembly and sales of automobiles
 MMC Voting Rights: 51.0%

KTB

P.T. Krama Yudha Tiga Berlian Motors
 Distributor
 Shareholders: MMC 2%, MCAH*40%
 *MC Automobile Holding Asia B.V.

MKM

P.T. Mitsubishi Krama Yudha Motors and Manufacturing
 Manufacture of automotive parts
 Shareholders: MMC 0%, MC 32.3%

(As of March 31, 2010)

Production Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	2005	2006	2007	2008	2009
MMTh (Thailand).....	143,924	152,842	165,853	156,647	129,463
MMPC (The Philippines).....	9,566	8,552	10,613	8,687	10,628
KKM/KRM (Indonesia).....	36,057	15,572	25,299	28,693	24,744
PROTON (Malaysia).....	119,714	39,809	48,362	2,666	1,562
CMC (Taiwan).....	72,138	36,802	45,031	27,620	45,135
SEM (China).....	59,153	52,858	51,423	41,773	108,168
CFA (China).....	—	—	520	3,044	2,716
LMC (China).....	5,960	—	—	—	—
HHMC (China).....	15,410	10,220	6,849	5,302	5,126
BBDC (China).....	5,878	5,882	1,588	—	—
HML (India).....	2,444	2,437	2,616	1,435	585
Total	470,244	324,974	358,154	275,867	328,127

■ MMC and Consolidated Subsidiaries

KKM: P.T. Krama Yudha Kesuma Motors

KRM: P.T. Krama Yudha Ratu Motors

PROTON: PROTON Holdings Berhad

CMC: China Motor Co., Ltd.

SEM: South East (Fujian) Motor Co., Ltd.

CFA: GAC Changfeng Motor Co., Ltd.

LMC: Dongfeng Liuzhou Motor Co., Ltd.

HHMC: Harbin Hafei Motor Co., Ltd.

BBDC: Beijing Benz-DaimlerChrysler Automotive Co., Ltd

HML: Hindustan Motors Limited

Note: Production volume indicates number of vehicles produced locally using parts shipped by MMC from Japan for assembly overseas (excludes knockdown production).

Sales Volume by Country

(Unit: Vehicles)

Country/Area	2005	2006	2007	2008	2009
Thailand.....	43,722	26,003	26,887	19,231	23,397
Philippines.....	11,845	12,485	14,878	18,018	24,973
Indonesia.....	42,776	23,007	33,826	38,870	36,127
Malaysia.....	120,667	59,999	67,689	13,051	11,326
Pakistan.....	—	2,148	4,204	337	71
Taiwan.....	70,884	40,194	39,380	31,350	42,515
China.....	128,373	89,501	93,700	87,150	143,030
Hong Kong.....	401	536	627	535	373
Republic of Korea.....	—	—	—	146	621
India.....	2,640	3,479	4,139	3,768	2,478
Sri Lanka.....	577	734	2,056	712	236
Bangladesh.....	337	624	1,015	784	1,170
Vietnam.....	2,593	2,410	1,130	2,534	2,202
Singapore.....	8,195	9,716	8,215	5,426	2,200
Brunei Darussalam.....	989	954	920	985	878
Cambodia.....	—	—	125	206	158
Laos.....	—	—	100	161	139
Total	433,999	271,790	298,891	223,264	291,894

Thailand

Production Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2005	2006	2007	2008	2009
■ MMTh (Thailand)	L200 Strada.....	90,080	26,901	6,257	—	—
	Triton.....	43,769	121,687	155,027	135,443	87,008
	Lancer.....	6,725	3,165	2,693	4,055	3,396
	Grandis (Space Wagon).....	3,350	1,089	1,865	2,084	1,880
	Pajero Sport.....	—	—	11	15,065	37,179
Total		143,924	152,842	165,853	156,647	129,463

■ MMC and Consolidated Subsidiaries

Note: 1. () in the model column indicates the local name of each model.

2. Production volume indicates the number of finished vehicles produced locally by using parts shipped by MMC from Japan for assembly overseas (excludes knockdown production).

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2005	2006	2007	2008	2009
■ MMTh (Thailand)	L200 Strada.....	14,072	14	—	—	—
	Triton.....	22,685	22,289	23,721	12,507	10,659
	Lancer.....	4,917	2,415	1,776	2,242	2,447
	Grandis (Space Wagon).....	2,015	1,282	1,386	1,413	1,306
	Pajero Sport.....	—	—	—	3,045	7,280
■ Mizushima Plant (Japan)	i.....	—	—	4	—	—
	Lancer.....	—	—	—	—	1,702
	Airtrek Sport Gear (Outlander).....	18	—	—	—	—
■ PMC (Japan)	Pajero.....	15	3	—	24	3
Total		43,722	26,003	26,887	19,231	23,397
Total Market Volume		680,426	627,903	628,564	543,321	589,337

■ MMC and Consolidated Subsidiaries

Note: () in the model column indicates the local name of each model.

Philippines

Production Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2005	2006	2007	2008	2009
■ MMPC (The Philippines)	Adventure.....	5,876	4,560	6,033	4,570	5,986
	L300 Delica.....	3,685	3,992	4,580	4,117	4,642
	L200 Strada.....	5	—	—	—	—
Total		9,566	8,552	10,613	8,687	10,628

■ MMC and Consolidated Subsidiaries

Note: Production volume indicates the number of finished vehicles produced locally by using parts shipped by MMC from Japan for assembly overseas (excludes knockdown production).

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2005	2006	2007	2008	2009
■ MMPC (The Philippines)	Adventure.....	5,539	5,183	5,328	5,083	5,738
	L300 Delica.....	3,460	4,065	4,297	4,244	4,310
■ Nagoya Plant (Japan)	Galant.....	1	—	—	—	—
	Outlander.....	—	—	359	448	95
■ Mizushima Plant (Japan)	L300 Delica.....	—	—	—	—	—
	Airtrek Sport Gear (Outlander).....	49	5	3	—	—
■ PMC (Japan)	Lancer.....	—	—	—	557	417
	Pajero.....	714	411	535	410	75
■ MMNA (Illinois, U.S.A)	Challenger (Montero Sport).....	352	91	14	—	—
	Eclipse.....	—	7	13	4	6
■ MMTh (Thailand)	Endeavor.....	—	—	33	19	4
	Lancer.....	1,194	959	1,006	1,094	1,200
■ MMTh (Thailand)	Grandis.....	174	89	70	136	102
	L200 Strada.....	290*	330	28	—	—
	Strada.....	—	1,246	2,395	2,545	2,986
	Pajero Sport.....	—	—	—	2,795	9,612
CMC (Taiwan)	Pajero Sport.....	—	—	—	2,795	9,612
	Delica Space Gear.....	27	47	19	—	—
	Galant.....	45	52	65	9	79
■ MMTh (Thailand)	Fuzion.....	—	—	713	674	349
	Lancer.....	1,194	959	1,006	1,094	1,200
Total		11,845	12,485	14,878	18,018	24,973
Total Market Volume		94,929	101,093	118,032	121,444	139,768

■ MMC and Consolidated Subsidiaries

Note: 1. () in the model column indicates the local name of each model.

2. * The figure includes the number of vehicles produced in the Philippines.

Indonesia

Production Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2005	2006	2007	2008	2009
KKM (Indonesia)	Galant	60	—	—	—	—
	Kuda	825	—	—	—	—
KRM (Indonesia)	Colt T120SS.....	18,192	5,372	10,944	12,201	9,744
	Colt L300	16,980	10,200	14,355	16,492	15,000
Total		36,057	15,572	25,299	28,693	24,744

Note: Production volume indicates the number of finished vehicles produced locally by using parts shipped by MMC from Japan for assembly overseas (excludes knockdown production).

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2005	2006	2007	2008	2009
KKM (Indonesia)	Galant	59	—	—	—	—
	Kuda	1,398	—	—	—	—
KRM (Indonesia)	Colt T120SS.....	17,485	6,320	11,009	12,271	9,720
	Colt L300	16,529	10,477	14,460	16,814	14,884
■ MMTh (Thailand)	L200 Strada.....	4,980	4,557	5,573	296	—
	Lancer.....	269	353	106	58	21
	Grandis (Space Wagon)	881	665	351	728	214
	Triton.....	—	1	1,504	7,964	4,615
	Pajero Sport.....	—	—	—	—	6,299
■ Mizushima Plant (Japan)	Lancer.....	—	—	—	41	95
■ PMC (Japan)	Pajero.....	—	—	—	37	10
OEM Supplied by SUZUKI	Maven.....	1,175	632	821	514	269
	Others	—	2	2	—	—
Total		42,776	23,007	33,826	38,870	36,127
Total Market Volume		414,950	283,260	420,901	489,191	488,010

■ MMC and Consolidated Subsidiaries

Note: 1. () in the model column indicates the local name of each model.

2. "Others" refers to models produced in Japan which are not listed in the above table.

Malaysia

Production Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2005	2006	2007	2008	2009
PROTON (Malaysia)	★ Iswara / Satria / Putra / Arena / Wira / Waja / Juara.....	119,714	39,809	48,362	2,666	1,562
Total		119,714	39,809	48,362	2,666	1,562

★ Non-Mitsubishi brand vehicles

Note: Production volume indicates the number of finished vehicles produced locally by using parts shipped by MMC from Japan for assembly overseas (excludes knockdown production).

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2005	2006	2007	2008	2009
PROTON (Malaysia)	★ Iswara	34,758	27,115	45,470	2,050	11
	★ Satria / Putra / Arena.....	45,994	24,771	14,303	2,093	1,703
	★ Wira	*	*	*	*	*
	★ Waja.....	34,923	2,442	557	10	—
	★ Juara.....	188	9	3	2	—
■ MMTh (Thailand)	Grandis (Space Wagon)	—	—	—	660	616
	L200 Strada.....	—	—	—	5,284	5,844
	Pajero Sport.....	—	—	—	—	694
■ Nagoya Plant (Japan)	★ Perdana	3,075	2,729	2,666	1,640	1,173
■ Mizushima Plant (Japan)	Lancer.....	—	—	—	1,312	1,279
	Others	1,729	2,933	4,690	—	6
Total		120,667	59,999	67,689	13,051	11,326
Total Market Volume		529,072	454,734	495,846	517,421	547,785

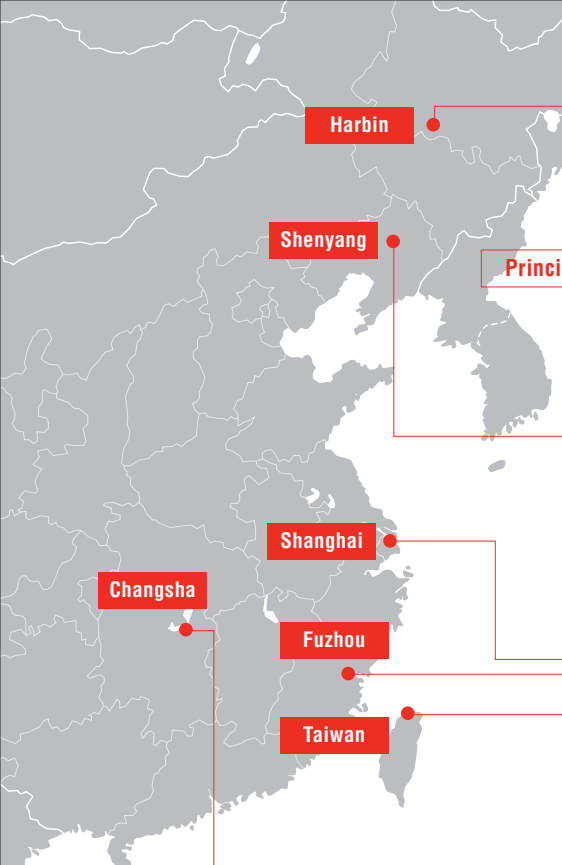
■ MMC and Consolidated Subsidiaries

★ Non-Mitsubishi brand vehicles

Note: 1. () in the model column indicates the local name of each model.

2. "Others" refers to models produced in Japan which are not listed in the above table.

3. * Included in figures for Satria / Putra / Arena.



Principal Operational Facilities in China

Harbin

Shenyang

Shanghai

Changsha

Fuzhou

Taiwan

DAE

Harbin Dongan Automotive Engine Manufacturing Co., Ltd.

Capitalization: CNY 500 million
 Activities: Manufacturing and sales of engines (1300 — 2000cc) and transmissions
 Shareholders: MMC 15.3%, MC 5.7%

HHMC

Harbin Hafei Motor Co., Ltd.

Capitalization: CNY 410 million
 Activities: Production and sales of Mirage Dingo (Saima)
 Shareholders: MMC 0.0%

SAME

Shenyang Aerospace Mitsubishi Motors Engine Manufacturing Co., Ltd

Capitalization: CNY 738 million
 Activities: Manufacturing and sales of engines (2000cc — 2400cc)
 Shareholders: MMC 25.0%, MC 9.3%

Mitsubishi Motor Sales (China) Co., Ltd.

Capitalization: JPY 3,000 million
 Activities: Distribution
 Shareholders: MMC 50%, MC 50%

Lingfa Car Technical Consulting (Shanghai) Ltd.

Capitalization: JPY 30 million
 Activities: Automobile research
 Shareholders: MMC 100%

SEM

South East (Fujian) Motor Co., Ltd.

Capitalization: USD 138 million
 Activities: Production and sales of Galant, Lancer, etc.
 Shareholders: MMC 25.0%

CMC

China Motor Co., Ltd

Capitalization: TWD 13.9 billion
 Activities: Production and sales of Colt Plus, Lancer, Galant Grunder, Zinger, etc.
 Shareholders: MMC 13.93%, MC 4.77%

CFA

GAC Changfeng Motor Co., Ltd.

Capitalization: CNY 521 million
 Activities: Production and sales of Pajero
 Shareholders: MMC 14.59%

MC: Mitsubishi Corporation

(As of March 31, 2010)

China		Production Volume by Model				
Production Facility / Assembler	Model	2005	2006	2007	2008	2009
SEM (China)	★ Freeca.....	4,163	1,911	1,650	721	503
	★ L300 Delica	11,035	8,619	13,068	4,474	3,824
	Lancer	36,504	29,486	27,281	32,491	97,235
	Chariot Grandis (Soveran*)	4,665	959	2,885	—	—
	Galant.....	—	9,180	5,281	2,705	4,081
	★ Veryca	2,786	2,703	1,258	—	—
	Zinger	—	—	—	1,382	2,525
CFA (China)	★ Pajero iO (Feiton)	—	—	520	3,044	2,716
HHMC (China)	★ Mirage Dingo (Saima)	15,410	10,220	6,849	5,302	5,126
LMC (China)**	★ Delica Space Gear	5,960	—	—	—	—
BBDC (China)**	Airtrek Sport Gear (Outlander)	5,878	5,882	1,588	—	—
Total		86,401	68,960	60,380	50,119	116,010

★ Non-Mitsubishi brand vehicles

Note: 1. () in the model column indicates the local name of each model.

2. Production volume indicates number of vehicles produced locally using parts shipped by MMC from Japan for assembly overseas (excludes knockdown production).

3. * Switched to the Mitsubishi brand from September 2006

4. ** Partnerships with LMC (China) and with BBDC (China) were terminated in 2005 and 2007, respectively

The sales volume by model in China is shown on the following page.

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2005	2006	2007	2008	2009
CFA (China)	★ Pajero (Liebao).....	22,114	13,754	15,891	10,809	16,332
	Pajero.....	6,279	3,937	7,138	8,515	8,381
SEM (China)	★ Pajero iO (Feiton).....	2,107	1,598	1,533	2,965	2,889
	★ Freeca.....	4,980	2,500	1,701	1,128	652
	★ Delica.....	10,976	7,088	5,645	4,155	4,352
	Lancer.....	35,823	30,702	27,710	34,605	21,277
	V3.....	—	—	—	—	62,736
	Zinger/Fusion.....	—	—	—	543	2,830
	★ Veryca.....	1,836	3,096	1,348	816	20
HHMC (China)	Chariot Grandis (Soveran*).....	5,126	797	2,773	1,187	28
	Galant.....	—	5,683	8,690	3,962	3,747
	★ Mirage Dingo (Saima).....	13,177	11,175	7,304	5,473	5,383
BBDC (China)	Airtrek Sport Gear (Outlander).....	11,290	5,047	2,427	—	—
	Challenger (Pajero Sport).....	3,009	—	3	—	—
■ Nagoya Plant (Japan)	Grandis.....	1,716	2,945	2,923	1,326	1,295
■ Mizushima Plant (Japan)	Lancer EX.....	—	—	—	111	236
	Lancer Evolution.....	—	143	173	148	140
	Outlander EX.....	—	1,036	8,198	9,893	10,156
■ PMC (Japan)	Pajero.....	202	—	243	1,453	2,366
■ MMNA (U.S.)	Eclipse.....	—	—	—	—	210
	Others.....	9,738	—	—	61	—
Total		128,373	89,501	93,700	87,150	143,030

■ MMC and Consolidated Subsidiaries / ★ Non-Mitsubishi brand vehicles / Note: 1. () in the model column indicates the local name of each model. / 2. * Switched to the Mitsubishi brand from September 2006 / 3. "Others" refers to models produced in Japan which are not listed in the above table and produced by LMC. / 4. MMC only supplies components for some car models, and does not provide technology for some models. / 5. The total market volume shown above only reflects the market demand for passenger cars (the figures of 2006 are lower than 2005 due to changes in the categories of passenger cars)

Taiwan

Production Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2005	2006	2007	2008	2009
CMC (Taiwan)	Freeca / Zinger.....	12,479	4,791	6,682	2,133	4,049
	Galant.....	3,830	2,234	1,610	767	844
	★ Veryca.....	16,080	11,954	10,015	7,577	11,866
	Lancer.....	18,458	6,257	3,846	3,775	8,168
	Delica Space Gear.....	2,315	1,160	1,115	—	—
	Delica Truck.....	2,995	2,312	1,902	1,778	2,501
	Delica.....	2,470	1,858	4,438	1,286	1,649
	Chariot Grandis (Savrin).....	13,507	5,660	3,663	519	1,371
	Colt Plus.....	4	576	11,072	4,385	9,000
	Outlander.....	—	—	688	5,400	5,687
Total		72,138	36,802	45,031	27,620	45,135

★ Non-Mitsubishi brand vehicles / Note: 1. () in the model column indicates the local name of each model. / 2. Production volume indicates the number of finished vehicles produced locally by using parts shipped by MMC from Japan for assembly overseas (excludes knockdown production).

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2005	2006	2007	2008	2009
CMC (Taiwan)	Lancer.....	18,023	8,195	3,093	4,587	7,942
	Galant.....	6,415	2,211	1,681	939	720
	Chariot Grandis (Savrin).....	13,018	6,677	3,870	1,014	1,373
	Freeca.....	7,223	3,315	4,405	51	—
	Zinger.....	3,176	2,758	1,828	2,153	3,502
	Delica Space Gear.....	2,325	1,282	1,045	240	—
	Delica / Delica Truck.....	5,423	4,083	3,749	3,307	3,982
	★ Veryca.....	14,375	11,103	9,510	7,479	10,866
	Colt Plus.....	—	161	9,813	5,806	8,573
	■ Mizushima Plant (Japan)	Lancer Evolution.....	19	8	—	—
Outlander.....		725	350	339	5,735	5,541
■ PMC (Japan)	Pajero.....	137	48	46	36	15
	Challenger.....	19	—	—	—	—
	Others.....	6	3	1	3	1
Total		70,884	40,194	39,380	31,350	42,515
Total Market Volume		451,821	318,650	293,222	201,229	291,811

■ MMC and Consolidated Subsidiaries / ★ Non-Mitsubishi brand vehicles / Note: 1. () in the model column indicates the local name of each model. / 2. "Others" refers to models produced in Japan which are not listed in the above table.

Oceania

Production Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2005	2006	2007	2008	2009
■ MMAL (Australia)	Magna / Verada.....	7,580	—	—	—	—
	380.....	11,077	10,560	10,230	91	—
Total		18,657	10,560	10,230	91	—

■ MMC and Consolidated Subsidiaries

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2005	2006	2007	2008	2009
■ MMAL (Australia)	380.....	7,143	13,243	10,099	1,520	7
	Diamante (Magna / Verada).....	9,230	359	1	—	—
■ Nagoya Plant (Japan)	Galant.....	645	268	2	—	—
	Grandis.....	545	609	686	471	221
	Colt.....	3,029	3,609	4,317	4,468	1,877
■ Mizushima Plant (Japan)	i.....	—	94	141	119	34
	i-MiEV.....	—	—	—	—	2
	Delica Space Gear (Star Wagon).....	463	55	—	—	—
	L300 Delica (Express).....	2,921	3,499	4,413	3,223	2,298
■ PMC (Japan)	Lancer / Mirage / Libero.....	15,019	18,000	19,436	20,045	23,257
	Outlander.....	4,809	6,806	9,254	8,793	8,827
	Pajero.....	6,231	5,503	6,928	5,255	6,088
■ MMTh (Thailand)	Challenger (Montero Sport).....	752	372	10	—	—
	L200 (Triton).....	11,451	11,010	17,320	18,065	18,534
■ MMAL (Australia)	Pajero Sport.....	—	—	—	—	824
	Others.....	39	110	582	24	1
Total		62,405	63,548	73,189	61,983	61,970

■ MMC and Consolidated Subsidiaries / Note: 1. Figures in Oceania refer to the sum of those in Australia and New Zealand. / 2. () in the model column indicates the local name of each model. / 3. "Others" refers to models produced in Japan which are not listed in the above table.

Middle East & Africa

Production Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2005	2006	2007	2008	2009
MBSA (South Africa)	L200 Strada.....	8,857	8,594	7,799	2,172	1,452
SLM (Tunisia)	L200.....	432	1,488	2,164	1,943	2,446
Total		9,289	10,082	9,963	4,115	3,898

MBSA: Mercedes-Benz South Africa (Pty) Ltd. / SLM: Societe Le Moteur S.A. / Note: Production volume indicates number of vehicles produced locally using parts shipped by MMC from Japan for assembly overseas (excludes knockdown production).

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2005	2006	2007	2008	2009
■ Nagoya Plant (Japan)	Galant / Legnum.....	3,060	1,313	80	32	6
	Chariot Grandis.....	74	—	—	—	—
	Pajero iO.....	16	—	—	—	—
	L200 Strada.....	*	*	*	*	*
	Grandis.....	1,237	1,406	1,154	760	579
■ Mizushima Plant (Japan)	Airtrek Sport Gear (Outlander).....	2,347	2,400	4,617	3,567	3,022
	Delica Space Gear.....	1	—	—	—	—
	Lancer Cedia.....	42,984	61,880	60,095	40,123	34,373
■ PMC (Japan)	L300 Delica.....	2,533	3,105	3,757	3,642	2,469
	Lancer / Mirage.....	63	13	9,599	10,285	8,924
	Pajero.....	16,067	17,954	33,043	25,844	18,188
■ MMNA (Illinois, U.S.A.)	Challenger.....	2,597	3,482	4,396	3,989	3,296
	Galant.....	—	1,638	4,539	4,345	3,095
■ MMTh (Thailand)	L200.....	36,530	40,516	49,763	44,270	34,491
■ MMAL (Australia)	Magna / Verada.....	1,426	387	21	—	—
■ NedCar (The Netherlands)	Space Star.....	—	—	—	—	—
■ MMAL (Australia)	Others.....	—	—	—	105	263
	Total	108,935	134,094	171,064	136,962	108,706

■ MMC and Consolidated Subsidiaries / Note: 1. () in the model column indicates the local name of each model. / 2. * Included in figures for MMTh L200 Strada.

Central & South America

Production Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2005	2006	2007	2008	2009
MMCB (Brazil)	L200 Strada.....	13,080	9,540	13,290	13,200	9,900
	Pajero iO.....	5,820	6,060	9,300	8,280	10,440
	Challenger (Pajero Sport).....	600	5,370	6,120	4,470	4,560
	L200.....	—	—	4,500	9,420	10,530
Total		19,500	20,970	33,210	35,370	35,430

MMCB: MMC Automotores do Brasil Ltda.

Note: () in the model column indicates the local name of each model.

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2005	2006	2007	2008	2009
■ Nagoya Plant (Japan)	Galant.....	405	73	—	8	—
	Chariot Grandis.....	91	13	7	7	3
	L200 Strada.....	*1	*1	*1	*1	*1
	Pajero iO.....	6,243	5,928	8,025	9,316	8,483
	Grandis.....	553	410	354	185	25
■ Mizushima Plant (Japan)	Airtrek Sport Gear (Outlander).....	2,072	2,699	5,266	8,280	6,764
	Delica Space Gear.....	12	2	1	—	—
■ PMC (Japan)	Delica (L300).....	3,257	4,345	3,964	3,136	2,392
	Lancer.....	11,801	12,807	13,816	14,341	11,767
■ MMTh (Thailand)	Pajero (Montero).....	6,493	8,320	11,865	6,501	3,855
	Challenger (Montero Sport).....	5,260	8,932	10,782	7,741	7,859
■ MMNA (Illinois, U.S.A.)	L200.....	21,348	21,993	29,621	33,779	27,753
	Galant.....	—	—	—	128	95
■ MNCB (Brazil)	Eclipse / Eclipse Spyder.....	—	—	—	206	174
	Endeavor.....	—	—	—	291	284
■ MNCB (Brazil)	L200 Strada.....	*1	*1	*1	*1	*1
	Pajero iO.....	*2	*2	*2	*2	*2
Total	Others.....	312	163	1,638	40	16
		57,847	65,685	85,339	83,959	69,470

■ MMC and Consolidated Subsidiaries

Note: 1. () in the model column indicates the local name of each model.

2. *1 Included in figures for MMTh L200 Strada.

3. *2 Included in the Pajero iO model manufactured at the Nagoya Plant.

4. *Others refers to models produced in Japan which are not listed in the above table.

5. Puerto Rico included in the category of Central and South America, effective from FY2008.

Brazil

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2005	2006	2007	2008	2009
■ Nagoya Plant (Japan)	L200 Strada.....	13,593	10,681	12,334	12,667	10,621
	Grandis.....	224	206	164	67	4
	Airtrek Sport Gear (Outlander).....	—	—	1,061	2,068	2,480
	Grandis.....	5	—	—	—	—
■ Mizushima Plant (Japan)	Lancer.....	—	—	14	2	5
	Airtrek Sport Gear (Outlander).....	483	1,134	2,055	1,240	31
■ PMC (Japan)	Pajero (Montero).....	1,198	2,062	2,601	3,218	2,033
	Challenger.....	1,930	4,436	6,056	4,495	3,790
■ MMTh (Thailand)	L200.....	—	—	2,390	9,684	8,851
	Pajero Sport.....	—	—	—	—	1,659
■ MMNA (Illinois, U.S.A.)	Eclipse / Eclipse Spyder.....	—	54	141	75	33
	MMCB (Brazil)	Pajero iO (Pajero TR4).....	6,043	5,912	8,024	9,316
Total	Others.....	12	—	—	—	—
		23,488	24,499	34,828	42,830	37,990

■ MMC and Consolidated Subsidiaries

() in the model column indicates the local name of each model.

Members of the Board and Executive Officers

As of July 1, 2010

■ Members of the Board				
 Takashi Nishioka * Chairman of the Board	 Osamu Masuko * President	 Makoto Maeda * Executive Vice President Technology & Production In Charge of Russian Project In Charge of Procurement	 Hiizu Ichikawa * Executive Vice President Corporate Planning & Finance	 Hiroshi Harunari Managing Director Head Officer of the Headquarters Overseas Operations Group Headquarters A Corporate General Manager of Overseas Business Management Office In Charge of Overseas Operations Group Headquarters B
 Tetsuro Aikawa Managing Director Head Officer of the Headquarters Domestic Sales Group Headquarters	 Shuichi Aoto Managing Director Chief Business Ethics Officer Head Officer of the Headquarters CSR, Corporate Affairs, Controlling & Accounting Group Headquarters	 Gayu Uesugi Managing Director Head Officer of the Headquarters Product Projects & Strategy Group Headquarters In Charge of Development	 Seiichi Ohta Director Head Officer of the Headquarters Quality Affairs Group Headquarters	 Hiroshi Kuroda Director Head Officer of the Headquarters Global After Sales Group Headquarters
 Shiro Futaki Director Head Officer of the Headquarters Production Group Headquarters	 Mikio Sasaki Director (Non-Executive Director)	 Hidetoshi Yajima Director (Non-Executive Director)	* Representative Director	
■ Statutory Auditors				
Norihide Ujita Statutory Auditor (Full-time)	Shuzo Muramoto Statutory Auditor (Full-time)	Shigemitsu Miki Statutory Auditor (Outside Statutory Auditor)	Yukio Okamoto Statutory Auditor (Outside Statutory Auditor)	Yujiro Kawamoto Statutory Auditor (Outside Statutory Auditor)
■ Executive Officers				
Masao Ohmichi Senior Executive Officer Chief Environmental Strategy Officer Corporate General Manager of CSR Promotion Office and Assistant to President	Yoshikazu Nakamura Senior Executive Officer Corporate General Manager of EV Business Office	Shinichi Kurihara Senior Executive Officer President & Chief Executive Officer, Mitsubishi Motors North America Inc.	Masahide Konishi Senior Executive Officer Chairman, Mitsubishi Motor Sales (CHINA) Co., Ltd.	
Yoshihiro Kuroi Executive Officer Corporate General Manager of Corporate Planning Office	Yutaka Tabata Executive Officer Corporate General Manager of Finance Office and General Manager of Financial Planning Department	Hiroshi Noda Executive Officer Corporate General Manager of Controlling & Accounting Office	Ryugo Nakao Executive Officer Corporate General Manager of Product Strategy Office	Takitaro Fukuda Executive Officer Head Officer of the Headquarters Development Group Headquarters
Jo Tsuji Executive Officer Head Officer of the Headquarters Procurement Group Headquarters	Yasuo Ohyama Executive Officer Plant General Manager of Nagoya Plant	Eiji Kato Executive Officer Plant General Manager of Mizushima Plant	Hideo Yokoi Executive Officer Plant General Manager of Powertrain Plant	Hideo Kimura Executive Officer Corporate General Manager of Domestic Sales and After- sales Service Office
Michiro Imai Executive Officer Corporate General Manager of North Asia Office	Fumio Kuwayama Executive Officer Head Officer of the Headquarters Overseas Operations Group Headquarters B	Masahiko Ueki Executive Officer President, Mitsubishi Motors Philippines Corporation	Akinori Nakanishi Executive Officer President, Mitsubishi Motors Europe B.V.	Keizo Fuchita Executive Officer Vice President and COO, Manufacturing Mitsubishi Motors North America, Inc.
Tetsuro Miki Executive Officer Chairman of the Board and CEO, Netherlands Car B.V.	Yoichi Yokozawa Executive Officer Vice President, Mitsubishi Motors North America, Inc.			

Milestones

Company History

Mitsubishi Motors Corporation (MMC) was established as a wholly-owned subsidiary of Mitsubishi Heavy Industries, Ltd. (MHI) on April 22, 1970. MMC began operating on June 1, 1970 when MHI's automotive division was formally transferred to it.

Year	Chairmen & Presidents	Major Milestones
1970	Jan. 31 Yuji Sato [P:MMSC] Apr. 22 Yuji Sato [P:MMC]	Apr. Mitsubishi Motors Corporation incorporated as wholly-owned subsidiary of MHI. Jun. MMC starts business taking over MHI motor vehicle division operations. MHI's Kyoto Works (certain facilities), Nagoya Motor Vehicle Works, Kawasaki Motor Vehicle Works (renamed "Tokyo Motor Vehicle Works" in the same month) and Mizushima Motor Vehicle Works transferred from MHI to MMC.
1972		Jan. Mitsubishi Rented Car, Inc. established in joint-venture between Mitsubishi Corporation, Mitsubishi Motor Sales Co. (MMSC, established through merger of Mitsubishi Fuso Motors and Shin Mitsubishi Motor Sales Co. in October 1964) and Avis Rentacar System, Inc. (Renamed "Mitsubishi Auto Lease Co.,Ltd." in October 1984 and "Mitsubishi Auto Credit-Lease Corporation" in July 1988).
1973	May 30 Tomio Kubo [P:MMC]	
1974	Nov. 29 Tomio Kubo [P:MMSC]	
1976	Jan. 15 Tomio Kubo [C:MMSC] Jan. 15 Eiji Yokoyama [P:MMSC]	
1977		Aug. MMC commissions Nagoya Motor Vehicle Works—Okazaki Plant.
1979	Jun. 29 Tomio Kubo [C:MMC] Jun. 29 Yoshitoshi Sone [P:MMC]	Dec. MMC commissions Kyoto Works—Shiga Plant.
1980		Oct. MMC and Mitsubishi Corporation jointly establish Mitsubishi Motors Australia Ltd. (MMC subsequently acquired all MMAL shares in December 2001, MMAL is currently a consolidated subsidiary of MMC).
1981	Jun. 29 Eiji Yokoyama [C:MMSC] Jun. 29 Masao Suzuki [P:MMSC] Jun. 30 Teruo Tojo [P:MMC]	Dec. MMC and Mitsubishi Corporation jointly establish Mitsubishi Motors Sales of America, Inc.
1983	Jun. 29 Masao Suzuki [C:MMSC] Jun. 29 Toshiharu Tanaka [P:MMSC] Jun. 30 Teruo Tojo [C:MMC] Jun. 30 Toyoo Tate [P:MMC]	
1984	Oct. 1 Toshiharu Tanaka [C:MMC]	Oct. MMC takes over management of Mitsubishi Motor Sales Co., Ltd. and renames it "Ryoji Corporation."
1985	Jun. 27 Yoshisada Okano [C:MMC]	Oct. MMC establishes Diamond-Star Motors Corporation (DSM) in a joint-venture agreement with Chrysler Corporation.
1988		Dec. MMC shares listed on First Section of Tokyo, Osaka and Nagoya stock exchanges.
1989	Jun. 29 Toyoo Tate [C:MMC] Jun. 29 Hirokazu Nakamura [P:MMC]	Mar. MMC shares listed on Kyoto, Hiroshima, Niigata, Fukuoka and Sapporo stock exchanges.
1991		Oct. MMC purchases all Chrysler-owned shares in Diamond-Star Motors (DSM). Nov. MMC acquires 33.3% stock (15% stake held by MMC affiliates included) of Volvo Car B.V. (renamed "Netherlands Car B.V." in January 1992) under terms of shareholders' agreement (signed in August 1991) with the Netherlands Government and Volvo Car Corp. relating to joint-venture production of passenger cars in the Netherlands.
1993		Mar. MMC establishes Mitsubishi Motor Sales Europe B.V.
1995	Jun. 29 Hirokazu Nakamura [C:MMC] Jun. 29 Nobuhisa Tsukahara [P:MMC]	Jul. DSM renamed "Mitsubishi Motor Manufacturing of America, Inc."
1996	Jun. 27 Takemune Kimura [P:MMC]	Nov. MMC commissions Tokachi Proving Ground in Hokkaido.
1997	Nov. 27 Takemune Kimura [C:MMC] Nov. 27 Katsuhiko Kawasoe [P:MMC]	
1999		Feb. MMC acquires half of the Dutch government's 16.7% holding in Netherlands Car B.V., bringing its equity interest up to 50% (15% stake held by MMC affiliates included). Jun. Nagoya Motor Vehicle Works, Mizushima Motor Vehicle Works and Tokyo Motor Vehicle Works renamed "Nagoya Plant," "Mizushima Plant" and "Tokyo Plant," respectively. Dec. MMC and AB Volvo sign strategic operational alliance covering trucks and buses.

Year	Chairmen & Presidents	Major Milestones
2000	Nov. 1 Takashi Sonobe [P:MMC]	Jul. MMC signs Master Alliance Agreement with DaimlerChrysler AG covering passenger car operations.
2001		Mar. MMC acquires AB Volvo's 50% stake in Netherlands Car B.V., thereby increasing its equity interest to 100% (15% stake held by MMC affiliates included. Netherlands Car B.V. is currently an MMC subsidiary). Apr. MMC replaces AB Volvo with DaimlerChrysler as its strategic alliance partner in truck & bus sector.
2002	Jun. 25 Takashi Sonobe [C:MMC] Jun. 25 Rolf Eckrodt [P:MMC]	Mar. MMC enters agreement with Nissan Motors and JATCO TransTechnology Ltd. (JTT, renamed "JATCO Ltd." in April 2002) to integrate MMC and JTT automatic and CV transmission operations. Apr. MMC spins off AT and CVT operations into a separate company, incorporating them as Diamondmatic Co., Ltd. Following this, MMC transfers its Kyoto Plant-Yagi facilities to Diamondmatic Co., Ltd. Jul. MMC exchanges all shares held in Diamondmatic Co., Ltd. with JATCO Ltd., giving MMC an 18% share in JATCO. Sep. MMC agrees to spin off its truck and bus operations and subsequently sells shares in the new company to DaimlerChrysler AG. Oct. MMC signs agreement with 10 Mitsubishi group firms concerning the spin-off of truck and bus operations and sale of shares in the new company. Dec. Mitsubishi Motors Sales Europe B.V. is merged with Mitsubishi Motors Europe B.V. (presently a consolidated subsidiary).
2003		Jan. Mitsubishi Motor Sales of America, Inc., Mitsubishi Motor Manufacturing of America, Inc. and one other company are merged to form Mitsubishi Motors North America, Inc. (presently a consolidated subsidiary). Jan. MMC truck and bus operations are spun off under Japan's corporate separation law and established as Mitsubishi Fuso Truck and Bus Corporation (MFTBC). Accompanying this move, the Truck & Bus Production Office (Kawasaki Plant) is transferred to MFTBC and all shares of Mitsubishi Fuso Truck of America, Inc. are succeeded to by MFTBC. Mar. MMC sells a 43% stake in MFTBC to DaimlerChrysler AG and a collective 15% stake to 10 Mitsubishi group firms, leaving it with a shareholding of 42% in MFTBC. May MMC moves its head office to 16-4, Konan 2-chome, Minato-ku, Tokyo. Jun. MMC renames Kyoto Plant "Powertrain Plant."
2004	Apr. 30 Yoichiro Okazaki [C,P:MMC]	Mar. MMC sells 22% stake in MFTBC to DaimlerChrysler AG, leaving it with a shareholding of 20% in MFTBC.
	Jun. 29 Hideyasu Tagaya [P:MMC]	
2005	Jan. 28 Takashi Nishioka [C:MMC]	Mar. MMC transferred a 20% stake in MFTBC to DaimlerChrysler AG in Germany, leaving no shareholding in MFTBC.
	Jan. 28 Osamu Masuko [P:MMC]	
2006		Mar. Mitsubishi Corporation and Diamond Lease Co., Ltd. sign a basic agreement to reorganize Mitsubishi Auto Credit-Lease Corporation and Diamond Auto Lease Co., Ltd.
2007		Jan. MMC moves its head office to 33-8, Shiba 5-chome, Minato-ku, Tokyo.
2008		Mar. Car production terminated at Mitsubishi Motors Australia Limited, MMC's manufacturing and marketing subsidiary in Australia. May MMC signed a joint venture agreement with France's PSA Peugeot Citroën to produce vehicles in Russia.

C..... Chairman
P..... President

Products Over the Years (Japan)

Passenger Cars

'65

'70

'75

'80

'85

'90

Debonair
Jul. 64

Debonair V
Aug. 86

Galant Λ
Dec. 76

Galant Λ
Eterna Λ
May 80

Galant Σ H/T
Eterna Σ H/T
Oct. 84

Diamante
May 90

Sigma
Nov. 90

Colt Galant
Dec. 69

New Galant
Jun. 73

Galant Σ
May 76

Galant Σ
Eterna Σ
May 80

Galant Σ
Eterna Σ
Sep. 83

Galant
Oct. 87

1970: Galant GTO

1971: Galant FTO

1978: Galant Σ Eterna

1978: Galant Λ Eterna

Cordia
Mar. 82

Eterna
Oct. 88

Tredia
Mar. 82

Eterna Sava
Oct. 89

Mirage
[82 Lancer Fiore]
Mar. 78

Mirage Lancer
Fiore
Oct. 83

Mirage
Oct. 87

Mirage
Oct. 91

Lancer
Feb. 73

Lancer
Nov. 76

Lancer EX
Apr. 79

Lancer
Jun. 88

Lancer
Oct. 91

1975: Lancer Celeste

Mirage /
Lancer Wagon
Feb. 85

Starion
May 82

GTO
Oct. 90

Pajero
May 82

Forte
Sep. 78

Pajero
Jan. 91

Strada
May 91

Delica Truck
Jul. 68

Delica
Jun. 79

Delica
Jun. 86

1969: Delica Van

Chariot
Feb. 83

Chariot
May 91

RVR
Feb. 91

Minica
Oct. 62

Minica 70
Jul. 69

Minica F4
Oct. 72

Minica Ami55
Jun. 77

Minica
Ami L
Sep. 81

Minica
Feb. 84

Minica
Jan. 89

1971: Minica Skipper

1976: New Minica

Minica Toppo
Mar. 90

Minicab Truck
Aug. 66

Minicab 5
Truck
Apr. 76

Minicab
Wide 55
Mar. 77

Minicab
Jun. 84

Minicab
Bravo
Jan. 91

1968: Minicab Van

Leo 3-wheel light vehicle (Sep. 59)
Mitsubishi 360 (Mar. 61)

Pre-MMC Models

- Mitsubishi 500 (Apr. 60)
- Colt 600 (Jul. 62)
- Colt 1000 (Jul. 63)
- Colt 1500 (Nov. 65)
- Colt 800 (Nov. 65)
- Colt 1000F (Sep. 66)
- Colt 1100 (Sep. 66)
- New Colt 1200 (May 68)
- New Colt 1500 (May 68)
- Colt 1100F (Aug. 68)
- Jeep (Feb. 53)

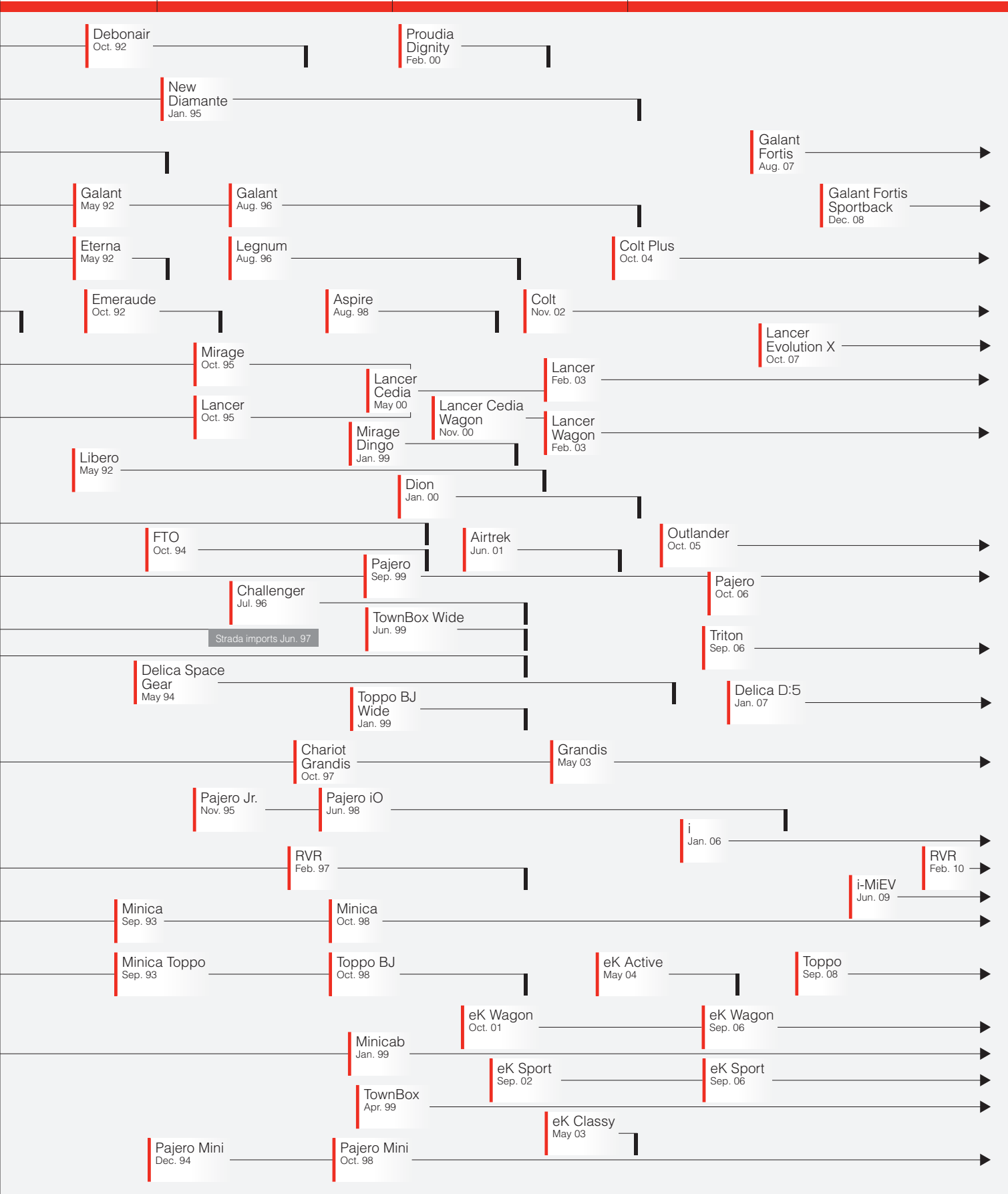
Jeep: Starting with the CJ3A model and going through to the J55 model, Mitsubishi assembled over 200,000 Jeeps from knockdown kits, until Jeep production at MMC ended in 1998.

'95

'00

'05

As of September 1, 2010
Note: Dates Refer to Launch Date



Products Over the Years (Japan)

Mitsubishi 500

The first compact four-wheel passenger car made by Mitsubishi designed for affordable family use. To make driving this car comfortable even on less-than-perfect Japanese roads, the model used a 4-wheel independent suspension and a rigid monocoque body. The model took part in motor sports and won the 1st to 3rd places in the A-Class (750cc or smaller) races at the 9th Macao Grand Prix in 1962.



1960

Mitsubishi begins serious auto manufacturing with the Mitsubishi 500, the first postwar popular car made by Mitsubishi.

1st-Generation Lancer

Under the basic concept of "respecting human nature" Lancer was developed as a popular car in the class between the larger Galant and smaller Minica. Safety was the key feature in the body construction and other areas. Other features included such anti-pollution technologies as Mitsubishi's proprietary MCA system, fuel evaporation control system and a blow-by-gas reduction device.



1973

The automotive division of Mitsubishi Heavy Industries spins off as Mitsubishi Motors Corporation in 1970.

Galant Sigma

The model boasted a highly aerodynamic, low and wide body featuring an airdam skirt, sharply raked windshield and uniquely Mitsubishi semifast, cutoff tail. It made good use of the ASTRON 80 engine, a fully adjustable seating system including adjustable rear seats and a new suspension system—all of which were innovative at the time.



1976

The origin of MMC vehicles was the Mitsubishi Model A, Japan's first mass-production passenger car developed by Mitsubishi Heavy Industries in 1917 (then Mitsubishi Shipbuilding).

1962



Minica

A subcompact equipped with a high-performance engine and a 4-speed transmission, the model offered a maximum speed of 86km/hr with 26km/liter fuel efficiency. It also had such easy-driving features as self-canceling blinkers and autostop windshield wipers.



Colt 600

This first Colt model; Colt 600 launched in 1962 and was followed by models 1000, 1500, 800, 1100 and 1000F, keeping pace with the progress of motorization in Japan. The Colt 1000, in particular, was famous for its 21.5km/liter fuel economy and high-output engine that provided excellent acceleration and a maximum speed of 125km/hr.

1978



Mirage 1400GLX

A hatchback developed under the concept of meeting the day's energy-conservation needs and ensuring genuine luxury within a limited space, this model featured the MCA-JET engine that complied with emissions regulations and was Mitsubishi's first front-wheel drive model, Mitsubishi's unique "Supershift" transmission and a newly developed U-shape rear independent suspension. It became a ground-breaking model in terms of performance and one of Mitsubishi's two key products along with Galant.

Pajero

A serious off-road 4WD vehicle with the feel of a passenger car, this model used a 2300cc turbo-diesel engine that offered both high 17.0km/liter fuel-efficiency and a high-power maximum output of 95ps/4200rpm. With the independent front suspension, suspension seat, silent shaft and direct-coupled chain-drive transfer, it brought together Mitsubishi's advanced technologies.



Starion

The model used a high-performance, fuel-efficient Sirius 80-2000ECl turbo engine that incorporated the MCA-JET, spiral-injection and acceleration increase system. It also featured exceptional aerodynamic characteristics including a slanted nose to reduce lift, a wedge shape to reduce air resistance and a tumble form for yaw - moment control.



RVR

An RV model inspired by a completely new concept and equipped with a rear sliding door, RVR was full of ground breaking ideas. The short nose and tall cabin effectively optimized interior space, and the flexible design could be freely changed according to the number of passengers and size of luggage.



Pajero Mini

With an innovative 4-cylinder DOHC 20-valve engine using 5 valves per cylinder, the Pajero Mini was equipped with a highly efficient supercharging twin-scroll turbo. It featured the Easy-Select 2/4WD allowing a choice of 2WD and high- and low-speed 4WD. Adopting MacPherson struts in the front and 5-link 4-coil suspension in the rear, it achieved a solid balance of superior maneuverability and excellent riding comfort.



1982

MMC's reputation as the technological leader in the auto industry became even stronger as its cars won leading rallies, among other accomplishments.

1991

1994

2000

Revisiting the Origins of Mitsubishi's Automaking and Looking Ahead into the Future

1986



Delica Star Wagon

The first 4WD minivan in Japan, the model was called the "soft cube" style car for its unique form with soft curves and superior space efficiency.

MMC's ability to create new value makes it a leader in the era of 4WD.

1990

Minica Toppo

Minica Toppo was developed under the new concept that a minicar could also be fun to drive. It featured quick, easy handling and superior riding comfort with a tall boxy cabin and the luggage space of a standard minivan model. The spacious interior, thanks to the high ceiling, accommodated a wide range of optional features and equipment that customers could freely choose from.



Diamante

A wide body offered a cabin whose spaciousness exceeded conventional expectations for a compact sedan. It also featured many safety features including an advanced traction control system. This was the model that created the 2.5-liter car market in Japan in response to the new tax legislation.

Major Production and Sales Models

Models produced in Japan

Standard Cars

< > refers to the local name of the model where it is mainly exported.

Pajero



Seating Capacity : 5, 7, 9 persons / 2.8, 3.0, 3.2, 3.5, 3.8 Liter Engine

Outlander



Seating Capacity : 5, 7 persons / 2.0, 2.2, 2.4, 3.0 Liter Engine

Lancer Evolution X



Seating Capacity : 5 persons / 2.0 Liter Engine

Galant Fortis
<Lancer>



Seating Capacity : 5 persons / 1.8, 2.0 Liter Engine

Galant Fortis Sportback
<Lancer Sportback>



Seating Capacity : 5 persons / 1.8, 2.0 Liter Engine

Delica D:5



Seating Capacity : 7, 8 persons / 2.0, 2.4 Liter Engine

RVR
<ASX>



Seating Capacity : 5 persons / 1.8 Liter Engine

Colt



Seating Capacity : 4, 5 persons / 1.3, 1.5 Liter Engine

Colt Plus



Seating Capacity : 5 persons / 1.3, 1.5 Liter Engine

Mini Cars

i



Seating Capacity : 4 persons / 0.66 Liter Engine

eK Wagon



Seating Capacity : 4 persons / 0.66 Liter Engine

Pajero Mini



Seating Capacity : 4 persons / 0.66 Liter Engine

Town box



Seating Capacity : 4 persons / 0.66 Liter Engine

Toppo



Seating Capacity : 4 persons / 0.66 Liter Engine

i-MiEV (Electric Vehicle)



Seating Capacity : 4 persons / EV



Models produced overseas

U.S.A.

Eclipse / Eclipse Spyder



Seating Capacity : 4 persons / 2.4, 3.8 Liter Engine

Endeavor



Seating Capacity : 5 persons / 3.8 Liter Engine

Galant



Seating Capacity : 5 persons / 2.4, 3.8 Liter Engine

Europe

Colt



Seating Capacity : 4, 5 persons / 1.1, 1.3, 1.5 Liter Engine

Outlander



Seating Capacity : 5-7 persons / 2.0, 2.2, 2.4 Liter Engine

Thailand

Triton / L200



Seating Capacity : 2, 5 persons / 2.4, 2.5, 2.8, 3.2, 3.5 Liter Engine

Pajero Sport



Seating Capacity : 5, 7persons / 2.5, 3.0, 3.2, 3.5 Liter Engine

Derivation of MMC Major Models Name

Name	Derivation and Meaning
Colt	From the English for young horse
Colt Plus	Giving a "plus" to luggage space and overall appeal
Delica D:5	From "delivery car"; D:5 meaning "5th-generation Delica"
Diamante	From the Spanish; reflecting the company's Three-Diamond logo
Eclipse	Undeclared 18th-century English racehorse which won 26 races
eK Wagon	Coined from the Japanese "ii-kei", for excellent K-car (minicar)
Endeavor	Evoking the concepts of "challenge," "adventure," "travel" and an image of futuristic innovation
Galant Fortis	Galant, French for "gallant" combined with Fortis, Latin for "brave"
i	From the Japanese "ai" meaning love, and representing intelligence, innovation, and imagination
i-MiEV	Represents Mitsubishi Motors' electric vehicle derived from the "i (ai)." The name "MiEV" stands for "Mitsubishi Innovative Electric Vehicle."
Lancer	A cavalry soldier armed with a lance
Lancer Evolution	Evolving the idea of progression to a higher state of being
Minica	A derivative of "Minicar"
minicab	Light cab-over vehicle with a cargo bed
Outlander	From the English "outland", evoking the feeling of journeying to distant, unexplored lands in search of adventure
Pajero	Named after a mountain cat that inhabits the Patagonia plateau region in southern Argentina
Pajero Mini	All the features of its big brother Pajero in an easy-to-handle, highly maneuverable, compact and highly economic package
Town box	A vehicle with ample load space but which is designed for city use
Toppo	Named for its charming appearance that the "top is tall."
Triton	Tri, English meaning "3" (from Mitsubishi = three diamonds), combined with "ton" of "1-ton pickup"

Drive@earth



MITSUBISHI MOTORS

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