

3. 主要な製作所別生産状況 Production volume by plant

(千台 000 units)		FY19	FY20				FY21				FY22 (Plan)						
		Full Year	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year
Japan	Okazaki	199	6	14	22	34	76	36	37	55	42	170					
	Mizushima	332	39	56	77	81	253	39	56	50	62	207					
	PMC	63	2	3	5	12	22	9	5	1	6	21					
Overseas	MMTh (Thailand)	346	23	45	64	89	221	60	70	94	83	307					
	GMMC(China)	106	21	20	26	13	80	18	7	23	11	59					
	PCMA-Rus(Russia)	33	2	3	4	5	14	5	4	8	6	23					
	MMKI (Indonesia)	186	3	11	26	35	75	32	42	37	38	149					
	MMPC (Philippines)	26	1	5	3	5	14	4	7	5	3	19					

最終組立地をベースにカウントしており、自工会の統計データとは異なる

Production volume indicates number of vehicles locally produced based on MMC's counting method. (Different from JAMA.)

4. 連結減価償却費・設備投資 Consolidated depreciation & capital expenditure

(億円 JPY 100M)		FY19	FY20				FY21				FY22 (Plan)		
		Full Year	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	Full Year
減価償却費 Depreciation		748	172	143	165	179	659	133	131	132	140	536	590
設備投資* Capital expenditure*		1,039	101	154	188	321	764	84	121	192	230	627	1,000

* 計上ベース Accrual basis.

5. 研究開発費 R&D expenses

(億円 JPY 100M)		FY19	FY20				FY21				FY22 (Plan)		
		Full Year	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	Full Year
研究開発費 R&D expenses		1,309	268	235	225	286	1,014	217	204	221	265	907	1,020

連結ベース Consolidated basis.

6 子会社数・関連会社数 Number of subsidiaries and associates

	FY19	FY20				FY21			
	Mar. 20	Jun. 20	Sep. 20	Dec. 20	Mar. 21	Jun. 21	Sep. 21	Dec. 21	Mar. 22
連結子会社 Consolidated subsidiaries	35	35	35	35	35	35	35	35	35
持分法適用会社 Equity-method associates	19	19	20	20	19	18	18	19	18

7. 有利子負債の状況 Interest bearing debt

(億円 JPY 100M)		FY19	FY20				FY21			
		Mar. 20	Jun. 20	Sep. 20	Dec. 20	Mar. 21	Jun. 21	Sep. 21	Dec. 21	Mar. 22
MMC 単独 Non-consolidated		16	2,013	2,012	2,011	2,010	2,008	2,007	2,006	2,006
MMC Group		3,450	3,845	4,011	3,641	3,189	3,038	3,211	3,272	2,904
連結調整 Consolidation Adjustment		-472	-477	-396	-319	-366	-348	-418	-235	-105
Grand Total		2,994	5,381	5,627	5,333	4,833	4,698	4,800	5,043	4,805

FY19よりリース債務を含む。 Including lease obligations from FY2019.

8. 主な経営指標 Management Index

(円 JPY)		FY19	FY20				FY21				FY22 (Plan)		
		Full Year	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	Full Year
総資産経常利益率 (ROA)		-0.2%					-5.5%					5.3%	
自己資本当期純利益率 (ROE)		-3.1%					-48.8%					13.3%	
1株当たり当期純利益 (EPS)		-17.32					-209.88					49.76	50.41
普通配当 Ordinary dividend		10.0					0.0					0.0	-

総資産経常利益率(ROA) = { 経常利益 / 総資産 (当・前年度末の平均値) } × 100

Ratio of ordinary profit to total assets (ROA) = (Ordinary profit / Total assets (Average of year end and beginning)) × 100

自己資本当期純利益率(ROE) = { 当期利益 / 自己資本 (当・前年度末の平均値) } × 100

Return on equity (ROE) = (Profit attributable to owners of parent / Shareholders' Equity (Average of year end and beginning)) × 100

1株当たり当期純利益(EPS) = 当期利益 / 期中平均株式数

Basic earnings per share (EPS) = Profit attributable to owners of parent / Average number of shares during the period

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