

# FY2013 Third Quarter Financial Results

**OUTLANDER  
PHEV**



2013-2014  
CAR OF THE YEAR JAPAN  
**Winner**  
Innovation Award



2014 RJC TECHNOLOGY OF THE YEAR  
Plug-in Hybrid EV  
@earth TECHNOLOGY



**Mitsubishi Motors Corporation**

**February 5, 2014**

# FY2013 1-3Q Results Summary (vs. FY12 1-3Q)

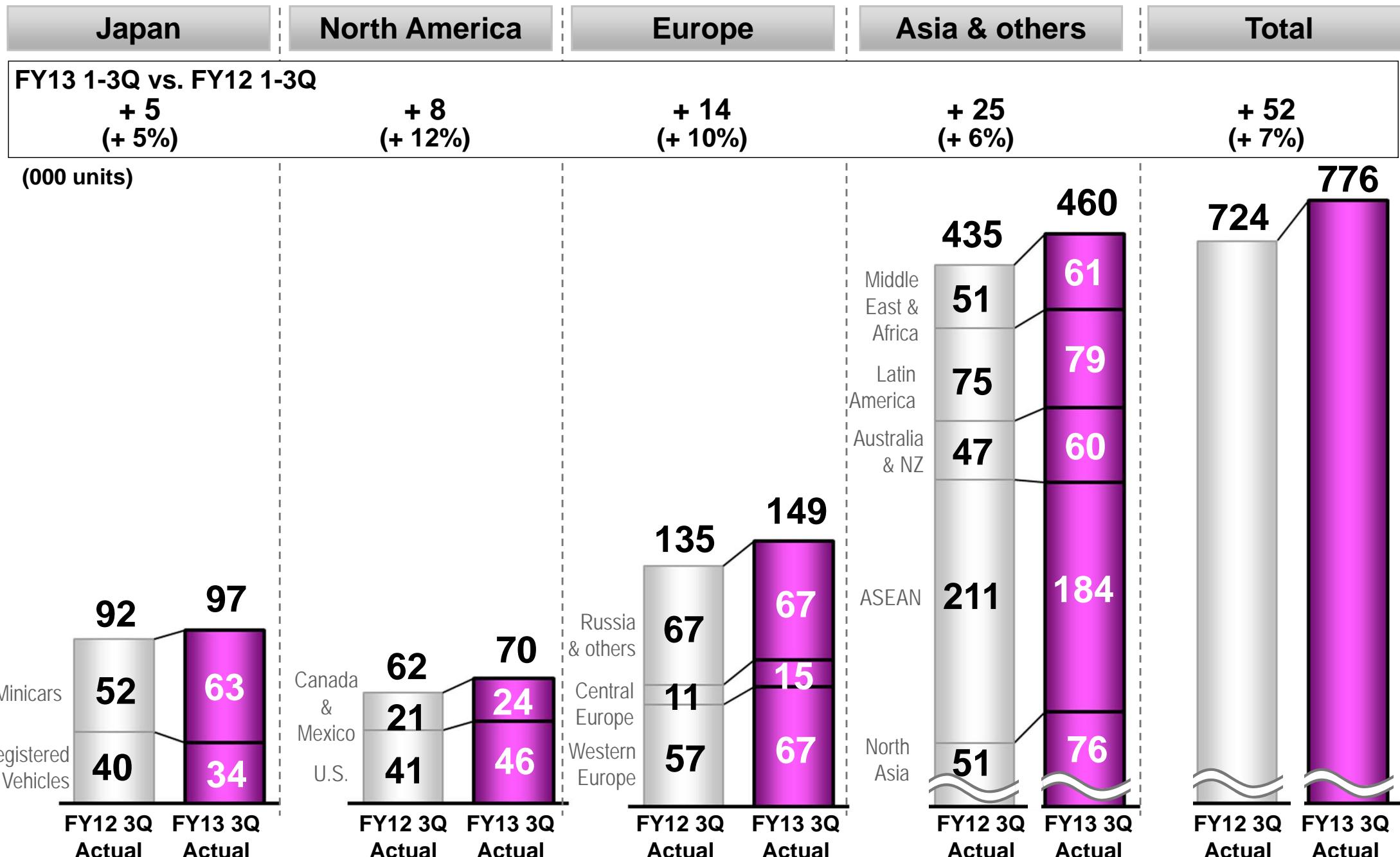
## Increased Year-on-year Sales Volume, Net Sales, and Profit

(100 million yen/000 units)

	FY12 1-3Q (Apr-Dec '12) Actual	FY13 1-3Q (Apr-Dec '13) Actual	Change
Net Sales	12,826	15,187	+2,361 (+18%)
Operating Income	409	963	+554 (+135%)
Ordinary Income	524	1,164	+640 (+122%)
Net Income	173	884	+711 (+410%)
Sales Volume (Retail)	724	776	+52 (+7%)
Sales Volume (Wholesale)	804	915	+111 (+14%)
(OEM and joint development models, etc.)	(62)	(147)	(+85) (+138%)

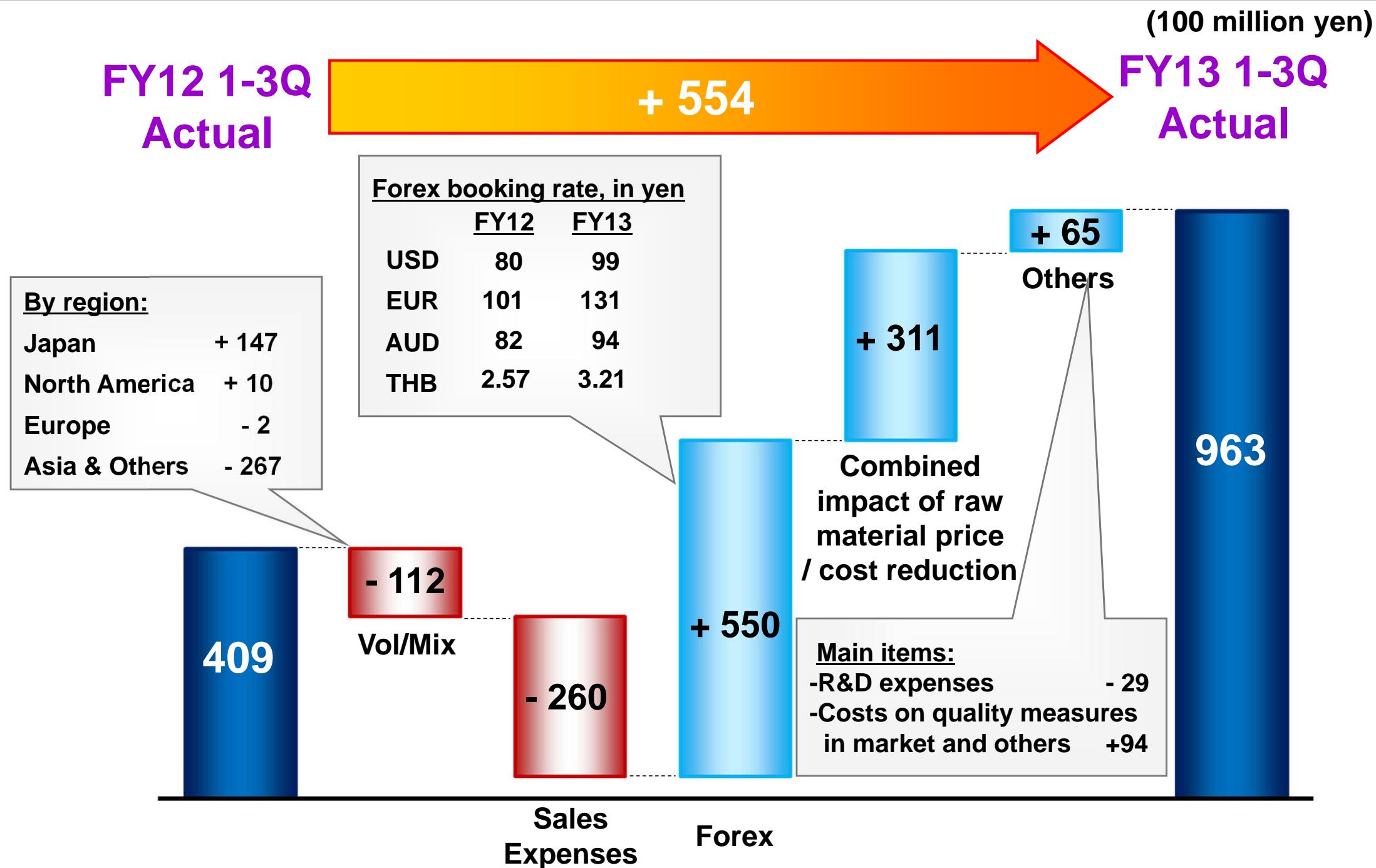
Note: Sales volume of FY2013 3Q refers to preliminary results.

# FY2013 1-3Q Regional Sales Volume (Retail, vs. FY12 1-3Q)



Note: Sales volume of FY2013 3Q refers to preliminary results.

# Analysis of Increase/Decrease of Operating Income Results



# Ordinary and Net Income (vs. FY12 1-3Q)

(100 million yen)

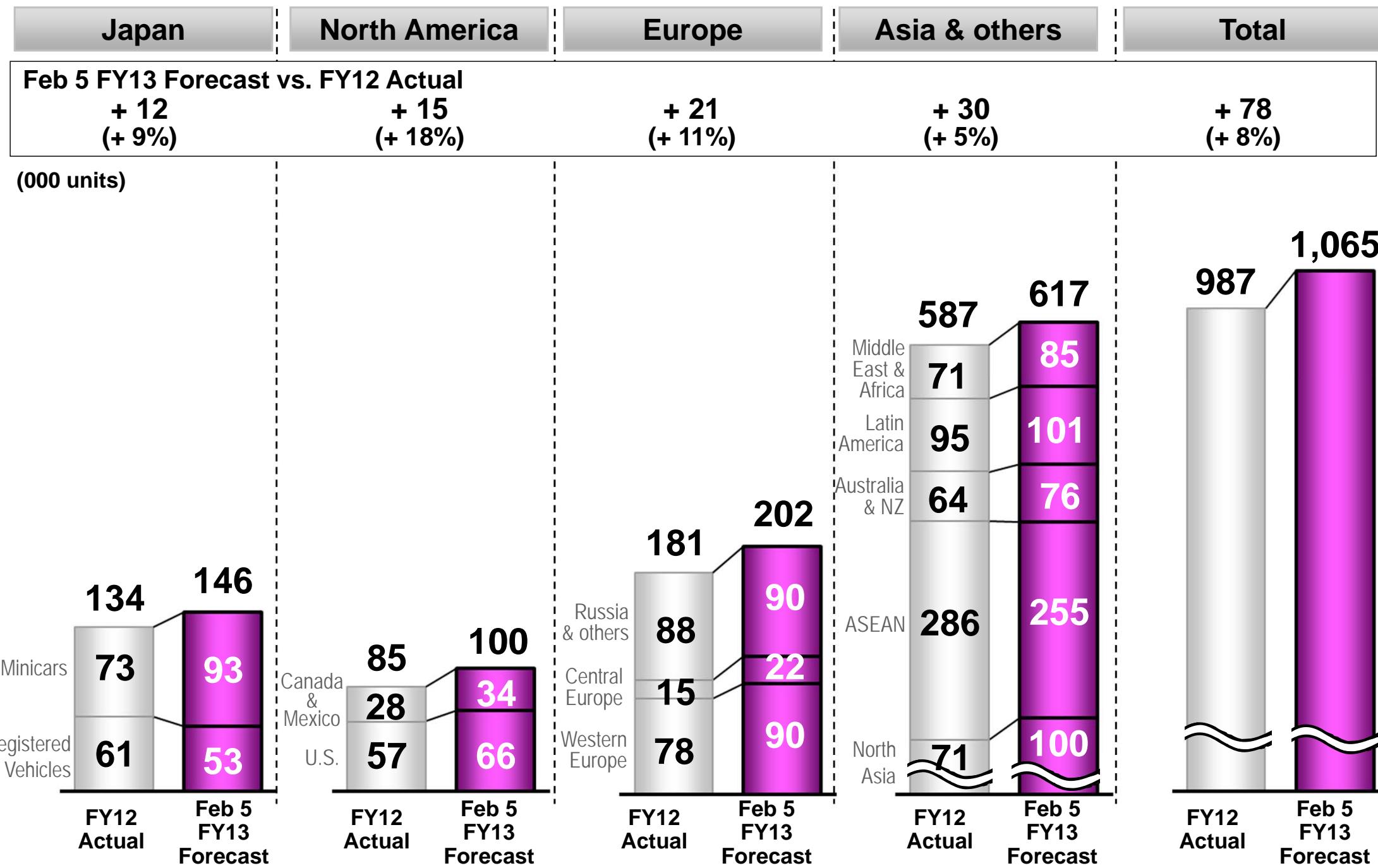
	FY12 1-3Q Actual	FY13 1-3Q Actual	Change
<b>Operating Income</b>	<b>409</b>	<b>963</b>	<b>+ 554</b>
Non-operating Income	+ 115	+ 201	+ 86
<b>Ordinary Income</b>	<b>524</b>	<b>1,164</b>	<b>+ 640</b>
Extraordinary Income & Tax	- 351	- 280	+ 71
<b>Net Income</b>	<b>173</b>	<b>884</b>	<b>+ 711</b>

# Balance Sheet (vs. end of FY2012)

(100 million yen)

	Mar. 2013	Dec. 2013	Change
<b>Total Assets</b>	<b>14,528</b>	<b>15,050</b>	<b>+ 522</b>
Cash & cash deposits	4,095	4,442	+ 347
Accounts receivable	1,496	1,232	- 264
Inventory	2,023	2,189	+ 166
<b>Total Liabilities</b>	<b>11,016</b>	<b>10,582</b>	<b>- 434</b>
Accounts payable	3,138	3,382	+ 244
Interest-bearing debt	3,644	2,841	- 803
<b>Net Assets</b>	<b>3,512</b>	<b>4,468</b>	<b>+ 956</b>

# FY2013 Regional Sales Volume Forecast (Retail, vs. FY2012 Actual)



# FY2013 Forecast Summary (vs. FY2012 Actual)

Aim to Increase Net Sales and Profit through Sales Volume Increases  
and Progression of Cost Reductions including Materials Costs

	FY12 Actual	FY13 Feb 5 Forecast	(100 million yen/000 units) Change
<b>Net Sales</b>	<b>18,151</b>	<b>21,100</b>	+ 2,949 (+16%)
<b>Operating Income</b>	<b>674</b>	<b>1,200</b>	+ 526 (+78%)
<b>Ordinary Income</b>	<b>939</b>	<b>1,200</b>	+ 261 (+28%)
<b>Net Income</b>	<b>380</b>	<b>1,000</b>	+ 620 (+163%)
<b>Sales Volume (Retail)</b>	<b>987</b>	<b>1,065</b>	+ 78 (+8%)
<b>Sales Volume (Wholesale)</b> (OEM and joint development models, etc.)	<b>1,120</b>	<b>1,276</b>	+ 156 (+14%)
	<b>(79)</b>	<b>(211)</b>	(+ 132) (+167%)

## FY2013 1-3Q Results (9-month cumulative)

### Increased Year-on-year Sales Volume, Net Sales, and Profit

- Retail Volume                   **776,000 units, 7% up YoY**
- Wholesale Volume               **915,000 units, 14% up YoY**
- Net Sales                       **1,518.7 billion yen, 18% up YoY**
- Operating Income              **96.3 billion yen, 135% up YoY**  
                                    Increased income from favorable forex and combined impact of raw material price/ cost reduction which offset negative factors such as worsening in sales volume/model mix and increase in selling costs.
- Ordinary Income               **116.4 billion yen, 122% up YoY**
- Net Income                      **88.4 billion yen, 410% up YoY**

## FY2013 Full-year Forecasts

### Aim to Increase Net Sales and Profit through Sales Volume Increases and Progression of Cost Reductions including Materials Costs

- Retail Volume                   **1,065,000 units, 8% up YoY**
- Wholesale Volume               **1,276,000 units, 14% up YoY**
- Net Sales                       **2,110.0 billion yen, 16% up YoY**
- Operating Income              **120.0 billion yen, 78% up YoY**
- Ordinary Income               **120.0 billion yen, 28% up YoY**
- Net Income                      **100.0 billion yen, 163% up YoY**

# Appendix



Standard Model

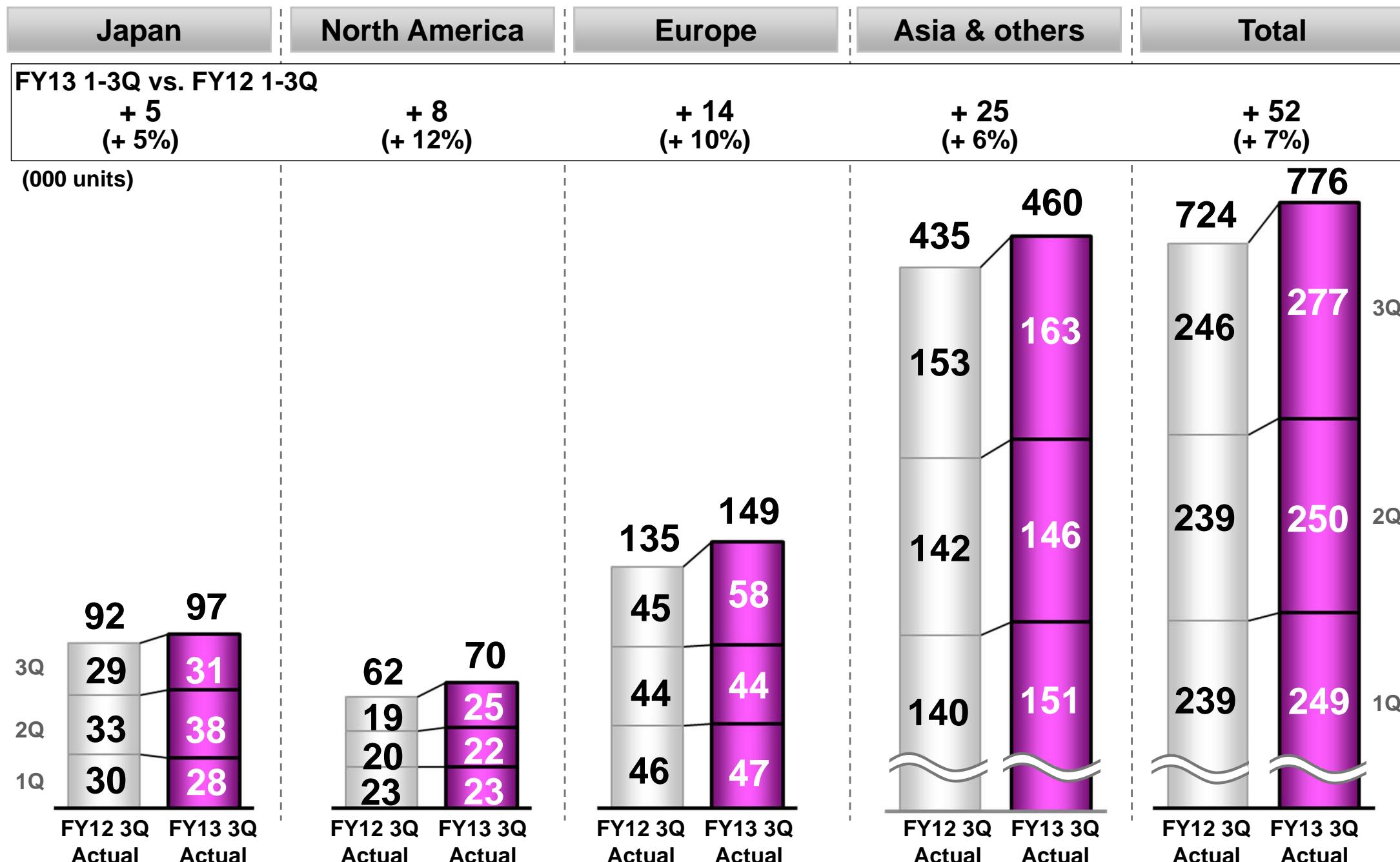


Custom Model

*eK Space*

(To be launched at Feb. 2014)

# FY2013 1-3Q Regional Sales Volume (Retail, vs. FY12 1-3Q)



Note: Sales volume of FY2013 3Q refers to preliminary results.

# FY2013 1-3Q Results Summary (by quarter)

(100 million yen/000 units)

	FY13 1Q (Apr-Jun)	FY13 2Q (Jul-Sep)	FY13 3Q (Oct-Dec)	FY13 1-3Q (Apr-Dec)
<b>Net Sales</b>	<b>4,094</b>	<b>5,196</b>	<b>5,897</b>	<b>15,187</b>
<b>Operating Income</b>	<b>160</b>	<b>348</b>	<b>455</b>	<b>963</b>
<b>Ordinary Income</b>	<b>223</b>	<b>387</b>	<b>554</b>	<b>1,164</b>
<b>Net Income</b>	<b>164</b>	<b>303</b>	<b>417</b>	<b>884</b>
<b>Sales Volume (Retail)</b>	<b>249</b>	<b>250</b>	<b>277</b>	<b>776</b>
<b>Sales Volume (Wholesale)</b>	<b>250</b>	<b>318</b>	<b>347</b>	<b>915</b>
<b>(OEM and joint development models, etc.)</b>	<b>(31)</b>	<b>(56)</b>	<b>(60)</b>	<b>(147)</b>

Note: Sales volume of FY2013 3Q refers to preliminary results.

# FY2013 1-3Q Regional Results (vs. FY12 1-3Q)

	FY12 1-3Q Actual	FY13 1-3Q Actual	(100 million yen) Change
<b>Net Sales</b>	12,826	15,187	+ 2,361
Japan	2,257	3,244	+ 987
North America	1,124	1,764	+ 640
Europe	2,982	3,415	+ 433
Asia & Others	6,463	6,764	+ 301
 <b>Operating Income</b>	 409	 963	 + 554
Japan	- 215	- 21	+ 194
North America	- 178	- 22	+ 156
Europe	- 125	304	+ 429
Asia & Others	927	702	- 225

# Analysis of Increase/Decrease of FY2013 Operating Income Forecast

(vs. FY12 Actual)  13

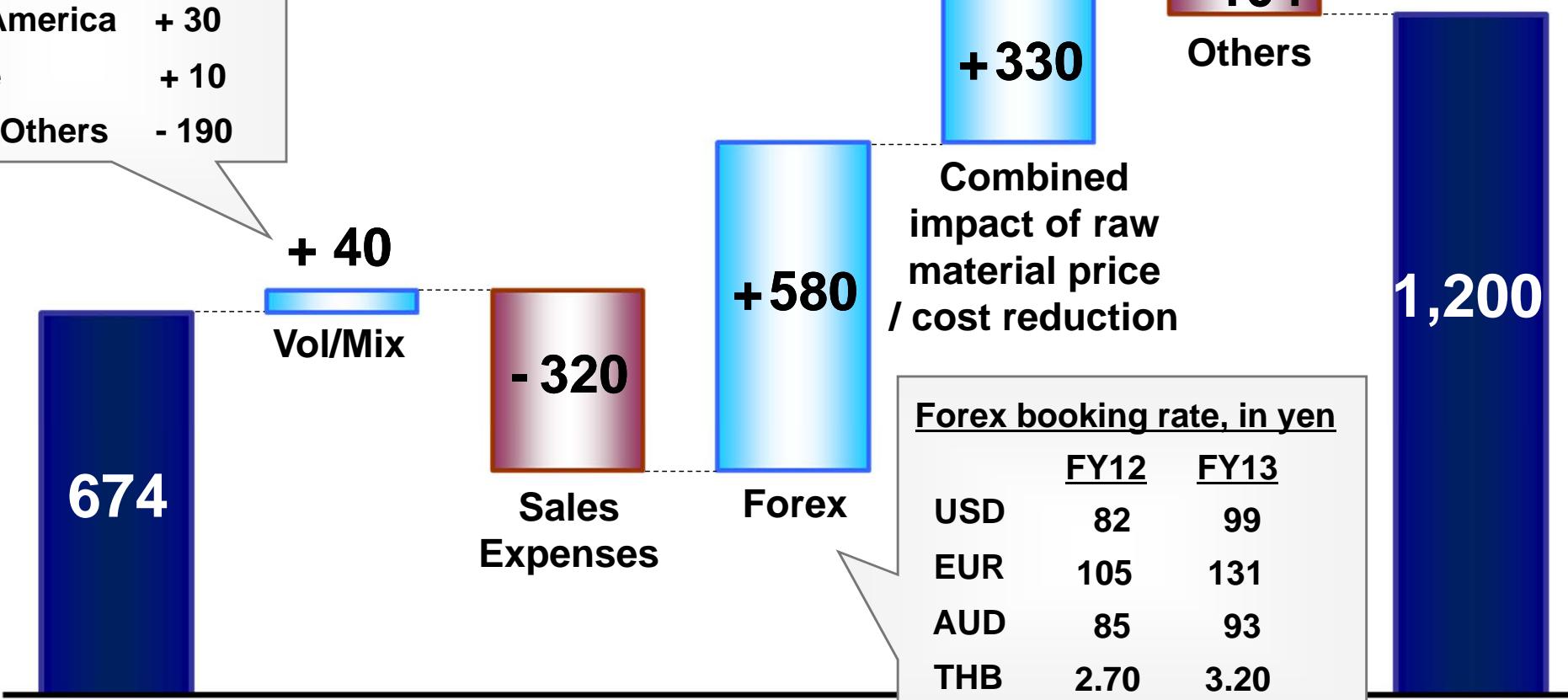
FY12  
Actual

+ 526

(100 million yen)  
Feb 5  
FY13  
Forecast

## By region:

Japan	+ 190
North America	+ 30
Europe	+ 10
Asia & Others	- 190



R&D expenses  
and others

- 104  
Others

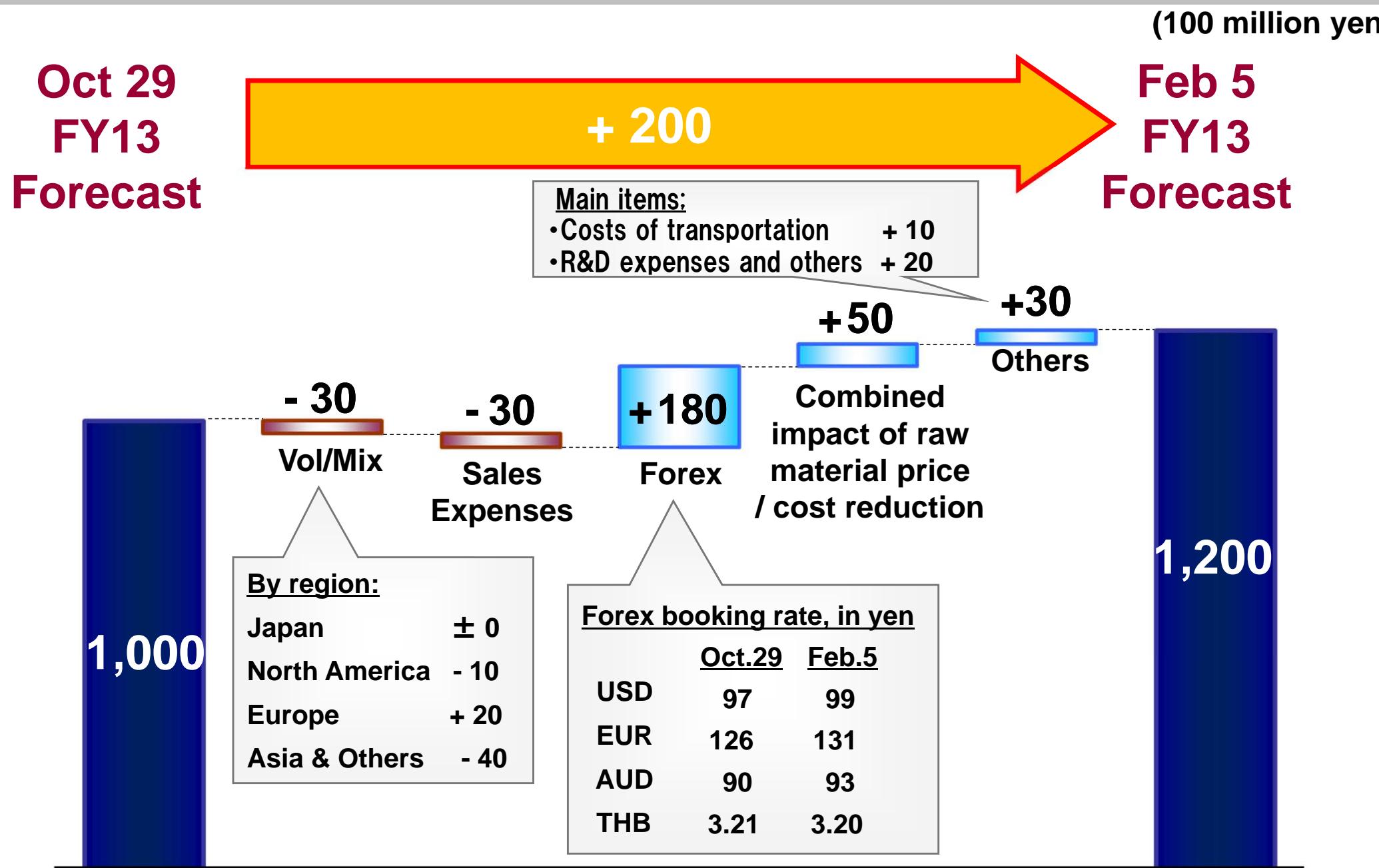
Combined  
impact of raw  
material price  
/ cost reduction

## Forex booking rate, in yen

	FY12	FY13
USD	82	99
EUR	105	131
AUD	85	93
THB	2.70	3.20

# Analysis of Increase/Decrease of FY2013 Operating Income Forecast

(vs. Oct 29 FY13 Forecast)



# FY2013 Regional Forecast (vs. FY2012 Actual and Oct. 29 FY2013 Forecast)

(100 million yen)

	FY12 Actual	FY13 Oct 29 Forecast	FY13 Feb 5 Forecast
<b>Net Sales</b>	<b>18,151</b>	<b>21,300</b>	<b>21,100</b>
Japan	3,295	4,700	4,700
North America	1,577	2,400	2,300
Europe	4,007	4,700	4,900
Asia & Others	9,272	9,500	9,200
 <b>Operating Income</b>	 <b>674</b>	 <b>1,000</b>	 <b>1,200</b>
Japan	- 276	- 40	- 10
North America	- 200	- 40	- 40
Europe	- 70	240	370
Asia & Others	1,220	840	880

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