

Subsidiaries and Affiliates

As of March 31, 2019

Affiliates (36)

Consolidated Subsidiaries in Japan

Company	Location	Business Lines	Capitalization (Millions)	MMC Share of Voting Rights (%)
Hokkaido Mitsubishi Motors Sales Co., Ltd.	Hokkaido	Automobile sales	JPY 100	100.0
Higashi Nihon Mitsubishi Motors Sales Co., Ltd.	Fukushima	Automobile sales	JPY 100	100.0
Kanto Mitsubishi Motors Sales Co., Ltd.	Tokyo	Automobile sales	JPY 100	100.0
Chubu Mitsubishi Motors Sales Co., Ltd.	Aichi	Automobile sales	JPY 100	100.0
Nishi Nihon Mitsubishi Motors Sales Co., Ltd.	Osaka	Automobile sales	JPY 100	100.0
Pajero Manufacturing Co., Ltd.	Gifu	Automobile manufacturing	JPY 610	100.0
Mitsubishi Automotive Logistics Technology Co., Ltd.	Kanagawa	Automobile maintenance and transport Automobile components/parts sales	JPY 436	83.2
Mitsubishi Automotive Engineering Co., Ltd.	Aichi	Development, designing, and testing of automobiles	JPY 350	100.0
Suiryo Plastics Co., Ltd.	Okayama	Manufacture of automobile parts	JPY 100	100.0
MMC Diamond Finance Corp.	Tokyo	Auto sales financing, leasing and rentals	JPY 3,000	100.0

Major Consolidated Subsidiaries Outside Japan

Company	Location	Business Lines	Capitalization (Millions)	MMC Share of Voting Rights (%)
Mitsubishi Motors North America, Inc. (MMNA)	U.S.A.	Automobile sales	USD 398.8	100.0
Mitsubishi Motors R&D of America, Inc. (MRDA)	U.S.A.	Product development, design, testing and certification	USD 2.0	100.0 (100.0)
Mitsubishi Motor Sales of Canada, Inc. (MMSCAN)	Canada	Automobile sales	CAD 2.0	100.0 (100.0)
Mitsubishi Motor Sales of Caribbean, Inc. (MMSC)	Puerto Rico	Automobile sales	USD 47.5	100.0
Mitsubishi Motors de Mexico, SA. de C.V. (MMDM)	Mexico	Automobile sales	MXN 92.001	100.0
Mitsubishi Motors Europe B.V. (MME)	Netherlands	Automobile sales	EUR 107.2	100.0
Mitsubishi Motor R&D Europe GmbH (MRDE)	Germany	Product development, design, testing and certification	EUR 0.8	100.0
Mitsubishi Motor Sales Netherlands B.V.	Netherlands	Automobile sales	EUR 6.8	100.0
Mitsubishi Motors Australia, Ltd. (MMAL)	Australia	Automobile sales	AUD 1,789.9	100.0
Mitsubishi Motors New Zealand Ltd. (MMNZ)	New Zealand	Automobile sales	NZD 48.0	100.0
Mitsubishi Motors (Thailand) Co., Ltd. (MMTh)	Thailand	Automobile manufacturing and sales	THB 7,000.0	100.0
MMTh Engine Co., Ltd.	Thailand	Manufacturing of automobile engine and pressed parts	THB 20.0	100.0 (100.0)
Mitsubishi Motors Philippines Corp. (MMPC)	Philippines	Automobile manufacturing and sales	PHP 1,640.0	100.0
Asian Transmission Corp. (ATC)	Philippines	Manufacturing of automobile transmissions	PHP 770.0	100.0
Mitsubishi Motors Middle East and Africa FZE	U.A.E.	Automobile parts sales	UAD 10.0	100.0
PT Mitsubishi Motors Krama Yudha Indonesia (MMKI)	Indonesia	Automobile manufacturing	IDR 2,200,000.0	51.0

MMC has 10 other subsidiaries outside Japan in addition to the above.

Note: Figures in parentheses in the "MMC Share of Voting Rights" column represent indirect shares.

Equity Method Affiliates (20)

Company	Location	Business Lines	Capitalization (Millions)	MMC Share of Voting Rights (%)
Tokachi Mitsubishi Motors Sales Co., Ltd.	Hokkaido	Automobile sales	JPY 60	35.0
Ibaraki Mitsubishi Motors Sales Co., Ltd.	Ibaraki	Automobile sales	JPY 30	40.0
Nagano Mitsubishi Motors Sales Co., Ltd.	Nagano	Automobile sales	JPY 40	49.86
Mie Mitsubishi Motors Sales Co., Ltd.	Mie	Automobile sales	JPY 58	24.8
Kagawa Mitsubishi Motors Sales Co., Ltd.	Kagawa	Automobile sales	JPY 50	23.0
Miyazaki Mitsubishi Motors Sales Co., Ltd.	Miyazaki	Automobile sales	JPY 60	38.8
Higashi Kanto MMC Parts Sales Co., Ltd.	Chiba	Automobile parts sales	JPY 100	33.0 (10.0)
NMKV Co., Ltd.	Tokyo	Product planning and engineering of minicars	JPY 10	50.0
MMD Automobile GmbH	Germany	Automobile sales	EUR 30	24.99
Mitsubishi Motors Vietnam Co., Ltd.	Vietnam	Automobile manufacturing and sales	VND 410,812	41.2
GAC Mitsubishi Motors Co., Ltd.	China	Automobile manufacturing and sales	CNY 1,947	30.0
PT Mitsubishi Motors Krama Yudha Sales Indonesia	Indonesia	Automobile sales	IDR 1,300,000.0	30.0

MMC has 8 other affiliates in addition to the above.

Note: Figures in parentheses in the "MMC Share of Voting Rights" column represent indirect shares.

Other associated company

Company	Location	Business Lines	Capitalization (Millions)	Share of Voting Rights in MMC (%)
Nissan Motor Co., Ltd.	Kanagawa	Automobile manufacture, marketing and related businesses	JPY 605,814	34.0
Mitsubishi Corporation	Tokyo	Wholesale trade	204,447	20.0 (10.77)

Figures in the parentheses in the column for the held ratio of voting rights represents percentage of indirectly held votes.