

FACTS & FIGURES 2011

English version

Drive@earth



Mitsubishi Motors Corporation Facts & Figures is published annually to help the media, researchers and analysts concerned with the auto industry better understand its activities.

All of us at Mitsubishi Motors hope that this publication will give all readers an even better understanding of the company and its products.

September 2011

Public Relations Department
Mitsubishi Motors Corporation

MMC is on the World Wide Web at the following URL

<http://www.mitsubishi-motors.com/jp/corporate/e/>

Other information disclosure



Annual Report 2011



Social and Environmental Report 2011

The above publications can be also read on the MMC website as follows:

http://www.mitsubishi-motors.com/publish/ir_jp/library/annual.html

<http://www.mitsubishi-motors.com/jp/corporate/social/report/index.html>

Mitsubishi Motors Corporate Philosophy

"We are committed to providing the utmost driving pleasure and safety for our valued customers and our community.

On these commitments we will never compromise.

This is the Mitsubishi Motors way."

While, as a member of Mitsubishi Group, we carefully follow the Group's "The Three Principles," we also maintain our own corporate philosophy defining our own fundamental purposes and directions that include maintaining our "Corporate Responsibility to society," practicing "Integrity and Fairness" and promoting "International Understanding through Trade."

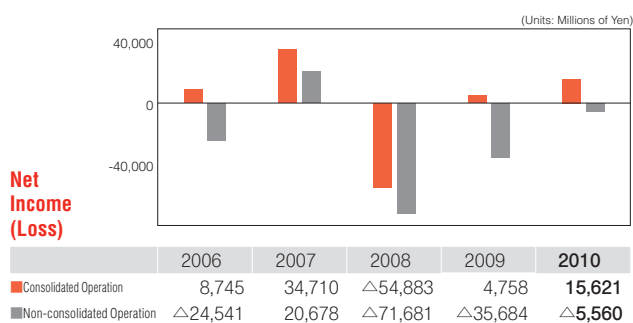
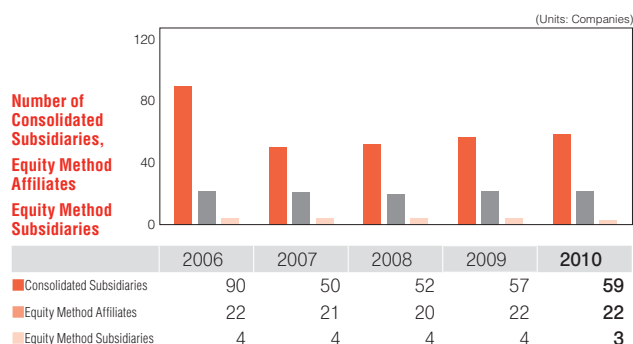
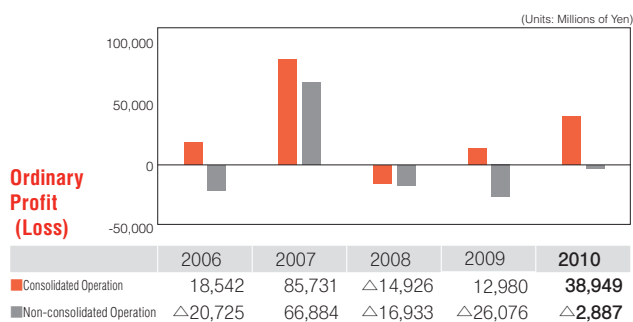
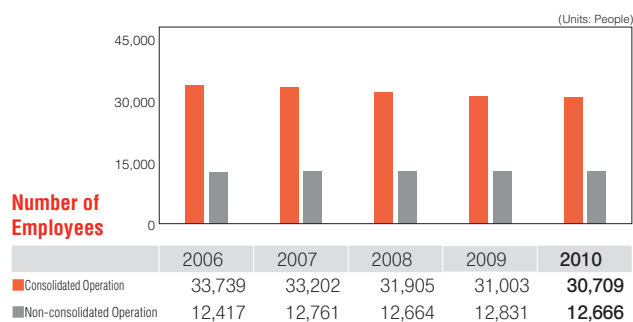
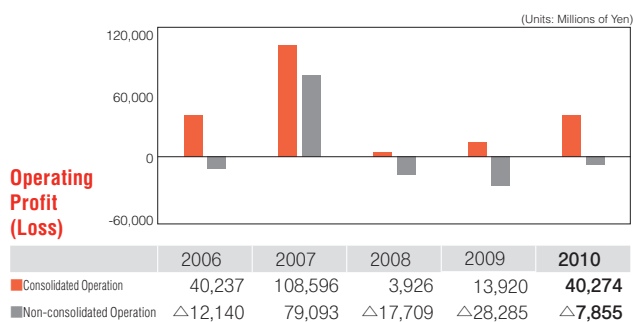
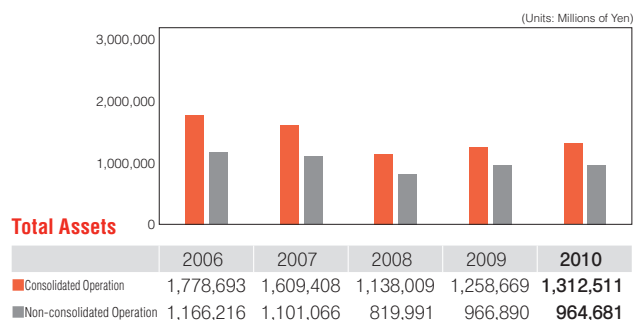
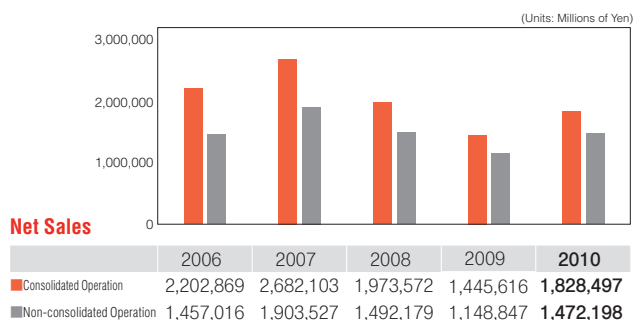
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Company Overview	
(As of March 31, 2011, unless specified otherwise)	
Name	Mitsubishi Motors Corporation
Established	April 22, 1970
Head office	33-8, Shiba 5-chome, Minato-ku, Tokyo 108-8410 Japan
Number of employees	Consolidated 30,709 ; Non-consolidated 12,666
Capitalization	JPY 657,355 million
Purposes of incorporation	<ol style="list-style-type: none"> 1. Development, design, manufacture, assembly, sales and purchase, importing and other transactions relating to automobiles and to component parts and replacement parts of said automobiles. 2. Development, design, manufacture, assembly, sales and purchase, importing and other transactions relating to agricultural machinery and industrial engines and to component parts and replacement parts of said agricultural machinery and industrial engines. 3. Sales and purchase of used automobiles as well as component parts, replacement parts and accessories of said used automobiles. 4. Sales of measuring equipment. 5. Acting as insurance agents in accordance with laws relating to property damage insurance and to automobile damage indemnity insurance. 6. Financing business. 7. Any other business related to the purposes set out above.
	Note: MMC is not currently engaged in agricultural machinery related business
Chairman of the Board	[Representative Director] Takashi Nishioka
President	[Representative Director] Osamu Masuko
Board of Management	Consists of 12 members (As of June 22, 2011)
Net Sales	JPY 1828.5 billion (in FY2010, consolidated)
Automotive Sales	1,105 thousands units
Products Sold in	More than 160 countries
Car Manufacturing Facilities	7 facilities in 5 countries (Plus 11 business partners' car manufacturing facilities in 10 countries and regions)
Engine / Transmission / Parts Manufacturing Facilities	8 facilities in 5 countries
Research & Development / Design	7 facilities in 4 countries
Subsidiaries and affiliates	59 consolidated subsidiaries (Plus 22 equity method affiliates)
Global Brand	Mitsubishi Motors
Investor Information	
(As of March 31, 2011)	
Total number of authorized shares	9,961,597,000
Type / Number of shares	
Common Shares	9,958,285,000
Preferred Shares	
Class A	438,000
Class B	374,000
Class C	500,000
Class D	500,000
Class E	500,000
Class F	500,000
Class G	500,000
Number of Issued Shares	5,538,394,433 shares (incl. preferred Shares)
Type / Number of shares	
Common Shares	5,537,956,840
Preferred Shares	
Class A	99,000
Class G	338,593
Number of Shareholders	
Type / Number of shares	
Common Shares	390,179*
Preferred Shares	
Class A	12
Class G	4
*The minimum unit of shares held by shareholders is 1,000 shares.	

Principal Management Indices

As of March 31, 2011



Management Indices 2010

Consolidated Operations	
Net Sales.....	1,828,497
Operating Profit.....	40,274
Ordinary Profit (Loss).....	38,949
Net Income (Loss).....	15,621
Total Assets.....	1,312,511
Number of Employees.....	30,709
Number of Consolidated Subsidiaries.....	59
Number of Equity Method Affiliates.....	22
Number of Equity Method Subsidiaries.....	3

(Units: Millions of Yen; Companies; People)

Non-consolidated Operations	
Net Sales.....	1,472,198
Operating Profit (Loss).....	△7,855
Ordinary Profit (Loss).....	△2,887
Net Income (Loss).....	△5,560
Total Assets.....	964,681
Number of Employees.....	12,666

Subsidiaries and Affiliates

As of March 31, 2011

Affiliates (59)

Consolidated Subsidiaries in Japan

Company	Location	Business Lines	Capitalization (Millions of Yen)	MMC Share of Voting Rights (%)
Hokkaido Mitsubishi Motors Sales Co., Ltd.	Hokkaido	Automobile sales	100	100.0
Higashi Nihon Mitsubishi Motors Sales Co., Ltd.	Fukushima	Automobile sales	100	100.0
Kanto Mitsubishi Motors Sales Co., Ltd.	Tokyo	Automobile sales	100	100.0
Niigata Mitsubishi Motors Sales Co., Ltd.	Niigata	Automobile sales	100	100.0
Chubu Mitsubishi Motors Sales Co., Ltd.	Aichi	Automobile sales	100	100.0
Nishi Nihon Mitsubishi Motors Sales Co., Ltd.	Osaka	Automobile sales	100	100.0
Mitsubishi Motors Parts Sales Co., Ltd.	Kanagawa	Automobile parts sales	100	100.0 (30.8)
Pajero Manufacturing Co., Ltd.	Gifu	Automobile and parts manufacturing, sales	610	100.0
Mitsubishi Automotive Accessories & Products Co., Ltd.	Tokyo	Sales of automobile accessories, air conditioners	300	100.0
Mitsubishi Automotive Logistics Technology Co., Ltd.	Kanagawa	Automobile inspection, maintenance, transport, storage and packaging	436	82.8
Mitsubishi Automotive Engineering Co., Ltd.	Aichi	Design and testing of automobiles and parts	350	100.0
Suiryo Plastics Co., Ltd.	Okayama	Manufacture, sales of automobile parts	100	100.0

Note: Figures in parentheses in the "MMC Share of Voting Rights" column represent indirect shares.

Niigata Mitsubishi Motors Sales Co., Ltd. was dissolved by being merged into Higashi Nihon Mitsubishi Motors Sales Co., Ltd., effective April 1, 2011. This changed the number of consolidated subsidiaries of MMC into 58 as of April 1, 2011.

Major Consolidated Subsidiaries Outside Japan

Company	Location	Business Lines	Capitalization (Millions)	MMC Share of Voting Rights (%)
Mitsubishi Motors North America, Inc. (MMNA)	U.S.A.	Automobile importing, manufacturing and sales	USD 398.8	100.0
Mitsubishi Motors R&D of America, Inc. (MRDA)	U.S.A.	Product development, design, testing and certification	USD 2.0	100.0 (100.0)
Mitsubishi Motor Sales of Canada, Inc. (MMSCAN)	Canada	Automobile importing and sales	USD 1.3	100.0 (100.0)
Mitsubishi Motors Credit of America, Inc. (MMCA)	U.S.A.	Automobile financing and leasing	USD 260.0	100.0 (100.0)
Mitsubishi Motor Sales of Caribbean, Inc. (MMSC)	Puerto Rico	Automobile importing and sales	USD 47.5	100.0
Mitsubishi Motors Europe B.V. (MME)	Netherlands	Automobile parts importing and sales	EUR 1,282.9	100.0
Mitsubishi Motor R&D Europe GmbH (MRDE)	Germany	Product development, design, testing and certification	EUR 0.8	100.0 (100.0)
Mitsubishi Motor Sales Netherlands B.V.	Netherlands	Automobile importing and sales	EUR 6.8	100.0 (100.0)
Mitsubishi Motors Deutschland GmbH	Germany	Automobile importing and sales	EUR 30.0	100.0 (100.0)
Mitsubishi Motors France S.A.S	France	Automobile importing and sales	EUR 10.0	100.0 (100.0)
Mitsubishi Motors Belgium NV	Belgium	Automobile importing and sales	EUR 3.0	100.0 (100.0)
MMC International Finance (Netherlands) B.V.	Netherlands	Procurement of funds, group company financing	EUR 0.1	100.0
Netherlands Car B.V. (NedCar)	Netherlands	Manufacturing and sales of automobiles and parts	EUR 250.0	100.0 (15.0)
Mitsubishi Motors Australia, Ltd. (MMAL)	Australia	Automobile importing and sales	AUD 1,789.9	100.0
Mitsubishi Motors New Zealand Ltd. (MMNZ)	New Zealand	Automobile importing and sales	NZD 48.0	100.0
Mitsubishi Motors (Thailand) Co., Ltd. (MMTh)	Thailand	Automobile importing, assembly and sales	THB 7,000.0	100.0
MMTh Engine Co., Ltd.	Thailand	Manufacturing of automobile engines	THB 20.0	100.0 (100.0)
Mitsubishi Motors Philippines Corp. (MMPC)	Philippines	Automobile importing, assembly and sales	PHP 1,640.0	51.0
Asian Transmission Corp. (ATC)	Philippines	Manufacturing of automobile transmissions	PHP 620.0	94.7 (89.4)
Mitsubishi Motors Middle East and Africa FZE	U.A.E.	Importing and sales of automobile parts	UAD 10.0	100.0

MMC has 27 other subsidiaries outside Japan in addition to the above.

Note: Figures in parentheses in the "MMC Share of Voting Rights" column represent indirect shares.

Equity Method Affiliates (22)

Company	Location	Business Lines	Capitalization (Millions of Yen)	MMC Share of Voting Rights (%)
Muroran Mitsubishi Motors Sales Co., Ltd.	Hokkaido	Automobile sales	100	29.0 (29.0)
Tokachi Mitsubishi Motors Sales Co., Ltd.	Hokkaido	Automobile sales	60	35.0
Ibaraki Mitsubishi Motors Sales Co., Ltd.	Ibaraki	Automobile sales	30	40.0
Meihoku Mitsubishi Motors Sales Co., Ltd.	Aichi	Automobile sales	70	28.6
Mie Mitsubishi Motors Sales Co., Ltd.	Mie	Automobile sales	58	24.8
Kagawa Mitsubishi Motors Sales Co., Ltd.	Kagawa	Automobile sales	50	23.0
Miyazaki Mitsubishi Motors Sales Co., Ltd.	Miyazaki	Automobile sales	60	38.8
Higashi Kanto MMC Parts Sales Co., Ltd.	Chiba	Automobile parts sales	100	33.0 (10.0)
MMC Diamond Finance Corp.	Tokyo	Auto sales financing, leasing and rentals	3,000	47.0
Mitsubishi Motors do Portugal S.A.	Portugal	Importing and sales of automobiles	EUR 16.5	50.0 (50.0)
Vina Star Motors Corp.	Vietnam	Manufacturing and marketing of automobiles and parts	USD 16.0	25.0

MMC has 11 other affiliates in addition to the above.

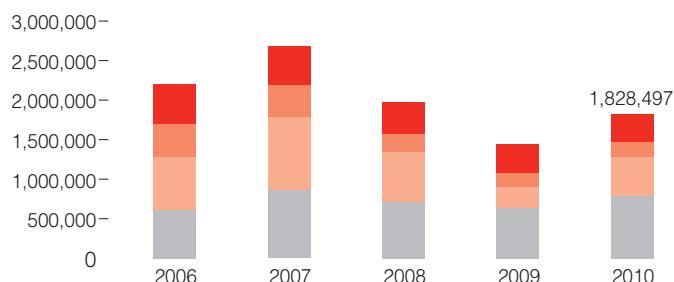
Note: Figures in parentheses in the "MMC Share of Voting Rights" column represent indirect shares.

Net Sales, Production and Sales Volume by Region

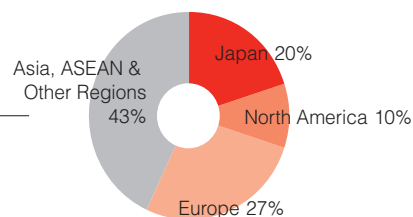
Note: Fiscal years: April to March. Sales volume normally reflect retail sales.



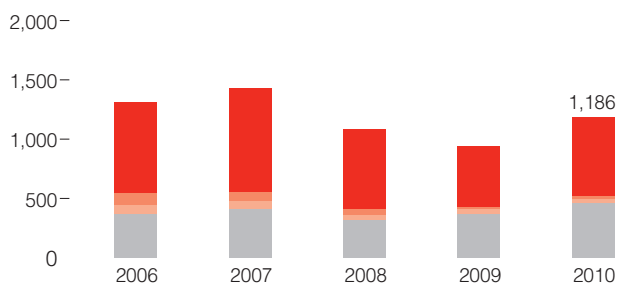
Net Sales (Unit: Millions of Yen)



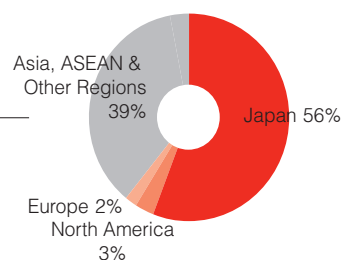
Breakdown of Net Sales (2010)



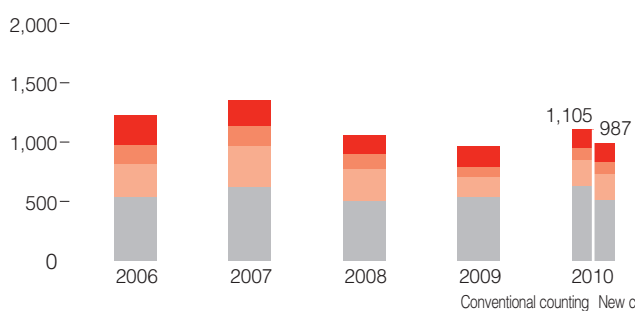
Production Volume (Unit: Thousands)



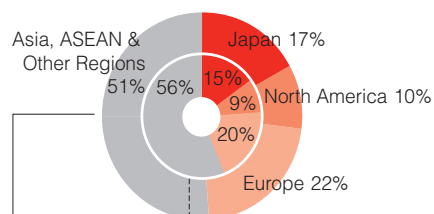
Breakdown of Production Volume (2010)



Sales Volume (Unit: Thousands)



Breakdown of Sales Volume (2010)



Note:

Conventional counting method: The sales volume includes products designed by MMC which were sold under other companies' brands and on which MMC earned royalty income.

New counting method: The sales volume only includes MMC branded products.

Net Sales, Production and Sales Volume by Region (MMC In-house Classification)

(Units: Net Sales = Millions of Yen; Volume = Vehicles)

MMC In-house Classification	Model	2006	2007	2008	2009	2010
Japan	Net Sales.....	505,964	488,542	398,381	368,481	363,270
	Production Volume.....	775,648	875,698	681,688	513,585	663,320
	Sales Volume.....	246,435	218,632	168,046	170,692	163,470
North America	Net Sales.....	423,611	402,650	232,202	175,391	189,846
	Production Volume.....	93,240	75,527	43,877	22,696	32,846
	Sales Volume.....	164,223	171,892	118,984	87,642	93,950
Europe	Net Sales.....	662,815	931,618	631,658	269,221	490,030
	Production Volume.....	80,315	68,434	47,320	38,960	27,149
	Sales Volume.....	282,333	340,490	272,208	169,700	218,312
Asia & ASEAN & Other Regions	Net Sales.....	610,478	859,290	711,332	632,521	785,349
Asia & ASEAN	Production Volume.....	324,974	358,154	275,867	328,127	422,211
	Sales Volume.....	271,790	298,891	223,264	291,894	382,324
	Sales Volume (New counting)					263,907*
Middle East & Africa	Production Volume.....	10,082	9,963	4,115	3,898	4,227
	Sales Volume.....	134,094	171,064	136,962	108,706	94,081
Central & South America	Production Volume.....	20,970	33,210	35,370	35,430	35,970
	Sales Volume.....	65,685	85,339	83,959	69,470	85,148
Oceania	Production Volume.....	10,560	10,230	91	—	—
	Sales Volume.....	63,548	73,189	61,983	61,970	67,703
Total	Net Sales	2,202,869	2,682,103	1,973,572	1,445,614	1,828,497
	Production Volume	1,315,789	1,431,216	1,088,328	942,696	1,185,723
	Sales Volume	1,230,033	1,359,497	1,065,406	960,074	1,104,988
	Sales Volume (New counting)					986,571*

Note: 1.Overseas production volume indicates the number of vehicles produced locally using parts shipped by MMC from Japan for assembly overseas. (knockdown [KD] kit production excluded).

2.Puerto Rico included in North America up until FY2007 and classified into Central and South America, effective from FY2008.

3.Figures in Oceania refer to the sum of those in Australia and New Zealand.

4.The new method of counting the number of units sold (the retail sales volume) was adopted, effective FY2011: Conventionally, the sales volume included products designed by MMC which were sold under other companies' brands and MMC earned royalty income on, but under the new counting method, only MMC branded products are counted in the sales volume.

Global Production and Sales Volume

(Unit: Vehicles)

MMC In-house Classification		2006	2007	2008	2009	2010
Production Volume	Japan	775,648	875,698	681,688	513,585	663,320
	Other Regions.....	540,141	555,518	406,640	429,111	522,403
Total		1,315,789	1,431,216	1,088,328	942,696	1,185,723
Sales Volume	Japan Domestic.....	245,878	218,357	167,869	170,515	163,320
	Import	557	275	177	177	150
	Total	246,435	218,632	168,046	170,692	163,470
	Other Regions.....	983,598	1,140,865	897,360	789,382	941,518
	Other Regions (New counting).....					823,101*
Total		1,230,033	1,359,497	1,065,406	960,074	1,104,988
Total (New counting)						986,571*

(Unit: Vehicles)

Japan Automobile Manufacturers Association, Inc. (JAMA) Classification		2006	2007	2008	2009	2010
Production Volume	Japan Passenger Vehicles.....	657,277	787,759	608,996	438,162	590,083
	Commercial Vehicles.....	118,371	87,939	72,692	75,423	73,237
	Total	775,648	875,698	681,688	513,585	663,320
	Other Regions.....	540,141	555,518	406,640	429,111	522,403
Global		1,315,789	1,431,216	1,088,328	942,696	1,185,723
Sales Volume	Japan Passenger Vehicles.....	179,702	164,044	126,053	128,130	120,124
	Commercial Vehicles.....	66,733	54,588	41,993	42,562	43,346
	Total	246,435	218,632	168,046	170,692	163,470
	Other Regions.....	983,598	1,140,865	897,360	789,382	941,518
	Other Regions (New counting).....					823,101*
Global		1,230,033	1,359,497	1,065,406	960,074	1,104,988
Global (New counting)						986,571*

Note: The JAMA classification includes imports in sales volume.

* : The new method of counting the number of units sold (the retail sales volume) was adopted, effective FY2011: Conventionally, the sales volume included products designed by MMC which were sold under other companies' brands and MMC earned royalty income on, but under the new counting method, only MMC branded products are counted in the sales volume.

Activities by Region

Japan

Principal Operational Facilities in Japan

■ Powertrain Plant - Shiga

Production of engines for automobiles
Location : Shiga Prefecture
Plant surface area: 172,800m²

■ Powertrain Plant - Kyoto

Production of engines for automobiles
Location : Kyoto Prefecture
Plant surface area: 299,000m²

■ Kyoto Research & Development Center

Power plant research and development
Location : Kyoto Prefecture

■ Tokachi Research & Development Center

Road testing, evaluation
Location : Hokkaido Prefecture

■ Mizushima Plant

Production of vehicles, engines and transmissions for automobiles
Location : Okayama Prefecture
Plant surface area: 1,245,700m²

■ Powertrain Plant - Mizushima

Production of engines and transmissions for automobiles
Location : Okayama Prefecture

■ MMC Head Office

Tokyo

■ Nagoya Plant

Vehicle production
Location : Aichi Prefecture
Plant surface area: 425,000m²

■ Research & Development Center

Fundamental research, product development
Location : Aichi Prefecture

■ Pajero Manufacturing Co., Ltd.

Vehicle production
Location : Gifu Prefecture
Plant surface area: 189,183m²

Production Facilities

■ Nagoya Plant

■ Mizushima Plant

■ Pajero Manufacturing Co., Ltd. (PMC)

Engine Production

■ Powertrain Plant Kyoto, Shiga, Mizushima

Transmission Production

■ Powertrain Plant Mizushima

R&D Facilities

R&D

■ Research & Development Center

■ Kyoto Research & Development Center

■ Tokachi Research & Development Center

Sales Organization

Sales Companies: 109

Consolidated Subsidiaries 5, Independent Dealerships 104

New Car Sales Outlets: 695

(As of April 1, 2011)

■ MMC and Consolidated Subsidiaries

Production Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2006	2007	2008	2009	2010
■ Nagoya Plant	Colt	18,042	11,543	12,899	17,831	10,651
	Colt Plus	7,672	5,020	5,690	8,207	5,088
	Grandis.....	17,928	15,549	8,583	6,802	4,377
	Pajero iO.....	2,564	505	—	—	—
	Perdana (export to Malaysia)	4,770	780	—	—	—
	L200 Strada (export only)	1,610	—	—	—	—
	RVR.....	—	—	—	6,915	134,004
■ Mizushima Plant	Delica.....	16,041	14,824	11,573	8,153	4,885
	Mirage	—	1,020	1,470	960	—
	Lancer (Cargo and Galant Fortis included).....	235,931	307,984	251,923	150,697	147,576
	Outlander* ¹	81,883	170,084	129,383	98,718	124,345
	Airtrek	31,326	10,857	5,714	—	—
	i.....	31,725	12,163	8,501	6,344	4,655
	Minica	21,064	12,928	9,256	11,111	12,057
	Pajero Mini.....	9,436	9,279	17,033	11,195	9,165
	eK Wagon* ²	122,294	77,875	63,943	50,914	43,072
	minicab* ²	65,251	57,318	52,106	48,206	52,134
	Town Box* ²	3,357	10,105	8,241	3,892	3,086
	Toppo	—	—	14,116	12,969	10,825
	i-MiEV	—	—	—	1,710	8,496
■ PMC	Pajero.....	75,933	112,103	57,903	48,055	66,569
	Delica D:5	10,931	25,992	13,709	18,008	19,619
	Challenger	17,455	19,349	9,210	2,364	2,154
	Jeep.....	435	420	435	534	562
Registered Vehicle Total		538,871	696,030	508,492	367,244	519,830
Minicar Total		236,777	179,668	173,196	146,341	143,490
Total		775,648	875,698	681,688	513,585	663,320

■ MMC and Consolidated Subsidiaries

Note: Figures in the table are totals of built-up and knockdown production

*1 Including production at the Nagoya Plant

*2 Including commissioned OEM production at Nissan Motor

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2006	2007	2008	2009	2010
■ Nagoya Plant	Diamante.....	14	2	1	1	—
	Galant.....	5	—	—	4	—
	Colt.....	13,198	10,949	9,358	15,546	10,660
	Colt Plus.....	6,648	6,090	5,177	7,116	5,435
	Grandis.....	1,756	674	281	5	—
	Pajero iO.....	2,915	597	—	—	—
	Perdana (export to Malaysia).....	4,770	780	—	—	—
	L200 Strada (export only).....	1,610	—	—	—	—
	RVR.....	—	—	—	5,505	10,159
■ Mizushima Plant	Outlander*.....	16,734	11,194	6,531	7,638	6,852
	Galant Fortis.....	—	10,013	5,203	2,460	1,763
	Galant Fortis Sportback.....	—	—	1,678	1,769	994
	Delica Space Gear.....	1,451	4	—	—	—
	Dion.....	33	—	—	—	—
	Mirage / Lancer / Cedia.....	7,866	3,983	2,397	1,227	116
	Lancer Evolution X.....	—	4,108	2,074	1,109	873
	Lancer Wagon / Cedia Wagon.....	2,877	468	—	—	—
	Lancer Cargo.....	3,780	3,296	1,643	10	—
	Airtrek.....	10	—	—	1	—
	i.....	29,498	15,540	8,793	6,439	4,685
	Minica.....	21,795	14,141	9,955	10,656	10,761
	Pajero Mini.....	9,367	9,195	11,456	8,646	8,056
	eK Wagon.....	67,052	56,686	39,972	33,735	35,064
	minicab.....	39,158	35,823	28,095	28,909	29,992
	Town Box.....	3,649	3,696	3,162	2,171	2,125
	Toppo.....	—	—	12,472	13,469	10,949
	i-MiEV.....	—	—	—	1,426	2,541
	Pajero.....	6,025	3,818	2,738	2,198	2,948
■ PMC	Delica D:5.....	9,187	25,765	14,706	17,664	15,231
	Delica D:2.....	—	—	—	—	1,671
OEM Supplied by Suzuki	Delica.....	2,860	2,313	1,822	1,399	1,048
OEM Supplied by Mazda	Lancer Cargo.....	—	—	355	1,412	1,394
OEM Supplied by Nissan	Others.....	—	1	—	—	3
Total Registered Vehicles		75,359	83,276	53,964	65,063	59,144
Total Minicars		170,519	135,081	113,905	105,451	104,173
Total Domestically Produced Vehicles		245,878	218,357	167,869	170,515	163,320
Total Imported Vehicles		557	275	177	177	150
Total		246,435	218,632	168,046	170,692	163,470
Total Japanese Market Volume		5,329,039	5,091,129	4,524,263	4,752,468	4,462,987

■ MMC and Consolidated Subsidiaries

* Including production at the Nagoya Plant

Export Shipments by Region (MMC In-house Classification)

(Unit: Vehicles)

	2006	2007	2008	2009	2010
North America.....	79,249	75,289	60,706	63,336	70,716
Europe.....	154,797	270,044	202,052	68,389	199,236
Asia, ASEAN & Other Regions.....	208,242	269,115	200,333	165,250	202,221
Asia & ASEAN	33,057	42,980	33,421	42,501	60,078
Middle East & Africa.....	91,135	128,840	93,131	55,108	54,189
Central & South America.....	41,614	51,193	34,971	21,997	38,916
Oceania.....	42,436	46,102	38,810	45,644	49,038
Total	442,288	614,448	463,091	296,975	472,173

Note: Export shipments are the total of built-up vehicles and knockdown kits.

Export Shipments by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2006	2007	2008	2009	2010
■ Nagoya Plant	Galant.....	36	—	—	—	—
	Grandis.....	16,870	15,161	8,283	6,653	4,548
	Colt	4,641	3,228	3,853	1,268	1,275
	Colt Plus	903	575	645	354	319
	Perdana* ¹	4,800	990	—	—	—
	L200 Strada* ¹	2,010	—	—	—	—
	RVR.....	—	—	—	6	121,374
	Triton.....	—	—	—	1,607	—
	Pajero Sport.....	—	—	—	—	30
■ Mizushima Plant	i.....	454	892	267	36	—
	i-MiEV	—	—	—	164	5,636
	Outlander* ²	61,661	157,292	115,849	89,919	116,672
	Galant Fortis	14,817	159,317	146,045	81,171	92,898
	Lancer Evolution.....	—	5,229	6,631	2,183	2,545
	Galant Fortis Sportback.....	—	—	29,990	23,173	21,025
	Lancer Cedia	190,567	105,300	61,384	34,066	31,380
	Cedia Wagon.....	10,888	8,792	2,756	—	—
	Airtrek	248	—	—	—	—
	Airtrek Sport Gear	30,032	11,306	5,967	—	—
	Delica.....	14,634	15,036	11,906	7,999	8,035
	Lancer.....	3,690	3,360	1,260	1,230	—
■ PMC	Pajero.....	68,563	108,982	58,000	44,896	64,207
	Challenger* ¹	17,473	18,883	10,225	2,245	2,205
	Delica D:5 (GSX)	—	105	30	5	24
	Others	1	—	—	—	—
Total		442,288	614,448	463,091	296,975	472,173

■ MMC and Consolidated Subsidiaries

Note: Export shipments are the total of built-up vehicles and knockdown kits.

"Others" refers to models produced in Japan which are not listed in the above table.

*1 Export only

*2 Including production at the Nagoya Plant

Activities by Region

North America

Principal Operational Facilities in North America



Supervision of Operations

■ MMNA (Head Office)

Mitsubishi Motors North America, Inc.

Location: Cypress, California

Capitalization: USD 398.8 million

Activities: Automobile importing, sales and manufacturing

MMC Voting Rights: 100.0%

■ MMNA (Manufacturing)

Mitsubishi Motors North America, Inc.

Production Facility Location: Normal, Illinois

Sales Organization (United States)

Sales Outlets: 405

Sales Financing

■ Mitsubishi Motors Credit of America, Inc. (MMCA)

Location: Cypress, California

Capitalization: USD 260.0 million

Activities: Automobile financing and leasing

MMC Voting Rights: 100.0%

Sales Organization (Canada)

Sales Outlets: 84

Distributor

■ Mitsubishi Motor Sales of Canada, Inc. (MMSCAN)

Location: Mississauga, Ontario

Capitalization: USD 1.3 million

Activities: Automobile importing and sales

MMC Voting Rights: 100.0%

R&D Facility

■ MRDA

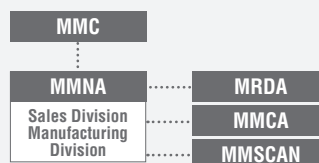
Mitsubishi Motors R&D of America, Inc.

Location: Ann Arbor, Michigan

Capitalization: USD 2.0 million

Activities: Market research, product development, design, testing and certification

MMC Voting Rights: 100.0%



..... Consolidated Subsidiaries

(As of March 31, 2011)

■ MMC and Consolidated Subsidiaries

Production Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2006	2007	2008	2009	2010
■ MMNA (Illinois, U.S.A.)	Galant	35,541	37,729	27,747	15,017	19,229
	Eclipse / Eclipse Spyder	39,602	24,333	13,814	2,278	7,173
	Endeavor	18,097	13,465	2,316	5,401	6,444
Total		93,240	75,527	43,877	22,696	32,846

■ MMC and Consolidated Subsidiaries

Sales Volume by Model

(Unit: Vehicles)

U.S.A		2006	2007	2008	2009	2010
Production Facility / Assembler	Model					
■ MMNA (Illinois, U.S.A.)	Galant	27,517	27,885	22,010	13,265	15,163
	Eclipse / Eclipse Spyder	35,763	25,569	15,338	4,955	4,277
	Endeavor	14,043	10,669	4,342	4,057	4,433
■ Japan	Lancer	23,650	32,132	26,341	19,592	21,273
	Outlander	14,988	20,531	12,624	10,718	11,632
	RVR (Outlander Sport)	—	—	—	—	5,446
	Pajero (Montero)	1,390	164	6	—	—
	Challenger (Montero Sport)	1	—	—	—	—
OEM Supplied by Chrysler Raider		7,156	7,479	3,349	1,188	3
Total		124,508	124,429	84,010	53,775	62,227
Total Market Volume		16,509,052	15,837,708	11,869,839	10,770,741	12,103,435

■ MMC and Consolidated Subsidiaries
MMAL: Mitsubishi Motors Australia, Ltd.

Canada

	2006	2007	2008	2009	2010
Total	11,801	17,790	18,874	20,062	19,558
Total Market Volume	1,618,806	1,678,207	1,556,747	1,503,263	1,563,230

Mexico

	2006	2007	2008	2009	2010
Total	16,868	17,710	16,100	13,805	12,165
Total Market Volume	1,137,756	1,083,608	957,047	748,427	843,034

	2006	2007	2008	2009	2010
Total	164,223	171,892	118,984	87,642	93,950
Total Market Volume	19,377,322	18,701,102	14,383,633	13,022,431	14,509,699

Note: Figures in FY2007 and preceding years include those of Puerto Rico, which is currently included in Central and South America, effective from FY2008.

Activities by Region

Europe

Principal Operational Facilities in Europe

Supervision of Operations

■ MME

Mitsubishi Motors Europe B.V.

Location: Born, Netherlands

Capitalization: EUR 1,282.9 million

Activities: After-sales services, imports and sales of automobiles and parts

MMC Voting Rights: 100.0%

Production Facility

■ NedCar

Netherlands Car B.V.

Location: Born, Netherlands

Capitalization: EUR 250.0 million

Activities: Manufacturing of automobiles and parts

MMC Voting Rights: 100.0%

R&D Facility

■ MRDE

Mitsubishi Motor R&D Europe GmbH (MRDE)

Location: Trebur, Germany

Capitalization: EUR 0.8 million

Activities: Research, testing and investigation about automobiles

MMC Voting Rights: 100.0%

Production Facility

■ PCMA Rus

PCMA RUS Limited Company

Location: Kaluga, Russia

Initial Investment: USD 470 million

Shareholders: PSA Peugeot Citroën 70.0%, MMC 30.0%

Activities: Manufacturing of automobiles

Sales Organization

Distributors :36

Sales Outlets :2,500 sales outlets approx.

(As of March 31, 2011)

■ MMC and Consolidated Subsidiaries

Production Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2006	2007	2008	2009	2010
■ NedCar (Netherlands)	Colt	70,194	63,637	45,538	38,960	27,149
■ PF (Italy)	Colt CZC Cabriolet.....	10,121	4,797	1,782	—	—
Total		80,315	68,434	47,320	38,960	27,149

■ MMC and Consolidated Subsidiaries
PF: Pininfarina S.p.A.

Sales Volume by Country

(Unit: Vehicles)

Country	2006	2007	2008	2009	2010
Germany	37,258	31,786	28,587	23,954	28,589
Austria.....	3,744	4,294	3,836	3,011	4,981
United Kingdom.....	35,041	31,423	17,071	18,176	19,891
Ireland.....	3,596	3,534	1,246	1,226	800
Netherlands.....	9,007	8,870	7,104	4,921	6,732
Belgium.....	5,343	5,100	3,518	3,622	5,264
France.....	6,787	7,301	4,047	3,897	6,444
Italy	19,033	19,012	6,832	5,152	8,525
Portugal	6,046	5,230	3,891	3,832	4,960
Spain.....	16,877	15,818	7,948	7,421	10,411
Greece	7,016	6,539	4,938	4,061	1,801
Denmark	3,541	4,651	3,630	2,793	2,968
Finland.....	1,667	1,492	1,440	759	1,145
Sweden	4,992	3,809	3,027	3,732	6,172
Switzerland.....	3,707	5,019	3,706	3,910	5,113
Norway.....	4,447	6,191	4,585	3,802	7,049
Iceland.....	515	481	141	88	22
Russia.....	69,731	107,160	96,313	38,783	55,426
Ukraine.....	16,023	31,855	33,785	9,539	7,786
Others	28,536	41,395	36,563	27,021	34,233
Total	282,907	340,960	272,208	169,700	218,312
Total Market Volume	17,929,641	18,145,523	15,824,567	16,293,333	16,794,224

Note: The total market volume represents the sum of the sales volumes of 27 EU countries and 3 EFTA countries. (Passenger Cars + Light Commercial Vehicles).

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2006	2007	2008	2009	2010
■ NedCar	Carisma.....	72	1	—	—	—
(Netherlands)	Space Star.....	612	32	3	—	—
	Colt	71,348	67,550	48,308	40,058	29,869
PF (Italy)	Pajero iO (Pajero Pinin).....	575	2	—	—	—
	Colt CZC Cabridet.....	6,080	5,275	3,260	1,281	31
■ MMNA (U.S.A)	Galant.....	1,755	3,935	3,320	1,696	789
■ Japan	Chariot Grandis (Space Wagon).....	2	1	—	—	—
	Grandis.....	12,953	10,237	6,212	3,951	3,641
	RVR (Space Runner).....	2	—	—	—	—
	RVR (ASX)	—	—	—	—	47,315
	i.....	—	382	145	6	—
	i-MiEV	—	—	—	25	1,310
	L300 Delica (L300)	1,932	2,141	1,924	622	19
	Mirage (Colt)	3	—	—	—	—
	Lancer.....	67,397	88,969	90,191	50,003	44,450
	Lancer Wagon.....	9,383	7,647	3,636	113	—
	Outlander	23,116	69,493	57,083	35,516	41,962
	Pajero.....	23,801	29,932	19,504	11,234	14,111
	Challenger (Pajero Sport).....	12,858	9,132	7,253	3,437	4,942
■ MMTh (Thailand)	Triton (L200).....	50,444	45,761	31,369	21,758	29,673
Total		282,333	340,490	272,208	169,700	218,312
Total Market Volume		17,929,641	18,145,523	15,824,567	16,293,333	16,794,224

■ MMC and Consolidated Subsidiaries

Note: () in the model column indicates the local name of each model.

The total market volume represents the sum of the sales volumes of 27 EU countries and 3 EFTA countries. (Passenger Cars + Light Commercial Vehicles).

Russian Federation

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2006	2007	2008	2009	2010
■ NedCar (Netherlands)	Colt	3,691	4,647	2,110	307	267
■ MMNA (U.S.A)	Galant	1,516	3,386	2,042	836	277
■ MMTh (Thailand)	Triton (L200)	1,824	7,201	6,630	2,944	4,841
■ Japan	Grandis	1,054	1,197	710	207	155
	Pajero Sport	4,268	5,687	5,499	3,204	4,157
	Outlander	5,920	20,281	20,715	9,966	16,349
	RVR (ASX)	—	—	—	—	10,426
	Lancer	45,249	53,055	48,779	18,462	15,057
	Lancer Wagon	2,992	3,488	2,208	12	—
	Pajero	3,217	8,218	7,620	2,845	3,897
Total		69,731	107,160	96,313	38,783	55,426

■ MMC and Consolidated Subsidiaries

Note: () in the model column indicates the local name of each model.

Ukraine

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2006	2007	2008	2009	2010
■ NedCar (Netherlands)	Colt	1,615	2,347	2,564	344	158
■ MMNA (U.S.A)	Galant	211	443	1,235	561	457
■ MMTh (Thailand)	Triton (L200)	75	490	1,552	693	384
■ Japan	Grandis	1,500	1,456	1,490	305	111
	Pajero Sport	1,498	1,965	1,592	14	721
	Outlander	2,798	7,633	9,186	3,001	1,708
	RVR (ASX)	—	—	—	—	1,215
	Lancer	7,429	16,336	13,644	4,103	2,646
	Lancer Wagon	264	87	40	—	—
	Pajero	633	1,103	2,482	518	386
Total		16,023	31,855	33,785	9,539	7,786

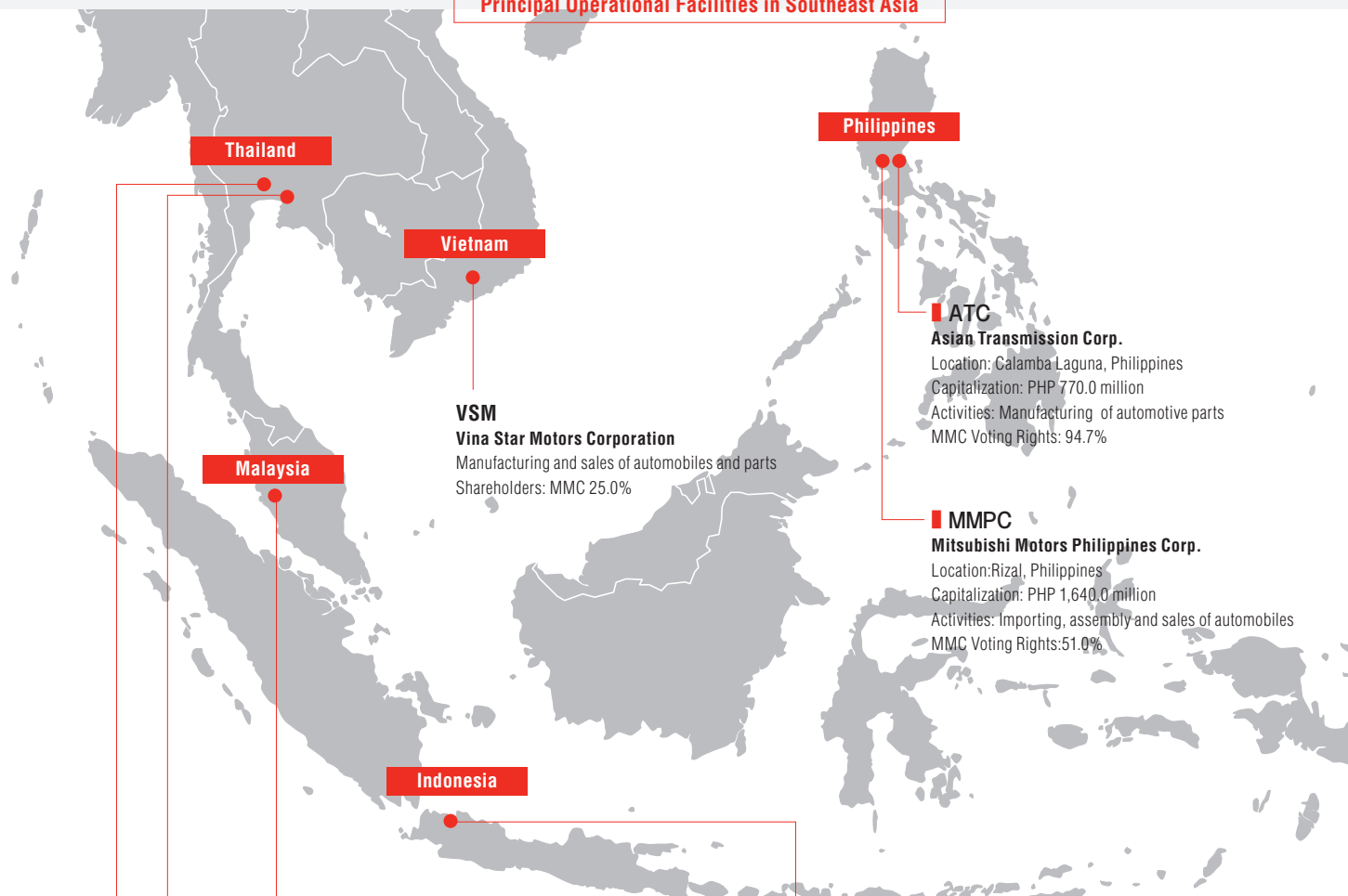
■ MMC and Consolidated Subsidiaries

Note: () in the model column indicates the local name of each model.

Activities by Region

Asia, ASEAN and Other Regions

Principal Operational Facilities in Southeast Asia



Thailand

MEC

MMTh Engine Co., Ltd.

Location: Cholburi, Thailand

Capitalization: THB 20.0 million

Activities: Manufacture of automobile engines

MMC Voting Rights: 100.0%

MMTh

Mitsubishi Motors (Thailand) Co., Ltd.

Location: Phatumthani, Thailand

Capitalization: THB 7,000.0 million

Activities: Importing, assembly and sales of automobiles and parts

MMC Voting Rights: 100.0%

Vietnam

VSM

Vina Star Motors Corporation

Manufacturing and sales of automobiles and parts

Shareholders: MMC 25.0%

Malaysia

MMM

Mitsubishi Motors Malaysia Sdn. Bhd.

Vehicle sales

Shareholders: MMC 0.0%, MC 52.0%

PROTON

PROTON Holdings Berhad Sdn. Bhd.

Vehicle production

Shareholders: MMC 0.0%

Indonesia

KTB

P.T. Krama Yudha Tiga Berlian Motors

Distributor

Shareholders: MMC 2.0%, MCAH * 40.0%

* MC Automobile Holding Asia B.V.

MKM

P.T. Mitsubishi Krama Yudha Motors and Manufacturing

Manufacture of automotive parts

Shareholders: MMC 0.0%, MC 32.3%

Philippines

ATC

Asian Transmission Corp.

Location: Calamba Laguna, Philippines

Capitalization: PHP 770.0 million

Activities: Manufacturing of automotive parts

MMC Voting Rights: 94.7%

MMPC

Mitsubishi Motors Philippines Corp.

Location: Rizal, Philippines

Capitalization: PHP 1,640.0 million

Activities: Importing, assembly and sales of automobiles

MMC Voting Rights: 51.0%

Production Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	2006	2007	2008	2009	2010
■ MMTh (Thailand).....	152,842	165,853	156,647	129,463	199,760
■ MMPC (Philippines).....	8,552	10,613	8,687	10,628	14,281
KKM/KRM (Indonesia).....	15,572	25,299	28,693	24,744	43,992
PROTON (Malaysia).....	39,809	48,362	2,666	1,562	393
CMC (Taiwan).....	36,802	45,031	27,620	45,135	46,772
SEM (China).....	52,858	51,423	41,773	108,168	113,372
CFA (China).....	—	520	3,044	2,716	2,108
HHMC (China).....	10,220	6,849	5,302	5,126	1,083
BBDC (China).....	5,882	1,588	—	—	—
HML (India).....	2,437	2,616	1,435	585	450
Total	324,974	358,154	275,867	328,127	422,211

■ MMC and Consolidated Subsidiaries

KKM: P.T. Krama Yudha Kesuma Motors

KRM: P.T. Krama Yudha Ratu Motors

PROTON: PROTON Holdings Berhad

CMC: China Motor Co., Ltd.

SEM: South East (Fujian) Motor Co., Ltd.

CFA: GAC Changfeng Motor Co., Ltd.

HHMC: Harbin Hafei Motor Co., Ltd.

BBDC: Beijing Benz-DaimlerChrysler Automotive Co., Ltd.

HML: Hindustan Motors Limited

Note: Production volume indicates number of vehicles produced locally using parts shipped by MMC from Japan for assembly overseas (excludes knockdown production).

Sales Volume by Country

(Unit: Vehicles)

Country/Area	2006	2007	2008	2009	2010
Thailand.....	26,003	26,887	19,231	23,397	47,513
Philippines.....	12,485	14,878	18,018	24,973	32,922
Indonesia.....	23,007	33,826	38,870	36,127	59,081
Malaysia (Conventional counting).....	59,999	67,689	13,051	11,326	17,336
Malaysia (New counting).....	—	—	—	—	12,204*
Pakistan.....	2,148	4,204	337	71	65
Taiwan (Conventional counting).....	40,194	39,380	31,350	42,515	46,566
Taiwan (New counting).....	—	—	—	—	36,269*
China (Conventional counting).....	89,501	93,700	87,150	143,030	167,989
China (New counting).....	—	—	—	—	65,001*
Hong Kong.....	536	627	535	373	398
Republic of Korea.....	—	—	146	621	410
India.....	3,479	4,139	3,768	2,478	3,174
Sri Lanka.....	734	2,056	712	236	543
Bangladesh.....	624	1,015	784	1,170	1,800
Vietnam.....	2,410	1,130	2,534	2,202	2,333
Singapore.....	9,716	8,215	5,426	2,200	754
Brunei Darussalam.....	954	920	985	878	985
Cambodia.....	—	125	206	158	203
Laos.....	—	100	161	139	203
Bhutan.....	—	—	—	—	19
Nepal.....	—	—	—	—	30
Total	271,790	298,891	223,264	291,894	382,324
Total (New counting)					263,907*

*: The new method of counting the number of units sold (the retail sales volume) was adopted, effective FY2011: Conventionally, the sales volume included products designed by MMC which were sold under other companies' brands and MMC earned royalty income on, but under the new counting method, only MMC branded products are counted in the sales volume.

Thailand

Production Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2006	2007	2008	2009	2010
■ MMTh (Thailand)	L200 Strada.....	26,901	6,257	—	—	—
	Triton.....	121,687	155,027	135,443	87,008	135,895
	Lancer.....	3,165	2,693	4,055	3,396	6,802
	Grandis (Space Wagon).....	1,089	1,865	2,084	1,880	1,774
	Pajero Sport.....	—	11	15,065	37,179	55,289
Total		152,842	165,853	156,647	129,463	199,760

■ MMC and Consolidated Subsidiaries

Note: () in the model column indicates the local name of each model.

Production volume indicates the number of finished vehicles produced locally by using parts shipped by MMC from Japan for assembly overseas (excludes knockdown production).

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2006	2007	2008	2009	2010
■ MMTh (Thailand)	L200 Strada.....	14	—	—	—	—
	Triton.....	22,289	23,721	12,507	10,659	26,779
	Lancer.....	2,415	1,776	2,242	2,447	7,025
	Grandis (Space Wagon).....	1,282	1,386	1,413	1,306	1,247
	Pajero Sport.....	—	—	3,045	7,280	12,462
■ Japan	i.....	—	4	—	—	—
	Lancer.....	—	—	—	1,702	—
	Pajero.....	3	—	24	3	—
Total		26,003	26,887	19,231	23,397	47,513
Total Market Volume		627,903	628,564	543,321	589,337	847,173

■ MMC and Consolidated Subsidiaries

Note: () in the model column indicates the local name of each model.

Philippines

Production Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2006	2007	2008	2009	2010
■ MMPC (Philippines)	Adventure.....	4,560	6,033	4,570	5,986	7,390
	L300 Delica.....	3,992	4,580	4,117	4,642	6,891
Total		8,552	10,613	8,687	10,628	14,281

■ MMC and Consolidated Subsidiaries

Note: Production volume indicates the number of finished vehicles produced locally by using parts shipped by MMC from Japan for assembly overseas (excludes knockdown production).

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2006	2007	2008	2009	2010
■ MMPC (Philippines)	Adventure.....	5,183	5,328	5,083	5,738	7,039
	L300 Delica.....	4,065	4,297	4,244	4,310	6,288
■ Japan	Outlander.....	—	359	448	95	2
	RVR (ASX).....	—	—	—	—	421
	Airtrek Sport Gear (Outlander).....	5	3	—	—	—
	Lancer (Lancer EX).....	—	—	557	417	1,013
	Pajero.....	411	535	410	75	259
	Challenger (Montero Sport).....	91	14	—	—	—
	Eclipse.....	7	13	4	6	3
■ MMNA (U.S.A)	Endeavor.....	—	33	19	4	—
	Lancer.....	959	1,006	1,094	1,200	1,183
■ MMTh (Thailand)	Grandis.....	89	70	136	102	72
	L200 Strada.....	330	28	—	—	—
	Triton (Strada).....	1,246	2,395	2,545	2,986	3,963
	Pajero Sport.....	—	—	2,795	9,612	12,393
CMC (Taiwan)	Delica Space Gear.....	47	19	—	—	—
	Galant.....	52	65	9	79	23
	Fuzion.....	—	713	674	349	263
Total		12,485	14,878	18,018	24,973	32,922
Total Market Volume		101,093	118,032	121,444	139,768	163,016

■ MMC and Consolidated Subsidiaries

Note: () in the model column indicates the local name of each model.

Indonesia

Production Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2006	2007	2008	2009	2010
KRM (Indonesia)	Colt T120SS.....	5,372	10,944	12,201	9,744	19,392
	Colt L300	10,200	14,355	16,492	15,000	24,600
Total		15,572	25,299	28,693	24,744	43,992

Note: Production volume indicates the number of finished vehicles produced locally by using parts shipped by MMC from Japan for assembly overseas (excludes knockdown production).

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2006	2007	2008	2009	2010
KRM (Indonesia)	Colt T120SS.....	6,320	11,009	12,271	9,720	18,568
	Colt L300	10,477	14,460	16,814	14,884	22,658
MMTh (Thailand)	L200 Strada.....	4,557	5,573	296	—	—
	Lancer.....	353	106	58	21	56
	Grandis (Space Wagon)	665	351	728	214	245
	Triton.....	1	1,504	7,964	4,615	6,501
	Pajero Sport.....	—	—	—	6,299	10,780
Japan	Lancer.....	—	—	41	95	72
	Pajero.....	—	—	37	10	8
OEM Supplied by SUZUKI	Maven.....	632	821	514	269	191
	Others.....	2	2	—	—	2
Total		23,007	33,826	38,870	36,127	59,081
Total Market Volume		283,260	420,901	489,191	488,010	688,968

■ MMC and Consolidated Subsidiaries

Note: () in the model column indicates the local name of each model.

Others refers to models produced in Japan which are not listed in the above table.

Malaysia

Iswara / Satria / Putra / Arena / Wira / Waja / Juara /

Production Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2006	2007	2008	2009	2010
PROTON (Malaysia)	★ Inspira and others* ¹	39,809	48,362	2,666	1,562	393
Total		39,809	48,362	2,666	1,562	393

★ Non-Mitsubishi brand vehicles

Note: Production volume indicates the number of finished vehicles produced locally by using parts shipped by MMC from Japan for assembly overseas (excludes knockdown production).

*1: Inspira / Iswara / Satria / Putra / Arena / Wira / Waja / Juara / Perdana

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2006	2007	2008	2009	2010
PROTON (Malaysia)	★ Inspira and others* ¹	57,066	62,999	5,795	2,887	5,132
MMTh (Thailand)	Grandis (Space Wagon)	—	—	660	616	750
	Triton.....	—	—	5,284	5,844	8,025
	Pajero Sport.....	—	—	—	694	1,567
Japan	RVR (ASX)	—	—	—	—	475
	Lancer.....	—	—	1,312	1,279	1,348
	Pajero.....	—	—	—	—	39
	Others.....	2,933	4,690	—	6	—
Total		59,999	67,689	13,051	11,326	17,336
Tota (New counting)						12,204* ²
Total Market Volume		454,734	495,846	517,421	547,785	598,776

■ MMC and Consolidated Subsidiaries

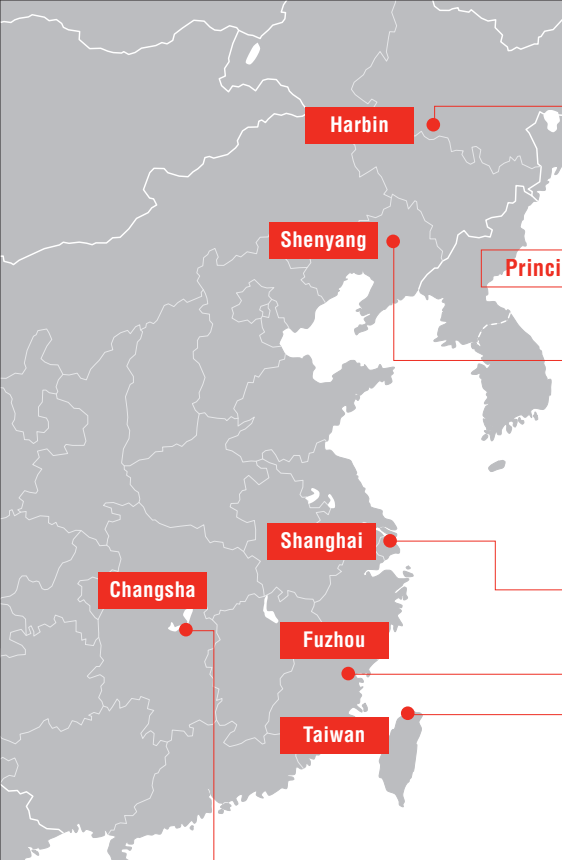
★ Non-Mitsubishi brand vehicles

Note: () in the model column indicates the local name of each model.

Others refers to models produced in Japan which are not listed in the above table.

*1: Inspira / Iswara / Satria / Putra / Arena / Wira / Waja / Juara / Perdana

*2: The new method of counting the number of units sold (the retail sales volume) was adopted, effective FY2011: Conventionally, the sales volume included products designed by MMC which were sold under other companies' brands and MMC earned royalty income on, but under the new counting method, only MMC branded products are counted in the sales volume.



Principal Operational Facilities in China

DAE

Harbin Dongan Automotive Engine Manufacturing Co., Ltd.

Capitalization: CNY 500 million
Activities: Manufacturing and sales of engines (1300 — 2000cc) and transmissions
Shareholders: MMC 15.3%, MC 5.7%

SAME

Shenyang Aerospace Mitsubishi Motors Engine Manufacturing Co., Ltd

Capitalization: CNY 738 million
Activities: Manufacturing and sales of engines (1300cc — 2400cc)
Shareholders: MMC 25.0%, MC 9.3%

MMCh

Mitsubishi Motors (China) Co., Ltd.

Capitalization: 30 million RMB
Activities: Research and investigation and quality control about automobile Purchasing and procurement of automobile parts
MMC Voting Rights: 100.0%

SEM

South East (Fujian) Motor Co., Ltd.

Capitalization: USD 138 million
Activities: Production and sales of Galant, Lancer, etc.
Shareholders: MMC 25.0%

CFA

GAC Changfeng Motor Co., Ltd.

Capitalization: CNY 521 million
Activities: Production and sales of Pajero
Shareholders: MMC 14.59%

CMC

China Motor Co., Ltd

Capitalization: TWD 13.9 billion
Activities: Production and sales of Colt Plus, Lancer, Galant Grunder, Zinger, etc.
Shareholders: MMC 14.0%, MC 4.8%

MC: Mitsubishi Corporation

(As of March 31, 2011)

China

Production Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2006	2007	2008	2009	2010
SEM (China)	★ Freeca.....	1,911	1,650	721	503	484
	★ Delica	8,619	13,068	4,474	3,824	5,367
	Lancer	29,486	27,281	32,491	97,235	95,619
	Chariot Grandis (Soveran *1)	959	2,885	—	—	—
	Galant.....	9,180	5,281	2,705	4,081	1,718
	★ Veryca	2,703	1,258	—	—	8,498
	Zinger	—	—	1,382	2,525	1,686
CFA (China)	★ Pajero iO (Feiton)	—	520	3,044	2,716	2,108
HHMC (China)*2	★ Mirage Dingo (Saima)	10,220	6,849	5,302	5,126	1,083
BBDC (China)*3	Airtrek Sport Gear (Outlander)	5,882	1,588	—	—	—
Total		68,960	60,380	50,119	116,010	116,563

★ Non-Mitsubishi brand vehicles

Note: Production volume indicates number of vehicles produced locally using parts shipped by MMC from Japan for assembly overseas (excludes knockdown production).

() in the model column indicates the local name of each model.

*1: Switched to the Mitsubishi brand from September 2006

*2: Vehicle production contract with HHMC (China) was terminated in 2010.

*3: Partnership agreement with BBDC (China) was terminated in 2007.

The sales volume by model in China is shown on the following page.

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2006	2007	2008	2009	2010
CFA (China)	★ Pajero (Liebao).....	13,754	15,891	10,809	16,332	20,232
	Pajero.....	3,937	7,138	8,515	8,381	9,259
	★ Pajero iO (Feiton).....	1,598	1,533	2,965	2,889	2,375
SEM (China)	★ Freeca.....	2,500	1,701	1,128	652	490
	★ Delica.....	7,088	5,645	4,155	4,352	5,264
	Lancer (Lancer EX).....	30,702	27,710	34,605	21,277	26,593
	★ V3.....	—	—	—	62,736	70,121
	Zinger.....	—	—	543	2,830	1,723
	★ Veryca.....	3,096	1,348	816	20	3,214
	Chariot Grandis (Soveran * ¹).....	797	2,773	1,187	28	—
	Galant.....	5,683	8,690	3,962	3,747	1,878
HHMC (China)	★ Mirage Dingo (Saima).....	11,175	7,304	5,473	5,383	1,292
BBDC (China)	Airtrek Sport Gear (Outlander).....	5,047	2,427	—	—	—
	Challenger (Pajero Sport).....	—	3	—	—	—
■ Japan	Grandis.....	2,945	2,923	1,326	1,295	905
	RVR (ASX).....	—	—	—	—	6,796
	Lancer (Lancer EX).....	—	—	111	236	26
	Lancer Evolution.....	143	173	148	140	84
	Outlander (Outlander EX).....	1,036	8,198	9,893	10,156	12,236
	Pajero.....	—	243	1,453	2,366	5,461
■ MMNA (U.S.)	Eclipse.....	—	—	—	210	40
	Others.....	—	—	61	—	—
Total		89,501	93,700	87,150	143,030	167,989
Total (New counting).....						65,001* ²

■ MMC and Consolidated Subsidiaries / ★ Non-Mitsubishi brand vehicles / Note: () in the model column indicates the local name of each model. / "Others" refers to models produced in Japan which are not listed in the above table. / *¹: Switched to the Mitsubishi brand from September 2006 / *²: The new method of counting the number of units sold (the retail sales volume) was adopted, effective FY2011: Conventionally, the sales volume included products designed by MMC which were sold under other companies' brands and MMC earned royalty income on, but under the new counting method, only MMC branded products are counted in the sales volume.

Taiwan

Production Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2006	2007	2008	2009	2010
CMC (Taiwan)	Freeca / Zinger.....	4,791	6,682	2,133	4,049	4,902
	Galant.....	2,234	1,610	767	844	615
	★ Veryca.....	11,954	10,015	7,577	11,866	10,259
	Lancer.....	6,257	3,846	3,775	8,168	8,185
	Delica Space Gear.....	1,160	1,115	—	—	—
	Delica Truck.....	2,312	1,902	1,778	2,501	3,919
	Delica.....	1,858	4,438	1,286	1,649	1,946
	Chariot Grandis (Savrin).....	5,660	3,663	519	1,371	1,455
	Colt Plus.....	576	11,072	4,385	9,000	8,575
	Outlander.....	—	688	5,400	5,687	6,916
Total		36,802	45,031	27,620	45,135	46,772

★ Non-Mitsubishi brand vehicles / Note: () in the model column indicates the local name of each model. / Production volume indicates the number of finished vehicles produced locally by using parts shipped by MMC from Japan for assembly overseas (excludes knockdown production).

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2006	2007	2008	2009	2010
CMC (Taiwan)	Lancer.....	8,195	3,093	4,587	7,942	8,057
	Galant.....	2,211	1,681	939	720	672
	Chariot Grandis (Savrin).....	6,677	3,870	1,014	1,373	1,505
	Freeca.....	3,315	4,405	51	—	—
	Zinger.....	2,758	1,828	2,153	3,502	4,564
	Delica Space Gear.....	1,282	1,045	240	—	—
	Delica / Delica Truck.....	4,083	3,749	3,307	3,982	5,916
	★ Veryca.....	11,103	9,510	7,479	10,866	10,297
	Colt Plus.....	161	9,813	5,806	8,573	8,566
■ Japan	Lancer Evolution.....	8	—	—	—	—
	Outlander.....	350	339	5,735	5,541	6,989
	Pajero.....	48	46	36	15	—
	Others.....	3	1	3	1	—
Total		40,194	39,380	31,350	42,515	46,566
Total (New counting).....						36,269*
Total Market Volume		318,650	293,222	201,229	291,811	347,817

■ MMC and Consolidated Subsidiaries / ★ Non-Mitsubishi brand vehicles / Note: () in the model column indicates the local name of each model. / "Others" refers to models produced in Japan which are not listed in the above table. / * The new method of counting the number of units sold (the retail sales volume) was adopted, effective FY2011: Conventionally, the sales volume included products designed by MMC which were sold under other companies' brands and MMC earned royalty income on, but under the new counting method, only MMC branded products are counted in the sales volume.

Oceania

Production Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2006	2007	2008	2009	2010
■ MMAL (Australia)	380	10,560	10,230	91	—	—
Total		10,560	10,230	91	—	—

■ MMC and Consolidated Subsidiaries

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2006	2007	2008	2009	2010
■ MMAL (Australia)	380	13,243	10,099	1,520	7	—
	Diamante (Magna / Verada)	359	1	—	—	—
■ Japan	Galant	268	2	—	—	—
	Grandis	609	686	471	221	137
	Colt	3,609	4,317	4,468	1,877	1,544
	RVR (ASX)	—	—	—	—	4,253
	i	94	141	119	34	11
	i-MiEV	—	—	—	2	116
	Delica Space Gear (Star Wagon)	55	—	—	—	—
	L300 Delica (Express)	3,499	4,413	3,223	2,298	1,635
	Lancer / Mirage / Libero	18,000	19,436	20,045	23,257	22,811
	Outlander	6,806	9,254	8,793	8,827	9,538
	Pajero	5,503	6,928	5,255	6,088	6,949
	Challenger (Montero Sport)	372	10	—	—	—
■ MMTh (Thailand)	Triton	11,010	17,320	18,065	18,534	18,278
	Pajero Sport	—	—	—	824	2,431
	Others	110	582	24	1	—
Total		63,548	73,189	61,983	61,970	67,703

■ MMC and Consolidated Subsidiaries / Note: Figures in Oceania refer to the sum of those in Australia and New Zealand. / () in the model column indicates the local name of each model. / "Others" refers to models produced in Japan which are not listed in the above table.

Middle East & Africa

Production Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2006	2007	2008	2009	2010
MBSA (South Africa)	L200 Strada / Triton	8,594	7,799	2,172	1,452	1,703
SLM (Tunisia)	L200 Strada (L200)	1,488	2,164	1,943	2,446	2,524
Total		10,082	9,963	4,115	3,898	4,227

MBSA: Mercedes-Benz South Africa (Pty) Ltd. / SLM: Societe Le Moteur S.A. / Note: Production volume indicates number of vehicles produced locally using parts shipped by MMC from Japan for assembly overseas (excludes knockdown production).

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2006	2007	2008	2009	2010
■ Japan	Galant / Legnum	1,313	80	32	6	5
	Grandis	1,406	1,154	760	579	375
	Airtrek Sport Gear (Outlander)	2,400	4,617	3,567	3,022	2,174
	RVR (ASX)	—	—	—	—	505
	Lancer Cedia	61,880	60,095	40,123	34,373	28,687
	L300 Delica	3,105	3,757	3,642	2,469	3,498
	Lancer / Mirage	13	9,599	10,285	8,924	4,967
	i-MiEV	—	—	—	—	10
	Pajero	17,954	33,043	25,844	18,188	18,266
	Challenger	3,482	4,396	3,989	3,296	4,057
■ MMNA (U.S.A.)	Galant	1,638	4,539	4,345	3,095	4,513
	Eclipse Spyder	—	—	71	247	255
■ MMTh (Thailand)	L200 Strada / Triton	40,516	49,763	44,270	34,491	26,722
■ MMAL (Australia)	Magna / Verada	387	21	—	—	—
■ NedCar (Netherlands)	Colt	—	—	34	16	47
Total		134,094	171,064	136,962	108,706	94,081

■ MMC and Consolidated Subsidiaries / Note: () in the model column indicates the local name of each model.

Central & South America

Production Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2006	2007	2008	2009	2010
MMCB (Brazil)	L200 Strada (L200)	9,540	13,290	13,200	9,900	11,130
	Pajero iO (Pajero TR4)	6,060	9,300	8,280	10,440	10,110
	Challenger (Pajero Sport)	5,370	6,120	4,470	4,560	2,640
	Triton (L200 Triton)	—	4,500	9,420	10,530	12,090
Total		20,970	33,210	35,370	35,430	35,970

MMCB: MMC Automotores do Brasil Ltda.

Note: () in the model column indicates the local name of each model.

Sales Volume by Model

(Unit: Vehicles)

Production Facility / Assembler	Model	2006	2007	2008	2009	2010
■ Japan	Galant	73	—	8	—	—
	Chariot Grandis	13	7	7	3	—
	Pajero iO	16	1	—	—	—
	Grandis	410	354	185	25	10
	Airtrek Sport Gear (Outlander)	2,699	5,266	8,280	6,764	7,183
	RVR (ASX)	—	—	—	—	5,362
	Delica Space Gear (L400)	2	1	—	—	—
	Delica (L300)	4,345	3,964	3,136	2,392	3,191
	Lancer	12,807	13,816	14,341	11,767	12,799
	Pajero (Montero)	8,320	11,865	6,501	3,855	3,747
■ MMTh (Thailand)	Challenger (Montero Sport / Nativia)	4,496	4,726	3,246	4,069	5,677
	Triton (L200 Triton)	11,312	14,897	11,428	8,281	11,102
■ MMNA (U.S.A.)	Galant	—	—	128	95	24
	Eclipse / Eclipse Spyder	—	—	206	174	103
	Endeavor	—	—	291	284	275
MMCB (Brazil)	L200 Strada (L200)	10,681	12,334	12,667	10,621	10,533
	Pajero iO (Pajero TR4)	5,912	8,024	9,316	8,483	11,466
	Challenger (Pajero Sport)	4,436	6,056	4,495	3,790	3,410
	Triton (L200 Triton)	—	2,390	9,684	8,851	10,266
	Others	163	1,638	40	16	—
Total		65,685	85,339	83,959	69,470	85,148

■ MMC and Consolidated Subsidiaries

Note: () in the model column indicates the local name of each model.

"Others" refers to models produced in Japan which are not listed in the above table.

Puerto Rico included in the category of Central and South America, effective from FY2008.

Brazil

Sales Volume by Model

(Unit: Vehicles)


Production Facility / Assembler	Model	2006	2007	2008	2009	2010
■ Japan	Grandis	206	164	67	4	5
	Outlander	—	1,061	2,068	2,480	3,218
	RVR (ASX)	—	—	—	—	2,360
	Lancer	—	14	2	5	58
	Airtrek Sport Gear (Outlander)	1,134	2,055	1,240	31	1
	Pajero	2,062	2,601	3,218	2,033	2,105
■ MMTh (Thailand)	Pajero Sport (Pajero Dakar)	—	—	—	1,659	2,954
■ MMNA (U.S.A.)	Eclipse / Eclipse Spyder	54	141	75	33	6
MMCB (Brazil)	L200 Strada (L200)	10,681	12,334	12,667	10,621	10,533
	Pajero iO (Pajero TR4)	5,912	8,024	9,316	8,483	11,466
	Challenger (Pajero Sport)	4,436	6,056	4,495	3,790	3,410
	Triton (L200 Triton)	—	2,390	9,684	8,851	10,266
Total		24,499	34,828	42,830	37,990	46,382

■ MMC and Consolidated Subsidiaries

() in the model column indicates the local name of each model.

Members of the Board and Executive Officers

As of July 1, 2011

■ Members of the Board				
 <p>Takashi Nishioka * Chairman of the Board</p>	 <p>Osamu Masuko * President</p>	 <p>Hiizu Ichikawa * Executive Vice President Corporate Planning & Finance</p>	 <p>Hiroshi Harunari * Executive Vice President Head Officer of the Headquarters Overseas Operations Group Headquarters A Corporate General Manager of Overseas Business Management Office In Charge of Overseas Operations Group Headquarters B In Charge of Global After Sales Group Headquarters</p>	 <p>Gayu Uesugi* * Executive Vice President Head Officer of the Headquarters Product Projects & Strategy Group Headquarters</p>
 <p>Tetsuro Aikawa Managing Director Head Officer of the Headquarters Production Group Headquarters</p>	 <p>Shuichi Aoto Managing Director Chief Business Ethics Officer Head Officer of the Headquarters CSR, Corporate Affairs, Controlling & Accounting Group Headquarters</p>	 <p>Seiichi Ohta Managing Director Head Officer of the Headquarters Domestic Sales Group Headquarters</p>		
 <p>Ryugo Nakao Director Head Officer of the Headquarters Development Group Headquarters In Charge of Procurement</p>	 <p>Takitaro Fukuda Director Head Officer of the Headquarters Quality Affairs Group Headquarters</p>	 <p>Mikio Sasaki Director (Non-Executive Director)</p>	 <p>Hidetoshi Yajima Director (Non-Executive Director)</p>	* Representative Director
■ Statutory Auditors				
<p>Shuzo Muramoto Statutory Auditor (Full-time)</p>	<p>Hideo Kimura Statutory Auditor (Full-time)</p>	<p>Shigemitsu Miki Statutory Auditor (Outside Statutory Auditor)</p>	<p>Yukio Okamoto Statutory Auditor (Outside Statutory Auditor)</p>	<p>Yujiro Kawamoto Statutory Auditor (Outside Statutory Auditor)</p>
■ Executive Officers				
<p>Yutaka Tabata Senior Executive Officer Corporate General Manager of Finance Office General Manager of Financial Planning Department</p>	<p>Masao Omichi Senior Executive Officer Chief Environmental Strategy Officer Corporate General Manager of CSR Promotion Office and Assistant to President</p>	<p>Hiroshi Noda Senior Executive Officer Corporate General Manager of Controlling & Accounting Office</p>	<p>Yoshikazu Nakamura Senior Executive Officer Corporate General Manager of EV Business Office</p>	<p>Toshihiko Hattori Senior Executive Officer Head Officer of the Headquarters Global After Sales Group Headquarters</p>
<p>Shinichi Kurihara Senior Executive Officer COO-NMKV Co., Ltd.</p>	<p>Masahide Konishi Senior Executive Officer Chairman-Mitsubishi Motor Sales (China) Co., Ltd.</p>	<p>Yoshihiro Kuroi Executive Officer Corporate General Manager of Corporate Planning Office</p>	<p>Tomoharu Ikeda Executive Officer Corporate General Manager of Corporate Affairs Office</p>	<p>Kanenori Okamoto Executive Officer Product Executive (A&B-Seg and C&D-Seg)</p>
<p>Jo Tsuji Executive Officer Head Officer of the Headquarters Procurement Group Headquarters</p>	<p>Yasuo Ohya Executive Officer Plant General Manager of Nagoya Plant</p>	<p>Hideo Yokoi Executive Officer Plant General Manager of Mizushima Plant</p>	<p>Michiro Imai Executive Officer Corporate General Manager of North Asia Office</p>	<p>Daisuke Tatsumi Executive Officer General Manager of China Production Project Team, North Asia Office</p>
<p>Fumio Kuwayama Executive Officer Head Officer of the Headquarters Overseas Operations Group Headquarters B Corporate General Manager of North America Office</p>	<p>Masahiko Ueki Executive Officer Corporate General Manager of Asia & ASEAN Office</p>	<p>Yoichi Yokozawa Executive Officer President & CEO-Mitsubishi Motors North America Inc.</p>	<p>Akinori Nakanishi Executive Officer President-Mitsubishi Motors Europe B.V.</p>	<p>Tetsuro Miki Executive Officer Chairman of the Board and CEO- Netherlands Car B.V.</p>
<p>Nobuyuki Murahashi Executive Officer President-Mitsubishi Motors (Thailand) Co., Ltd.</p>	<p>Takeshi Ando Executive Officer Executive Vice President- Mitsubishi Motors (Thailand) Co., Ltd.</p>			

Company History

Mitsubishi Motors Corporation (MMC) was established as a wholly-owned subsidiary of Mitsubishi Heavy Industries, Ltd. (MHI) on April 22, 1970. MMC began operating on June 1, 1970 when MHI's automotive division was formally transferred to it.

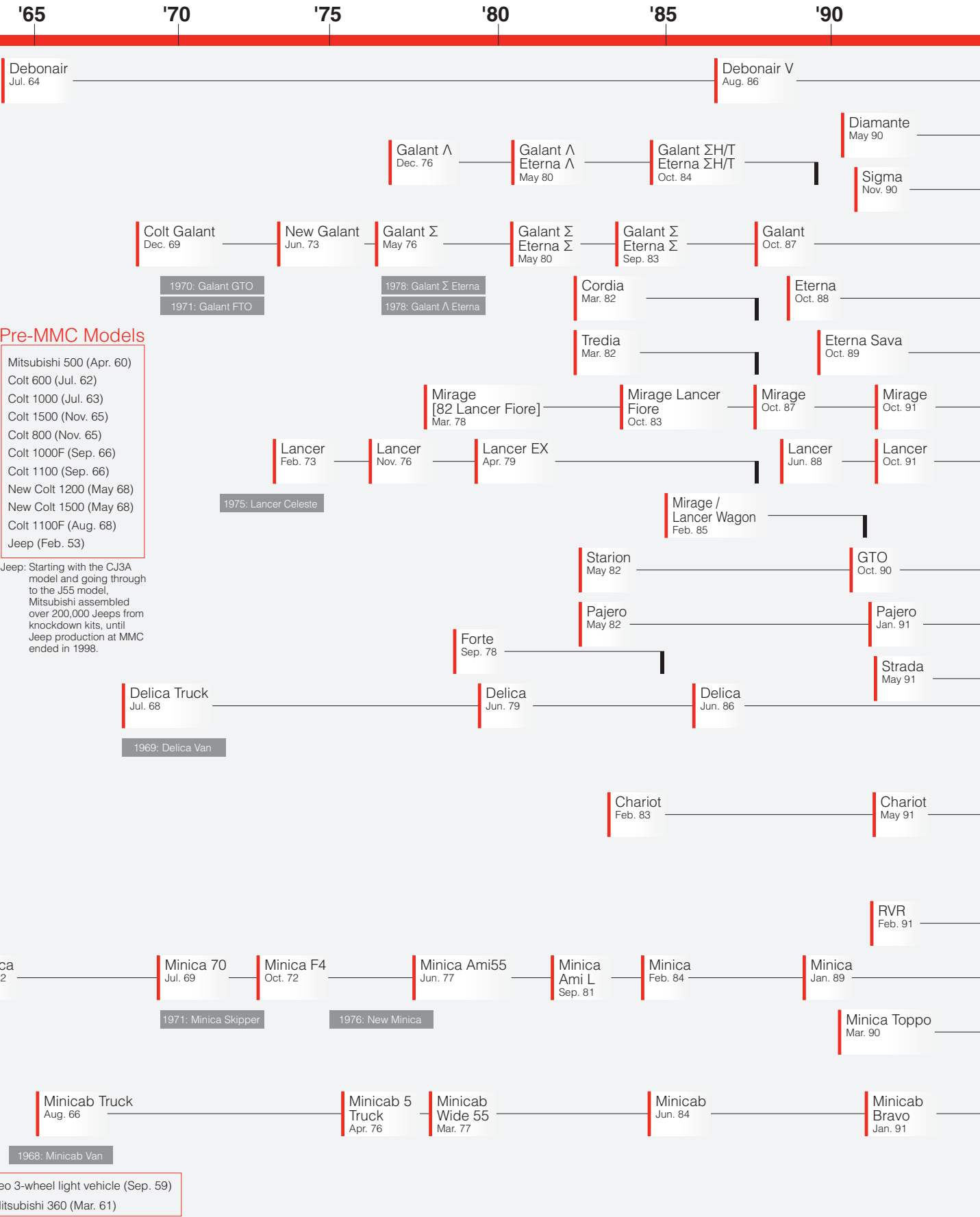
Year	Chairmen & Presidents	Major Milestones
1970	Jan. 31 Yuji Sato [P:MMSC] Apr. 22 Yuji Sato [P:MMC]	Apr. Mitsubishi Motors Corporation incorporated as wholly-owned subsidiary of MHI. Jun. MMC started business taking over MHI motor vehicle division operations. MHI's Kyoto Works (certain facilities), Nagoya Motor Vehicle Works, Kawasaki Motor Vehicle Works (renamed "Tokyo Motor Vehicle Works" in the same month) and Mizushima Motor Vehicle Works transferred from MHI to MMC.
1972		Jan. Mitsubishi Rented Car, Inc. established in joint-venture between Mitsubishi Corporation, Mitsubishi Motor Sales Co. (MMSC, established through merger of Mitsubishi Fuso Motors and Shin Mitsubishi Motor Sales Co. in October 1964) and Avis Rent A Car System, Inc. (Renamed "Mitsubishi Auto Lease Co.,Ltd." in October 1984 and "Mitsubishi Auto Credit-Lease Corporation" in July 1988).
1973	May 30 Tomio Kubo [P:MMC]	
1974	Nov. 29 Tomio Kubo [P:MMSC]	
1976	Jan. 15 Tomio Kubo [C:MMSC] Jan. 15 Eiji Yokoyama [P:MMSC]	
1977		Aug. MMC commissioned Nagoya Motor Vehicle Works—Okazaki Plant.
1979	Jun. 29 Tomio Kubo [C:MMC] Jun. 29 Yoshitoshi Sone [P:MMC]	Dec. MMC commissioned Kyoto Works—Shiga Plant.
1980		Oct. MMC and Mitsubishi Corporation jointly established Mitsubishi Motors Australia Ltd. (MMC subsequently acquired all MMAL shares in December 2001, MMAL is currently a consolidated subsidiary of MMC).
1981	Jun. 29 Eiji Yokoyama [C:MMSC] Jun. 29 Masao Suzuki [P:MMSC] Jun. 30 Teruo Tojo [P:MMC]	Dec. MMC and Mitsubishi Corporation jointly established Mitsubishi Motors Sales of America, Inc.
1983	Jun. 29 Masao Suzuki [C:MMSC] Jun. 29 Toshiharu Tanaka [P:MMSC] Jun. 30 Teruo Tojo [C:MMC] Jun. 30 Toyoo Tate [P:MMC]	
1984	Oct. 1 Toshiharu Tanaka [C:MMC]	Oct. MMC took over management of Mitsubishi Motor Sales Co., Ltd. and renamed it "Ryoji Corporation."
1985	Jun. 27 Yoshisada Okano [C:MMC]	Oct. MMC established Diamond-Star Motors Corporation (DSM) in a joint-venture agreement with Chrysler Corporation.
1988		Dec. MMC shares listed on First Section of Tokyo, Osaka and Nagoya stock exchanges.
1989	Jun. 29 Toyoo Tate [C:MMC] Jun. 29 Hirokazu Nakamura [P:MMC]	Mar. MMC shares listed on Kyoto, Hiroshima, Niigata, Fukuoka and Sapporo stock exchanges.
1991		Oct. MMC purchased all Chrysler-owned shares in Diamond-Star Motors (DSM). Nov. MMC acquired 33.3% stock (15% stake held by MMC affiliates included) of Volvo Car B.V. (renamed "Netherlands Car B.V." in January 1992) under terms of shareholders' agreement (signed in August 1991) with the Netherlands Government and Volvo Car Corp. relating to joint-venture production of passenger cars in the Netherlands.
1993		Mar. MMC established Mitsubishi Motor Sales Europe B.V.
1995	Jun. 29 Hirokazu Nakamura [C:MMC] Jun. 29 Nobuhisa Tsukahara [P:MMC]	Jul. DSM renamed "Mitsubishi Motor Manufacturing of America, Inc."
1996	Jun. 27 Takemune Kimura [P:MMC]	Nov. MMC commissioned Tokachi Proving Ground in Hokkaido.
1997	Nov. 27 Takemune Kimura [C:MMC] Nov. 27 Katsuhiko Kawasoe [P:MMC]	
1999		Feb. MMC acquired half of the Dutch government's 16.7% holding in Netherlands Car B.V., bringing its equity interest up to 50% (15% stake held by MMC affiliates included). Jun. Nagoya Motor Vehicle Works, Mizushima Motor Vehicle Works and Tokyo Motor Vehicle Works renamed "Nagoya Plant," "Mizushima Plant" and "Tokyo Plant," respectively. Dec. MMC and AB Volvo signed strategic operational alliance covering trucks and buses.

Year		Chairmen & Presidents	Major Milestones
2000	Nov. 1	Takashi Sonobe [P:MMC]	Jul. MMC signed Master Alliance Agreement with DaimlerChrysler AG covering passenger car operations.
2001			Mar. MMC acquired AB Volvo's 50% stake in Netherlands Car B.V., thereby increasing its equity interest to 100% (15% stake held by MMC affiliates included. Netherlands Car B.V. is currently an MMC subsidiary).
			Apr. MMC replaced AB Volvo with DaimlerChrysler as its strategic alliance partner in truck & bus sector.
2002	Jun. 25	Takashi Sonobe [C:MMC]	Mar. MMC entered agreement with Nissan Motors and JATCO TransTechnology Ltd. (JTT, renamed "JATCO Ltd." in April 2002) to integrate MMC and JTT automatic and CV transmission operations.
	Jun. 25	Rolf Eckrodt [P:MMC]	Apr. MMC spun off AT and CVT operations into a separate company, incorporating them as Diamondmatic Co., Ltd. Following this, MMC transfers its Kyoto Plant-Yagi facilities to Diamondmatic Co., Ltd.
			Jul. MMC exchanged all shares held in Diamondmatic Co., Ltd. with JATCO Ltd., giving MMC an 18% share in JATCO.
			Sep. MMC agreed to spin off its truck and bus operations and subsequently sold shares in the new company to DaimlerChrysler AG.
			Oct. MMC signed agreement with 10 Mitsubishi group firms concerning the spin-off of truck and bus operations and sale of shares in the new company.
			Dec. Mitsubishi Motors Sales Europe B.V. merged with Mitsubishi Motors Europe B.V. (presently a consolidated subsidiary).
2003			Jan. Mitsubishi Motor Sales of America, Inc., Mitsubishi Motor Manufacturing of America, Inc. and one other company merged to form Mitsubishi Motors North America, Inc. (presently a consolidated subsidiary).
			Jan. MMC truck and bus operations are spun off under Japan's corporate separation law and established as Mitsubishi Fuso Truck and Bus Corporation (MFTBC). Accompanying this move, the Truck & Bus Production Office (Kawasaki Plant) was transferred to MFTBC and all shares of Mitsubishi Fuso Truck of America, Inc. were succeeded to by MFTBC.
			Mar. MMC sold a 43% stake in MFTBC to DaimlerChrysler AG and a collective 15% stake to 10 Mitsubishi group firms, leaving it with a shareholding of 42% in MFTBC.
			May MMC moved its head office to 16-4, Konan 2-chome, Minato-ku, Tokyo.
			Jun. MMC renamed Kyoto Plant "Powertrain Plant."
2004	Apr. 30	Yoichiro Okazaki [C,P:MMC]	Mar. MMC sold 22% stake in MFTBC to DaimlerChrysler AG, leaving it with a shareholding of 20% in MFTBC.
	Jun. 29	Hideyasu Tagaya [P:MMC]	
2005	Jan. 28	Takashi Nishioka [C:MMC]	Mar. MMC transferred a 20% stake in MFTBC to DaimlerChrysler AG in Germany, leaving no shareholding in MFTBC.
	Jan. 28	Osamu Masuko [P:MMC]	
2006			Mar. Mitsubishi Corporation and Diamond Lease Co., Ltd. signed a basic agreement to reorganize Mitsubishi Auto Credit-Lease Corporation and Diamond Auto Lease Co., Ltd.
2007			Jan. MMC moved its head office to 33-8, Shiba 5-chome, Minato-ku, Tokyo.
2008			Mar. Car production terminated at Mitsubishi Motors Australia Limited, MMC's manufacturing and marketing subsidiary in Australia.
2010			Apr. The construction of a new plant in Russia was completed under the agreement between MMC and France's PSA Peugeot Citroen.

MMC Mitsubishi Motors Corporation
MMSC Mitsubishi Motors Sales Co., Ltd.
C Chairman
P President

Products Over the Years (Japan)

Passenger Cars

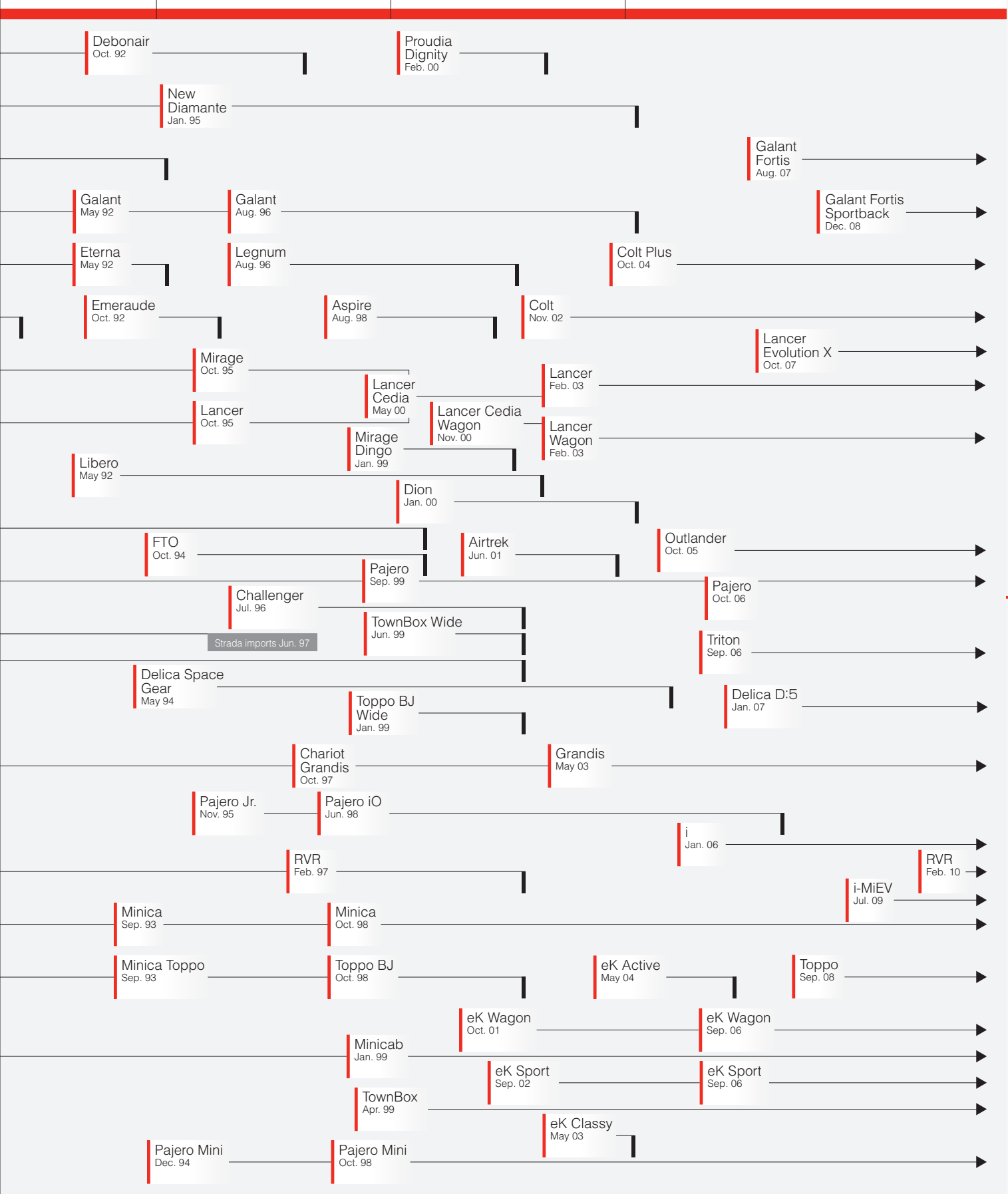


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As of September 1, 2011
 Note: Dates Refer to Launch Date



Products Over the Years (Japan)

Drive@earth



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