Stakeholder Engagement

Basic Approach

Through dialogue with stakeholders that are important for the sustainable growth of the company, Mitsubishi Motors clarifies the responsibilities and issues of the Mitsubishi Motors Group and works on its daily operations while making efforts for improvement.

For example, if a customer points out issues related to quality or defects, we seek to resolve this customer issue in collaboration with sales companies and drive further quality enhancements. In addition, feedback and opinions about product functionality or specifications are shared with relevant divisions and

used to improve product capabilities even further. We make video recordings of this feedback available via our intranet to employees, giving them access to firsthand customer opinions. Particularly important comments and opinions are periodically reported to management.

By strengthening dialogue with stakeholders, we strive to sincerely address society's expectations and face any issues, reflecting this input in our future initiatives.

Dialogue with Stakeholders

| Stakeholders | Policies on Dialogue | Opportunities for Dialogue | Frequency | Reflecting Input in Our Business |
|-------------------------------|--|--|---------------------|--|
| Consumers and customers | Promote activities that better reflect customer input in our products and services. | Customer Contact Center, sales companies, after-sales services | Ongoing | Promoting customer satisfaction activities Improving products and services |
| | | Website, social networks | Ongoing | |
| | | Customer satisfaction surveys | As necessary | |
| | | Events, TV/newspaper/magazine advertis- ing, email magazine | As necessary | |
| Business partners | Engage in communication aimed at coexistence and coprosperity based on mutual trust. | Contact for inquiries, Business Partner Helpline | Ongoing | Building relation- ships aimed at coex- istence and copros- perity based on mutual trust |
| | | Suppliers Meeting, presentations, events, specialized websites | As necessary | |
| | | Participation in industry organizations | As necessary | |
| Shareholders and investors | Disclose business and financial information and results in a timely and appropriate manner. Conduct constructive dialogue aimed at sustainable growth and enhanced corporate value. | IR inquiry contacts | Ongoing | |
| | | Interviews | As necessary | |
| | | Financial results briefings | Four times per year | |
| | | Mid-term business plan briefings | As necessary | |
| | | Individual initiative briefings | As necessary | |
| | | Shareholders' Meeting | Once per year | |
| | | IR websites | Ongoing | |
| | | Events, email magazines | As necessary | |
| | | Integrated report | Once per year | |
| Employees | Engage in bilateral communication to cultivate a sense of teamwork and unity based on relationships of mutual trust and mutual responsibility between labor and management. | Labor management discussions | As necessary | Creating a working environment that is safe and rewarding |
| | | Consultation offices (Employee Consultation Office, MMC Hotline, Mitsubishi Motors Global Hotline) | Ongoing | |
| | | Town hall meetings with senior manage- ment | As necessary | |
| | | Internal websites | Ongoing | |
| | | Employee surveys | Every two years | |
| Local communities | Build good relations with local communities. | Local community consultation desks, websites | Ongoing | Promoting initiatives to resolve social and environmental issues |
| | Engage in dialogue with diverse stakeholders to resolve social and envi- ronmental issues. | Collaborations with local government bodies | As necessary | |
| | | Social contributions | As necessary | |
| | | Community events | As necessary | |
| | | Plant tours | Ongoing | |