Members of the Board

Tomofumi Hiraku Chairman of the Board (Outside Director)



- Apr. 1978 Joined the Ministry of International Trade and In-

- Apr. 1978 Joined the Ministry of International Trade and Industry (MITI) (present: Ministry of Economy, Trade and Industry (MITI))
 Apr. 1993 Director, Industrial Labor Policy Office, Industrial Policy Bureau, MITI
 May 1994 Consul, Consulate-General of Japan at Vancouver, Canada, Ministry of Foreign Affairs
 Jun. 1997 Director, Tariff Division, International Economic Affairs Department, International Trade Policy Bureau, MITI
 Jul. 1998 Director-General, General Coordination and Policy Bureau, MITI
 Jul. 1998 Director-General, General Coordination and Policy Planning Department, Kansai Bureau, MITI (present: Ministry of Economy, Trade and Industry (METII))
 Jun. 2000 Director, Planning Division, Coal and New Energy Department, Agency for Natural Resources and Energy, MITI
 Jan. 2001 Director, Policy Planning Division, Energy Conservation and Renewable Energy Department, Bureau, Cabinet Office, Government to Japan
 Sep. 2005 Director-General for Manufacturing Industries Policy, Manufacturing Industries Bureau, METI
 Jul. 2002 Director-General for Natural Resources and Energy, METI
 Jul. 2005 Director-General for Natural Resources and Energy Policy, Agency for Natural Resources and Energy Policy, Agency for Natural Resources and Energy Policy, Manufacturing Industries Bureau, METI
 Jul. 2005 Director-General for Satural Resources and Energy Policy, Agency for Natural Resources and Energy Policy, Agency for Natural Resources and Energy, METI
 Jul. 2005 Director-General for Satural Resources and Energy Policy, Agency for Natural Resources and Energy Policy, Agency for Natural Resources and Energy Policy Agency for Natural Resources and Energy Policy Agency for Natural Resources and Energy Policy Agency for Natural Resources and Energy METI

- Director-General for Natural Resources and Energy Policy, Agency for Natural Resources and Energy, METI Director-General, Kansai Bureau, METI Director-General, Manufacturing Industries Bureau, METI Joined IBM Japan, Ltd. as an Executive Advisor Chairman of the Board, MMC (to the present)
- Jul 2008

Shunichi Miyanaga

Member of the Board

(Outside Director)

present)

- Jul. 2008 Jul. 2009 Oct. 2010 Jun. 2021

Apr. 1972 Joined Mitsubishi Heavy Industries, Ltd.
Jun. 2008 Member of the Board, Executive Vice President, Mitsubishi Heavy Industries, Ltd.
Apr. 2011 Member of the Board, Senior Executive Vice President, Mitsubishi Heavy Industries, Ltd.
Apr. 2013 Member of the Board, President, Mitsubishi Heavy Industries, Ltd.
Apr. 2014 Member of the Board, President, CEO, Mitsubishi Heavy Industries, Ltd.
Jun. 2014 Member of the Board, MMC (to the present)
Apr. 2019 Chairman of the Board, Mitsubishi Heavy Industries, Ltd.
Jun. 2014 Ottise Director, Mitsubishi Corporation (to the present)

Takao Kato Member of the Board

Apr. 1984 Joined MMC

Apr. 2009

Apr. 2021



Kozo Shiraji Member of the Board



- Joined Mitsubishi Corporation Apr. 1977 Apr. 2009 Apr. 2013
- Apr. 2016
- Joined Mitsubishi Corporation Senior Vice President, Division COO of Motor Vehicle Business Div., Mitsubishi Corporation Executive Vice President, Group CEO of Machinery Group, Mitsubishi Corporation Senior Executive Officer, Assistant to President, MMC Member of the Board, Executive Vice President (Overseas Operations, Global After Sales), MMC Member of the Board, Executive Vice President (Overseas Operations, Clobal After Sales), CPD Jun. 2016 Jan. 2017 (Overseas Operations, Global After Sales), CPO
- MMC
- Apr. 2018 Member of the Board, Assistant CEO, MMC Jun. 2018 Audit & Supervisory Board Member, MMC Jun. 2019 Member of the Board, MMC (to the present)

Ken Kobayashi Member of the Board

Indonesia

- Jul. 1971 Joined Mitsubishi Corporation
 Apr. 2003 Senior Vice President, General Manager of Singapore Branch, Mitsubishi Corporation
 Joun. 2004 Senior Vice President, Division COO of Plant Project Div., Mitsubishi Corporation
 Apr. 2006 Senior Vice President, Division COO of Ship, Aerospace & Transportation Systems Div., Mitsubishi Corporation
 Apr. 2007 Executive Vice President, Group CEO of Industrial Finance, Logistics & Development Group, Mitsubishi Corporation
- Corporation Jun. 2007
- Corporation Member of the Board, Executive Vice President, Group CEO of Industrial Finance, Logistics & Devel-opment Group, Mitsubishi Corporation Executive Vice President, Group CEO of Industrial Finance, Logistics & Development Group, Mitsubishi Group Steries Jun. 2008 Corporation
- Senior Executive Vice President, Executive Apr. 2010 Assistant to President, Mitsubishi Corporation Member of the Board, President & CEO, Mitsubishi
- Jun. 2010
- Corporation Chairman of the Board, Mitsubishi Corporation (to Apr. 2016 . the present) Jun. 2016 Member of the Board, MMC (to the present)





- Sep. 1995 Jan. 2003
- Started as an independent Novelist (to the present) Member of Financial System Council, Ministry of Finance Japan Visiting Professor, Faculty of Economics, Shiga Apr. 2004
- Apr. 2004 Visiting Professor, Faculty of Economics, Shiga University Mar. 2005 Member of the Council for Transport Policy, Minis-try of Land, Infrastructure, Transport and Tourism Nov. 2006 Member of Government Tax Commission Jun. 2010 Member of the Board of Governors, Japan Broad-cating Corporation
- casting Corporation Jun. 2012 Outside Director, Japan Tobacco Inc. (to the present) Jun. 2013 Outside Director, LIXL Group Corporation Jun. 2016 Outside Director, Japan Exchange Group (to the
- present) Jun. 2018 Member of the Board, MMC (to the present)

Yaeko Takeoka Member of the Board (Outside Director)

- Apr. 1985 Registered as an attorney at law Member of Daini Tokyo Bar Association Oct. 2003 Chairperson of the Sub-Committee on Research,
- Japan Law Foundation Jan. 2005
- Mar. 2006
- Jan. 2007 Apr. 2008
- Mar. 2011 Dec. 2014
- Japan Law Foundation Member of Expert Panel on Management of Intel-lectual Properties under the Council for Science and Technology Policy Member of the Council for Small and Medium Enterprise Policy Joined Kohwa Sohgoh Law Offices (to the present) Member of the Administrative Council of The University of Electro-Communications Member of the Industrial Structure Council Member of Committee on Intellectual Property for Innovative structural materials under Cross-Minis-terial Strategic Innovation Promotion Program Audit & Supervisory Board Member, AMC Outside Audit & Supervisory Board Member, AGC
- Jun. 2015 Audit & Supervisory Board Member, MMC Mar. 2019 Outside Audit & Supervisory Board Member, AGC Inc. (to the present)
- Jun. 2019 Member of the Board, MMC (to the present)

- Kenichiro Sasae Member of the Board (Outside Director)
- Joined Ministry of Foreign Affairs Executive Assistant to the Prime Minister for Foreign Affairs Apr. 1974 Apr. 2000
- Apr. 2000 Executive Assistant to the Prime Minister for Foreign Affairs
 Apr. 2001 Deputy Director-General, Foreign Policy Bureau Mar. 2002 Director-General, Economic Affairs Bureau, Ministry of Foreign Affairs
 Jan. 2005 Director-General, Asian and Oceania Affairs Bureau, Ministry of Foreign Affairs
 Jan. 2008 Senior Deputy Minister for Foreign Affairs
 Aug. 2010 Vice-Minister for Foreign Affairs
 Apr. 2018 Adviser to the United States of America
 Apr. 2018 Adviser to the Minister for Foreign Affairs (to the present)
 Jun. 2018 President and Director General, The Japan Institute of International Affairs
 Aug. 2018 Outside Director, SEIREN CO., Ltd. (to the present)
 Jun. 2019 Member of the Board, MMC (to the present)
 Dun. 2019 President, The Japan Institute of International Affairs (to the present)
 Dec. 2020 President, The Japan Institute of International Affairs (to the present)



Aug. 2008 Expert of Production Dept., Nagova Plant, MMC

Apr. 2009 Expert of the Russian Assembly Business Promo-tion Office, MMC
 Apr. 2010 Senior Expert of the Russian Assembly Business Promotion Office, MMC
 May 2010 Transferred to PCMA Rus, LLC
 Apr. 2014 Vice Plant General Manager of Nagoya Plant, MMC
 Apr. 2015 President, PT Mitsubishi Motors Krama Yudha

Jun. 2019 Member of the Board, Representative Executive Officer, CEO, MMC Member of the Board, Representative Executive Officer, President & CEO, MMC (to the present)

Expert of the Russian Assembly Business Promo-

(Outside Director)

Kiyoshi Sono Member of the Board (Outside Director)

Apr. 1976 Joined The Sanwa Bank, Limited May 2004 Director, Executive Officer, UFJ Bank Limited Jan. 2006 Executive Officer, The Bank of Tokyo-Mitsubishi

- UFT Itd
- UF3, Ltd. May 2006 Managing Executive Officer, The Bank of Tokyo-Mitsubishi UF3, Ltd. May 2010 Senior Managing Executive Officer, The Bank of Tokyo-Mitsubishi UF3, Ltd. Managing Executive Officer, Mitsubishi UF3 Finan-

- May 2012 Managing Executive Officer, Mitsubishi UFJ Finan-cial Group, Inc. Jun. 2012 Deputy President, The Bank of Tokyo-Mitsubishi UFJ, Ltd. May 2014 Deputy Chairman of the Board of Directors, The Bank of Tokyo-Mitsubishi UFJ, Ltd. Jun. 2014 Chairman of the Board of Directors, Mitsubishi UFJ Einaprial Group. Incr

- Juli. 2014 Chairman for the board of piectors, Mitsubishi of Financial Group, Inc.
 Jun. 2014 Outside Directors, Mitsubishi UFJ NICOS Co., Ltd. (to the present)
 Jun. 2015 Chairman (Representative Corporate Executive), Mitsubishi UFJ Financial Group, Inc.
 Jun. 2017 Outside Directors, Nankai Electric Railway Co., Ltd. (to the present)
 Dun 2017 Denuty Chairman Executive Officer. The Bank of
- Jun. 2017 Deputy Chairman, Executive Officer, The Bank of
- Jun. 2017 Deputy Chairman, Executive Officer, The Bank of Tokyo-Mitsubishi UFJ, Ltd.
 Apr. 2018 Deputy Chairman of the Board of Directors, MUFG Bank, Ltd.
 Apr. 2010 Chairman of the Board of Directors, MUFG Bank, Ltd.
 Member of the Board of Directors, Managing Corporate Executive, Mitsubishi UFJ Financial Group, Inc.
 Jun. 2019 Member of the Board, MMC (to the present)
 Jun. 2019 Managing Executive Officer, Mitsubishi UFJ Financial Group, Inc.
 Apr. 2021 Senior Advisor, MUFG Bank, Ltd. (to the present)



- Apr. 1980 Joined Nissan Motor Co., Ltd. Apr. 1980 Joined Nissan Motor Co., Ltd.
 Apr. 2008 Corporate Officer, Nissan PV Product Development Div. No. 1, Nissan Motor Co., Ltd.
 May 2009 Corporate Officer, Nissan Motor Co., Ltd.
 Corporate Officer, Alliance Common Platform and Components, Nissan Motor Co., Ltd.
 Apr. 2012 Corporate Vice President, Production Engineering Div., Nissan Motor Co., Ltd.
 Apr. 2014 Executive Vice President, Product Engineering, Nissan Motor Co., Ltd.

- Nissan Motor Co., Ltd. Jun. 2014 Chairman of the Board, NISSAN AUTOMOTIVE
- Jun. 2014 Chairman of the Board, NISSAN AUTUMUTIVE TECHNOLOGY CO., LTD. Jun. 2014 Director, Executive Vice President, Product Engi-neering, Nissan Motor Co., Ltd. Jan. 2018 Director, Executive Vice President, MFG & SCM Operations, Nissan Motor Co., Ltd. Jun. 2018 Chairman of the Board, Nissan Motor Kyushu Co., Left (At the present)

- Jun. 2018 Chairman of the Board, Nissan Motor Kyushu Lo., Ltd. (to the present)
 Aug. 2018 Board Member, Chairman, AICHI MACHINE INDUS-TRY CO., LTD. (to the present)
 Sep. 2018 Chairman of the Board, JATCO Ltd (to the present)
 Jun. 2019 Member of the Board, MMC (to the present)
 Jun. 2019 Executive Officer, Executive Vice President, Manufacturing & SCM Operations, Nissan Motor Co., Ltd.
 Feb. 2020 Director, Executive Officer, Executive Vice President, Manufacturing & SCM Operations, Nissan Motor Co. Ltd. (to the present) Motor Co., Ltd. (to the present)

Yoshihiko Nakamura Member of the Board (Outside Director)

Nov. 1979 Joined Peat Marwick Mitchell & Company (present: KPMG AZSA LLC)

- KPMG AZSA LLC) Mar. 1983 Registered as certified public accountant Oct. 1994 Partner (Representative), Minato Audit Corp. (pres-ent: KPMG AZSA LLC) Oct. 2003 Partner, KPMG AZSA LLC Jun. 2019 Substitute Auditor, Seika Corporation Jul. 2019 Started CPA Yoshihiko Nakamura Accounting Office (to the oregent)

- (to the present) Member of the Board, MMC (to the present) Jun. 2020
- Jun. 2020 Auditor, Seika Corporation (to the present)

Joji Tagawa Member of the Board



Apr. 1983	Joined Nissan Motor Lo., Ltd.
Apr. 2006	Corporate Officer, Treasury Department and Inves-
	tor Relations Department, Nissan Motor Co., Ltd.
Apr. 2010	Corporate Officer, Investor Relations Department and
	M&A Support Department, Nissan Motor Co., Ltd.
Apr. 2014	Corporate Vice President, Investor Relations and
	M&A Support Department, Nissan Motor Co., Ltd.
	Director, RENAULT JAPON CO., LTD.
Apr. 2019	Corporate Vice President, Investor Relations, Nis-
	san Motor Co., Ltd.
Dec. 2019	Senior Vice President, Chief Sustainability Officer,
	Global External & Government Affairs, Environ-
	ment/CSR, IP promotion, Corporate Management
	Office, Board of Directors Office, Corporate Service

and Investor Relations Department, Nissan Motor Apr. 2020

- Apr. 2020 Jun. 2020
- and Investor Relations Department, Nissan Motor Co., Ltd. Senior Vice President, Chief Sustainability Officer, Global External & Government Affairs, Environment/ CSR, IP promotion, Corporate Service and Investor Relations Department, Nissan Motor Co., Ltd. Outside Director, Renault SA (to the present) Member of the Board, MMC (to the present) Senior Vice President, Chief Sustainability Officer, Global External & Government Affairs, Environ-ment/CSR, Crisis Management and Security Office, IP promotion and Corporate Service, Nissan Motor Co., Ltd. (to the present) Apr. 2021



Apr. 1990 Joined Nissan Motor Co., Ltd.
 Nov. 2019 Division General Manager, Budget and Accounting Department, Global Revenue and Regional Financial Management Group, General Manager, MC-Controller, LCV-BU, Nissan Motor Co., Ltd.
 Dec. 2019 Corporate Vice President, Global Controller, Accounting, Nissan Motor Co., Ltd. (to the present)
 Jun. 2020 Member of the Board, MMC (to the present)

Executive Officers

Takao Kato Representative Executive Officer President & CEO

Hitoshi Inada Senior Executive Officer (responsible for Corporate Governance)

Koji Yamada Executive Officer Division General Manager, TCS Division Hiroshi Nagaoka Representative Executive Officer, Executive Vice President (responsible for Monozukuri)

Yukihiro Hattori Senior Executive Officer (responsible for Procurement)

Koichi Namiki Executive Officer (responsible for Product Strategy) and Division General Manager, Product Strategy Division Yoichiro Yatabe Representative Executive Officer, Executive Vice President (responsible for Sales)

Noboru Tsuji Senior Executive Officer (responsible for Domestic Sales)

Mitsunori Kitao Executive Officer (responsible for Production) Koji Ikeya Representative Executive Officer, Executive Vice President (CFO)

Noriaki Hirakata Executive Officer Division General Manager, Corporate Strategy Management Division

John Signoriello Executive Officer (responsible for Global Marketing & Sales)

Corporate Officers

Ryugo Izumida Corporate Officer Division General Manager, Human Resources Division

Tomonori Tanaka Corporate Officer Division General Manager, Controlling & Accounting Division

Seiji Watanabe Corporate Officer Division General Manager, Design Division Yasuko Takazawa Corporate Officer Assistant to Senior Executive Officer and General Manager, Legal Department

Takashi Fukuzumi Corporate Officer Division General Manager, Finance Division

Tomoo Yoshida Corporate Officer Division General Manager, Procurement Communication Division

Yosuke Wakabayashi

Corporate Officer (responsible for General Administration, Communication, Sustainability) and Assistant to Executive Officer for Domestic Sales (responsible for Public Procurement)

Kazuaki Iwamoto Corporate Officer Division General Manager, Mobility Business Division Masao Kuruma Corporate Officer

CIO Division General Manager, Global IT Division

Takashi Shirakawa

Corporate Officer Division General Manager, EV • Powertrain Engineering Development Division