

mitsubishi
MITSUBISHI MOTORS CORPORATION

INTEGRATED REPORT 2021

For the year ended March 31, 2021



**MITSUBISHI
MOTORS**

Drive your Ambition



Create a vibrant society
by realizing the potential
of mobility

VISION

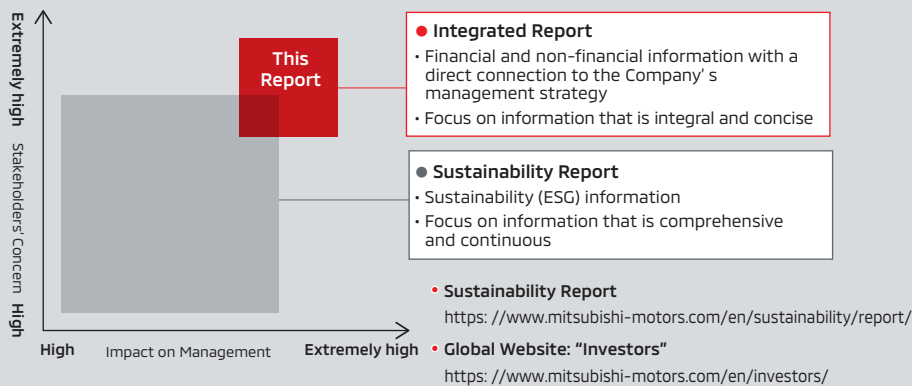
MISSION

1. Provide new experiences for our customers with creative products and service excellence
2. Make positive contributions to the sustainable development of our society
3. Act sincerely as a trusted company
4. Enhance stakeholder value by leveraging the Alliance

Contents

■ Message from the President.....	2	■ Stakeholder Engagement	27
■ Message from the CFO.....	4	■ Mitsubishi Motors' History	28
■ Sustainability Management.....	6	■ Introducing Our New Models.....	30
■ Environmental Plan Package.....	8	■ Business and Financial Condition	32
■ Response to the TCFD Recommendations	12	■ Sales and Production Data	32
■ Safety and Quality	14	■ Overview of Operations by Region.....	34
■ Contribution to Local Economy through Business Activities	15	■ Financial and Non-Financial Summary ..	38
■ Promotion of Work Style Reform in Response to the New Normal Conditions... ..	15	■ Operational Review	39
■ Message from the Chairman.....	16	■ Consolidated Financial Statements.....	40
■ Corporate Governance	17	■ Consolidated Subsidiaries and Affiliates ..	46
■ Management	24	■ Principal Production Facilities	48
		■ Investor Information	49

System for Disclosing Information



Forward-looking Statements

Current plans, strategies, beliefs, performance outlook and other statements of Mitsubishi Motors Corporation (sometimes referred to as we, the Company, Mitsubishi Motors or MMC) in this Integrated Report that are not historical facts are forward-looking statements. These forward-looking statements are based on management's beliefs and assumptions drawn from current expectations, estimates, forecasts and projections. These expectations, estimates, forecasts and projections are subject to a number of risks, uncertainties and assumptions that may cause actual results to differ materially from those indicated in any forward-looking statement. Mitsubishi Motors Corporation, therefore, cautions readers not to place undue reliance on forward-looking statements. Furthermore, any forward-looking statements are subject to change as a result of new information, future events or other developments.





Eclipse Cross PHEV