Members of the Board



Apr. 1972 Joined Mitsubishi Corporation
Apr. 2003 Senior Vice President, Division COO of Motor
Vehicle Business Div., Mitsubishi Corporation
Jun. 2004 Managing Director, in charge of Overseas
Operations Group Headquarters, MMC
Jan. 2005 President, Chief Business Ethics Officer, MMC
Oct. 2007 President, MMC
Jun. 2014 Chairman of the Board, CEO, MMC
Jun. 2016 Chairman of the Board, President and CEO, MMC
Jun. 2017 Member of the Board, CEO, MMC
Jun. 2017 Member of the Board, CEO, MMC
Jun. 2019 Chairman of the Board, Representative Executive
Officer, MMC (to the present)



Apr. 1984 Joined MMC

Apr. 2002 Manager of the Body Production Engineering
Dept., Vehicle Production Division, Vehicle
Production Headquarters, MMC

Apr. 2007 Vice General Manager of Production Dept., Nagoya
Plant, MMC

May 2010 Transferred to PCMA Rus, LLC
Apr. 2014 Vice Plant General Manager of Nagoya Plant, MMC

Apr. 2015 President, PT Mitsubishi Motors Krama Yudha

Indonesia

Jun. 2019 Member of the Board, Representative Executive Officer, CEO (to the present)



Apr. 1977 Joined Mitsubishi Corporation
Apr. 2009 Senior Vice President, Division COO of Motor
Vehicle Business Div, Mitsubishi Corporation
Apr. 2013 Executive Vice President, Group CEO of Machinery
Group, Mitsubishi Corporation
Apr. 2016 Senior Executive Officer, Assistant to President,
MMC

Jun. 2016 Member of the Board Executive Vice President

Jun. 2016 MmC

Jun. 2016 Member of the Board, Executive Vice President
(Overseas Operations, Global After Sales), MMC

Jan. 2017 Member of the Board, Executive Vice President
(Overseas Operations, Global After Sales), CPO,

Apr. 2018 Member of the Board, Assistant CEO, MMC Jun. 2018 Audit & Supervisory Board Member, MMC Jun. 2019 Member of the Board (to the present)



Apr. 1972 Joined Mitsubishi Heavy Industries, Ltd. Jun. 2008 Member of the Board, Executive Vice President,

Apr. 2014 Member of the Board, Executive Vice President,
Mitsubishi Heavy Industries, Ltd.

Apr. 2011 Member of the Board, Senior Executive Vice
President, Mitsubishi Heavy Industries, Ltd.

Apr. 2013 Member of the Board, President, Mitsubishi Heavy
Industries, Ltd.

Apr. 2014 Member of the Board, President, CEO, Mitsubishi
Heavy Industries, Ltd.

Apr. 2014 Melanter of the board, Mesidelit, Ceo, Micsobisi Heavy Industries, Ltd.

Jun. 2014 Outside Director, MMC (to the present)

Apr. 2019 Chairman of the Board, Mitsobishi Heavy Industries, Ltd. (to the present)

Jun. 2019 Outside Director, Mitsobishi Corporation (to the present)





Jul. 1971 Joined Mitsubishi Corporation Apr. 2003 Senior Vice President, General Manager of Singapore Branch, Mitsubishi Corporation

Jun. 2004 Senior Vice President, Division COO of Plant Project
Div., Mitsubishi Corporation
Apr. 2006 Senior Vice President, Division COO of Ship,
Aerospace & Transportation Systems Div.,
Mitsubishi Corporation
Apr. 2007 Executive Vice President, Group CEO of Industrial

Apr. 2007 Executive Vice President, Group CEO of Industrial Finance, Logistics & Development Group, Mitsubishi Corporation

Jun. 2007 Member of the Board, Executive Vice President, Group CEO of Industrial Finance, Logistics & Development Group, Mitsubishi Corporation

Jun. 2008 Executive Vice President, Group CEO of Industrial Finance, Logistics & Development Group, Mitsubishi Corporation

Apr. 2010. Society Executive Vice President, Executive Vice Preside

Apr. 2010 Senior Executive Vice President, Executive
Assistant to President, Mitsubishi Corporation
Jun. 2010 Member of the Board, President & CEO, Mitsubishi
Corporation
Apr. 2016 Chairman of the Board, Mitsubishi Corporation (to

the present)

Jun. 2016 Outside Director, MMC (to the present)



Apr. 1976 Joined Nissan Motor Co., Ltd. Apr. 2005 Senior Vice President in charge of Human

Apr. 2005 Seinor vice President in Charge of Huffan Resources, Diversity Development Office, Nissan Motor Co., Ltd. Apr. 2009 Senior Vice President in charge of External and Government Affairs, Intellectual Asset Management, Nissan Motor Co., Ltd. Apr. 2016 Senior Vice President, Chief Sustainability Officer in charge of Global External and Government Affairs, Japan Communication, Corporate Service Japan Communication, Corporate Service
Management Department, CSR Department,
Nissan Motor Co., Ltd.

Dec. 2016 Outside Director, MMC (to the present)
May 2019 Executive Vice President, Nissan Motor Co., Ltd.
(to the present)





Apr. 1980 Joined Nissan Motor Co., Ltd.

Apr. 2010 Corporate Vice President, in charge of Global Controller, Budget and Accounting Dept., Global Asset Management Dept., Nissan Motor Co., Ltd.

Dec. 2016 Outside Director, MMC (to the present)

Apr. 2018 Senior Vice President, in charge of Global Controller (MC & Global Function), Accounting, Global Asset Management, Nissan Motor Co., Ltd.

May 2018 Chief Financial Officer, Nissan Motor Co., Ltd. (to the present)

the present)

Setsuko Egami **Outside Director**



Apr. 1983 Editor in Chief of Travaille published by Recruit Co., Ltd. (present: Recruit Holdings Co., Ltd.) Dec. 2001 Director, Frontier Service Development Laboratory,

Dec. 2001 Director, Frontier Service Development Laboratory,
East Japan Railway Company

Apr. 2006 Visiting Professor, The Okuma School of Public
Management, Waseda University

Nov. 2006 Member of Government Tax Commission

Jun. 2007 Outside Corporate Auditor, Taisho Pharmaceutical

Co., Ltd. Apr. 2009 Professor, Graduate School of Humanities, Musashi

Apr. 2009 Professor, Graduate School of Humanities, Musashi University (to the present)
Professor, Faculty of Sociology, Musashi University (to the present)

Jun. 2011 Outside Audit & Supervisory Board Member, Yusen Logistics Co., Ltd.

Apr. 2012 Dean, Faculty of Sociology, Musashi University

Jun. 2015 Outside Director, Mitsubishi Estate Co., Ltd. (to the present)

Jun. 2018 Outside Director, MMC (to the present)





Sep. 1995 Started independently as Novelist (to the present) Jan. 2003 Member of Financial System Council, Ministry of Finance Japan

Apr. 2004 Visiting Professor, Faculty of Economics, Shiga University

Mar. 2005 Member of the Council for Transport Policy, Ministry of Land, Infrastructure, Transport and Tourism Nov. 2006 Member of Government Tax Commission

Jun. 2010 Member of the Board of Governors, Japan Broad-

Jun. 2010 Member of the Board of Governors, Japan Broad-casting Corporation

Jun. 2012 Outside Director, Japan Tobacco Inc.
(to the present)

Jun. 2013 Outside Director and member of the Compensation
Committee, LIXIL Group Corporation (to the present)

Jun. 2016 Outside Director and member of the Audit Committee, Japan Exchange Group (to the present)

Jun. 2018 Outside Director, MMC (to the present)



Apr. 1985 Registered as an attorney at law Member of Daini Tokvo Bar Association

Apr. 1985 Registered as an attorney at law Member of Daini Tokyo Bar Association
Oct. 2003 Chairperson of the Sub-Committee on Research, Japan Law Foundation
Jan. 2005 Member of Expert Panel on Management of Intellectual Properties under the Council for Science and Technology Policy
Mar. 2006 Member of the Council for Small and Medium Enterprise Policy
Jan. 2007 Joined Kohwa Sohgoh Law Offices (to the present)
Apr. 2008 Member of the Administrative Council of The University of Electro-Communications (to the present)
Mar. 2011 Member of Committee on Intellectual Property for Innovative structural materials under Cross-Ministerial Strategic Innovative antaretials under Cross-Ministerial Strategic Innovative Theoremsenty
Mar. 2015 Audit & Supervisory Board Member, AGC Inc. (to the present)
Jun. 2019 Outside Audit & Supervisory Board Member, AGC Inc. (to the present)



Nov. 1975 Joined Tohmatsu Awoki & Co.

Sep. 1982 Registered as certified public accountant

Jun. 1990 Partner, Tohmatsu & Co.

Oct. 2007 Functional Risk Leader-Audit, Deloitte Touche Tohmatsu

Oct. 2010 National Professional Practice Director, Deloitte Touche Tohmatsu LLC

Jun. 2016 Audit & Supervisory Board Member, MMC

Oct. 2017 Supervisory Director, Advance Residence Investment Corporation (to the present)

Jun. 2019 Outside Director, MMC (to the present)



Apr. 1974 Joined Ministry of Foreign Affairs

Apr. 2000 Executive Assistant to the Prime Minister for Foreign Affairs

Apr. 2001 Deputy Director-General, Foreign Policy Bureau

Mar. 2002 Director-General, Economic Affairs Bureau, Ministry of Foreign Affairs

Jan. 2005 Director-General. Asian and Oceania Affairs Bureau, Ministry of Foreign Affairs

Jan. 2008 Senior Deputy Minister for Foreign Affairs Aug. 2010 Vice-Minister for Foreign Affairs Sep. 2012 Ambassador Extraordinary and Plenipotentiary of Japan to the United States of America

Apr. 2018 Adviser to the Minister for Foreign Affairs (to the present)

Jun. 2018 President and Director General, The Japan Institute of International Affairs (to the present)

Aug. 2018 Outside Director, Hotel Okura Co., Ltd. (to the present)

Jun. 2019 Outside Director, SEIREN CO., LTD. (to the present)

Jun. 2019 Outside Director, MMC (to the present)

Kiyoshi Sono **Outside Director**



Apr. 1976 Joined The Sanwa Bank, Limited May 2004 Director, Executive Officer, UFJ Bank Limited Jan. 2006 Executive Officer, The Bank of Tokyo-Mitsubishi

UFJ. Ltd.

May 2006 Managing Executive Officer, The Bank of Tokyo-Mitsubishi UFJ, Ltd.
May 2010 Senior Managing Executive Officer, The Bank of Tokyo-Mitsubishi UFJ, Ltd.
May 2012 Managing Executive Officer, Mitsubishi UFJ

Financial Group, Inc. Jun. 2012 Deputy President, The Bank of Tokyo-Mitsubishi

UFJ. Ltd.

May 2014 Deputy Chairman of the Board of Directors, The Bank of Tokyo-Mitsubishi UFJ, Ltd.

Jun. 2014 Chairman of the Board of Directors, Mitsubishi UFJ Financial Group, Inc.

Jun. 2014 Outside Directors, Mitsubishi UFJ NICOS Co., Ltd. (to

Jun. 2014 Outside Directors, Mitsubishi UFJ Nicus Co., Ltd. (to the present)

Jun. 2015 Chairman (Representative Corporate Executive), Mitsubishi UFJ Financial Group, Inc.

Jun. 2017 Outside Director, Nankai Electric Railway Co., Ltd. (to the present)

the present)
Jun. 2017 Deputy Chairman, Executive Officer, The Bank of
Tokyo-Mitsubishi UFJ, Ltd.
Apr. 2018 Deputy Chairman of the Board of Directors, MUFG
Bank, Ltd.
Apr. 2019 Chairman of the Board of Directors, MUFG Bank,
Ltd. (to the present)
Member of the Board of Directors, Managing
Corporate Executive, Mitsubishi UFJ Financial

Group, Inc. (to the present) Jun. 2019 Outside Director, MMC (to the present)



Apr. 1980 Joined Nissan Motor Co., Ltd.
Apr. 2008 Corporate Vice President, Nissan PV Product
Development Div. No. 1, Nissan Motor Co., Ltd.
May 2009 Corporate Vice President, Alliance Common
Platform and Components, Nissan Motor Co., Ltd.
Apr. 2012 Senior Vice President, Production Engineering Div.,
Nissan Motor Co., Ltd.
Apr. 2014 Executive Vice President, Product Engineering,
Nissan Motor Co., Ltd.
Jun. 2014 Chairman of BD, NISSAN AUTOMOTIVE TECHNOLOGY CO., LTD.

Jun. 2014 Chairman of BD, NISSAN AUTOMOTIVE TECHNOL-OGY CO, LTD.

Jun. 2014 Director and Executive Vice President, Product Engineering, Nissan Motor Co., Ltd.

Jan. 2018 Director and Executive Vice President, MFG & SCM Operations, Nissan Motor Co., Ltd. (to the present)

Jun. 2018 Chairman of the Board, Nissan Motor Kyushu Co., Ltd. (to the present) Ltd. (to the present)

Aug. 2018 Board Member, Chairman, AICHI MACHINE
INDUSTRY CO., LTD. (to the present)
Sep. 2018 Chairman, JATCO Ltd (to the present)
Jun. 2019 Outside Director, MMC (to the present)



Joined Nishimura & Sanada (present: Nishimura & Asahi LPC)
Oct. 1990 Joined TMI Associates (to the present)

Oct. 1990 Joined TMI Associates (to the present)
Mar. 1994 Qualified as an attorney in New York State
Apr. 2005 Lecturer, Keio University Law School (to the present)
Jun. 2008 Outside Director, S.T. CORPORATION
Apr. 2012 Corporate Auditor, Unilever Japan Holdings K.K.
Jun. 2015 Outside Director, S.T. CORPORATION (to the present)
Jun. 2016 Outside Audit & Supervisory Board Member,
Panasonic Corporation (to the present)
Jun. 2019 Outside Director, MMC (to the present)

Executive Officers

Osamu Masuko

Representative Executive Officer

Takao Kato

Representative Executive Officer,

Ashwani Gupta

Representative Executive Officer,

Koji Ikeya

Representative Executive Officer, **Executive Vice President** (Finance, Controlling & Accounting)

Takeshi Ando

Representative Executive Officer, Executive Vice President (Production)

Hitoshi Inada

Executive Officer, Senior Vice President (Corporate Governance)

Noboru Tsuji

Executive Officer, Senior Vice President (Corporate Strategy, Sustainability) Division General Manager, Communication Div.

Hiroshi Nagaoka

Executive Officer, Senior Vice President (Engineering)

Yukihiro Hattori

Executive Officer, Senior Vice President (Procurement)

Guillaume Cartier

Executive Officer, Senior Vice President (Global Marketing & Sales) Division General Manager, Global Marketing & Sales Div.

Yoichiro Yatabe

Executive Officer, Senior Vice President (ASEAN)

Kazuaki Iwamoto

Executive Officer Division General Manager, Product Strategy Div.

Corporate Vice Presidents

Koichi Kitamura

Corporate Vice President Division General Manager, Business Administration Div.

Tetsuya Hashimoto

Corporate Vice President

Division General Manager,

Human Resources Div.

Naoya Fujimoto

Corporate Vice President Division General Manager, Product Development Div.

Yasuko Takazawa

Corporate Vice President

and General Manager,

General Manager, Legal Dept.

Tsunehiro Kunimoto

Corporate Vice President Division General Manager, Design Div.

Corporate Vice President Division General Manager, Strategy Management Div.

Noriaki Hirakata

Board of Directors Office

Satoru Nakayama Corporate Vice President Division General Manager, Managerial Accounting Div. and General Manager, CFO Office

Koji Yamada

Corporate Vice President Division General Manager, TCS Div.

Masao Kuruma

Corporate Vice President CIO Division General Manager. Global IT Div.

Hirotaka Into

Corporate Vice President Division General Manager, Domestic Sales Div.

Yosuke Wakabayashi

Yoichi Yokozawa

Europe Div.

Corporate Vice President

Division General Manager,

Corporate Vice President Division General Manager, Corporate Affairs Div. Domestic Sales

Jun Miura

Corporate Vice President Division General Manager, Development Management Div.

Takashi Shirakawa

Corporate Vice President Division General Manager EV · Powertrain Engineering Development Div.

Tomoo Yoshida

Corporate Vice President Division General Manager, Procurement Management Div.