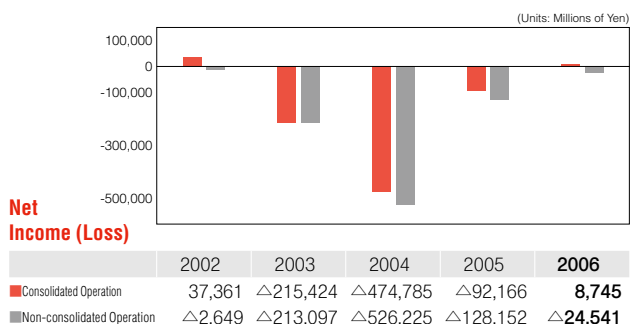
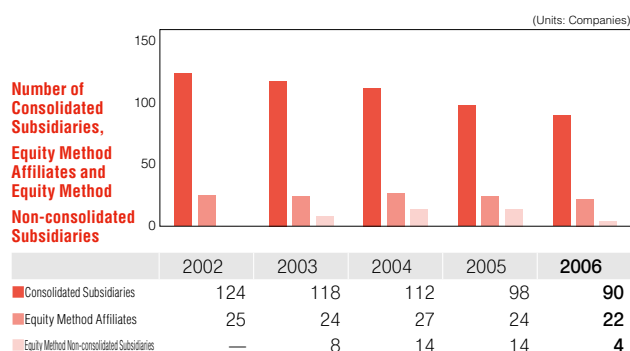
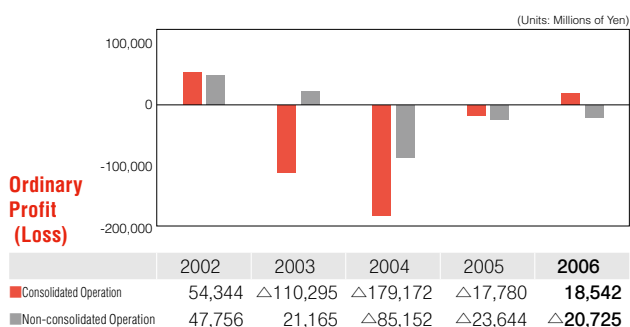
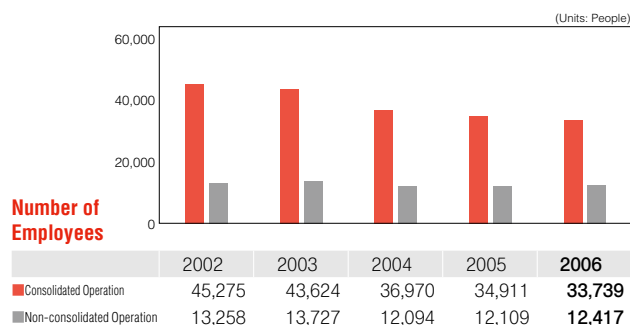
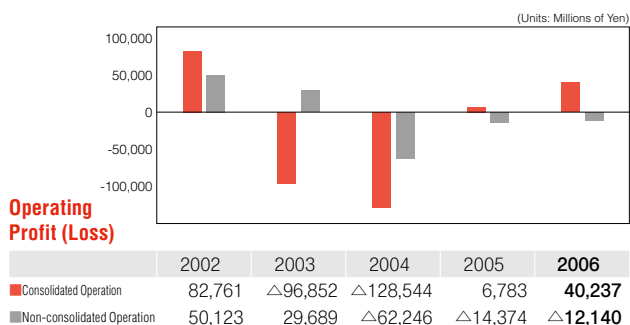
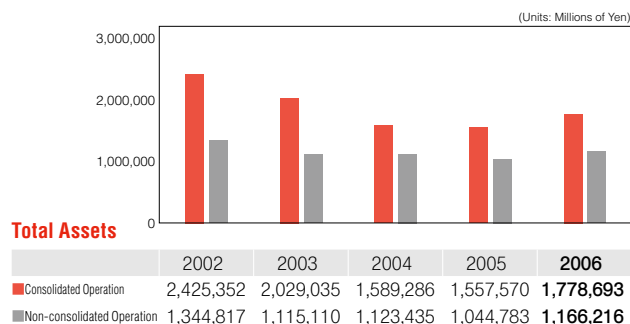
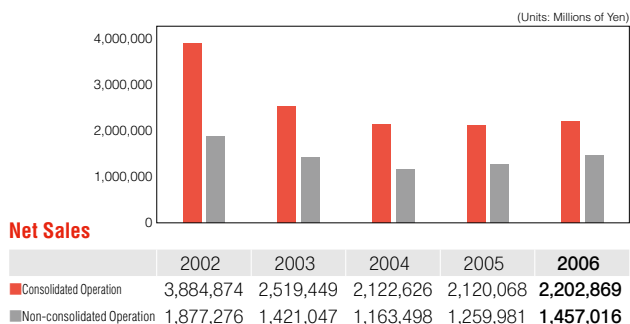


Principal Management Indices

As of 31 March, 2007

Principal Management Indices



Management Indices 2006

Consolidated Operations		Non-consolidated Operations	
Net Sales	2,202,869	Net Sales	1,457,016
Operating Profit	40,237	Operating Profit (Loss)	△12,140
Ordinary Profit (Loss)	18,542	Ordinary Profit (Loss)	△20,725
Net Income (Loss)	8,745	Net Income (Loss)	△24,541
Total Assets	1,778,693	Total Assets	1,166,216
Number of Consolidated Subsidiaries	90	Number of Employees	12,417
Number of Equity Method Affiliates	22		
Number of Equity Method Non-consolidated Subsidiaries	4		
Number of Employees	33,739		

Notes:

Change to fiscal year-ends
MMC has changed the fiscal year-ends of consolidated overseas subsidiaries from December 31 to March 31, effective from fiscal 2002, to coincide with the fiscal year-ends of MMC and its consolidated domestic subsidiaries. Consequently, financial data for consolidated overseas subsidiaries for fiscal 2002 reflects 15 months of business activity to March 31, 2003.